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USDA - FEDERAL MILK ORDER HEARING

Sheraton Hotel Station Square
300 West Station Square Drive
Grand Station Ballroom I
Pittsburgh, PA 15219

Thursday, December 14, 2006
8:45 a.m.

BEFORE: VICTOR W. PALMER
U. S. ADMINISTRATIVE LAW JUDGE

TRANSCRIPT OF PROCEEDINGS

VOLUME IV

Reported by:

Vivian D. Macurak
Court Reporter

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APPEARANCES:

U.S. Department of Agriculture:	Office of the General Counsel by Garret B. Stevens, Deputy Assistant General Counsel, and William Richmond
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National Milk Producers Federation:	Roger Cryan, Ph.D., and Kevin Brosch, Esq.
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South Berlin Cooperative of New York:	Ken Dibbell

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APPEARANCES (CONT.):

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Dean Foods and New York Dairy Foods
Association: Brown, Raysman &
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APPEARANCES (CONT'D.):

Citizens Against Government Waste:	John Frydenlund
HP Hood, LLC	Mike Suever
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New York State Dairy Foods and Queensboro Fram Products, Inc.:	Lewis Miller
Kraft Foods:	Michael McCully
Nestle USA and Dreyer's Grand Ice Cream Holdings, Inc.:	Patricia Stroup
Galloway Company:	Timothy Galloway
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P R O C E E D I N G S

JUDGE PALMER: On the record, we are going to reconvene the hearing. First of all, I saw, there he is, I saw Mr. English. You wish to enter an appearance.

MR. ENGLISH: Thank you, Your Honor. Judge Palmer, at this time I would like to enter my appearance. I am Charles English with the law firm of Brown, Raysman & Steiner on behalf of Dean Foods and New York Dairy Foods Association. My address is 701 Eighth Street Northwest, Washington, DC, 20001. Other than the firm name everything is the same.

JUDGE PALMER: Mr. Vetne.

MR. VETNE: I told the reporter but I didn't do it orally, I want to amend the list of entities that I represent to include the Midwest Dairy Coalition.

JUDGE PALMER: Any other preliminary remarks? We asked about who might be testifying today, and there are a lot of different folks and I know they all have different time problems making plans and what

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have you.

I just received a card. I spoke to a gentleman, Mr. John Frydenlund, who is Citizens Against Government Waste and he wants to make a statement today. He did indicate as long as he got out by 2 he would be okay.

Where are we? How would we like to start? You have the next witness.

MR. ROSENBAUM: I think we have our order.

JUDGE PALMER: You have your order? Why don't we just start and see what happens.

MR. ROSENBAUM: Our next witness is Ms. Patty Stroup.

JUDGE PALMER: We are going to mark her statement as Exhibit 33.

(Hearing Exhibit No. 33 was marked for identification.)

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PATRICIA STROUP

a witness herein, having been first duly sworn,
was examined and testified as follows:

DIRECT EXAMINATION

BY MR. ROSENBAUM:

Q. Ms. Stroup, you prepared a statement
that has been marked Exhibit 33; is that
correct?

A. I have.

Q. Could you proceed to read that for
the record.

A. My name is Patricia Stroup. I am
the group manager for Nestle Business Services
and today I am representing Nestle USA and
Dreyer's Grand Ice Cream.

In my role with NBS I am responsible
for milk and dairy ingredients procurement for
Dreyer's and Nestle brands in the United States
and Canada. This includes procurement
relationships with individual dairy farms,
cooperatives and proprietary handlers and
manufacturers.

Prior to my position with Nestle, I

1 P. Stroup - Direct

2 held positions with Hilmar Cheese Company in
3 Hilmar, California, Maryland and Virginia Milk
4 Producers Cooperative in Reston, Virginia and
5 Eastern Milk Producers/Milk Marketing, Inc.
6 in Syracuse, New York and Strongsville, Ohio.
7 I hold an M.B.A. from Purdue University and an
8 undergraduate degree with a cognate in Dairy
9 Science from Virginia Tech. I developed
10 today's testimony in cooperation with Nestle
11 and Dreyer's staff and present it today with
12 authorization from Nestle beverage division and
13 Dreyer's Grand Ice Cream executive staff.

14 Nestle in the United States includes
15 Nestle USA, Nestle Nutrition, Nestle Purina
16 PetCare Company, Nestle Waters North America,
17 Dreyer's Grand Ice Cream, Inc. and Alcon
18 Laboratories, Inc. and is part of Nestle S.A.,
19 the world's largest food company, in Vevey,
20 Switzerland. Nestle USA's 15,500 employees
21 operate 20 manufacturing facilities and five
22 distribution centers focused on making branded
23 food and beverages.

24 Dreyer's Grand Ice Cream Holdings,
25 Inc. and its subsidiaries manufacture and

1 P. Stroup - Direct

2 distribute a full spectrum of ice cream
3 products and frozen dessert products. The
4 company's premium products are marketed under
5 the Dreyer's brand name throughout the Western
6 states and Texas and under the Edy brand name
7 throughout the remainder of the United States.

8 Internationally the Dreyer's brand
9 extends to select markets in the Far East and
10 the Edy's brand extends to the Caribbean and
11 South America. Dreyer's has 7,000 employees
12 and operates six manufacturing facilities in
13 Texas, Indiana, Maryland, Utah and California.

14 I testify today in opposition to the
15 National Milk Producers Federation's proposal
16 to sever the pricing relationship between
17 Class I and II prices. Our opposition is based
18 on two main factors.

19 First, increases in prices of Class
20 I and II dairy products risk losing significant
21 share of the consumer's stomach to nondairy
22 products.

23 Secondly, from the milk procurement
24 perspective, Nestle and Dreyer's are not
25 experiencing milk shortages or increased

1 P. Stroup - Direct

2 premiums resulting from costs associated with
3 "servicing" our Class I and II markets plants.

4 It is no secret that as milk
5 production in the United States continues to
6 climb the utilization of milk in Class I and II
7 products has been declining and stagnant
8 respectively. But what is more distressing is
9 that the consumption of Class I milk in
10 particular is not only declining in terms of
11 percent utilization but also per capita and
12 most alarming in terms of absolute pounds of
13 usage. According to population numbers and
14 fluid sales data from USDA Economic Research
15 Service from 1990 to 2005, per capita
16 consumption of whole, reduced, lowfat and
17 nonfat milks declined in total by 21 percent.

18 More recently from 2000 to 2005
19 consumption of those products dropped by an
20 average of 1.8 percent per year. In terms of
21 absolute demand volume, "white" milk volume has
22 decreased by 5.5 percent since 1990 and
23 averaged over a 0.75 percent drop each year
24 since 2000. This means that the industry
25 cannot simply rely on increases in population

1 P. Stroup - Direct

2 to stabilize or grow Class I and II markets.
3 It will need to rely on innovative product
4 development, unique marketing and attractive
5 price points.

6 It is shortsighted to look at milk
7 as an isolated category. While NMPF's analysis
8 looks strictly at the supply side and USDA's
9 elasticities consider only the reactions to
10 price of Class I milk as a whole, mainly
11 "commodity" white milk, Class I milks truly
12 include a wide array of beverages that reach
13 beyond gallon jugs of milk.

14 Flavored milks have potential to
15 lead growth in Class I sales. In the same
16 periods I mentioned for white milk, from 1990
17 to 2005, per capita consumption of flavored
18 milks increased by 55 percent while total
19 volume increased 85.3 percent.

20 More recently, from 2000 to 2005 per
21 capita consumption has been increasing even
22 faster averaging over four percent improvement
23 per year.

24 One would like to think that
25 flavored milks have cannibalized the white milk

1 P. Stroup - Direct

2 loss so that users are staying within the milk
3 category, but independent and proprietary
4 attitude and usage research commissioned by
5 Nestle and reported in 2006 indicates that
6 consumer movement in and out of the flavored
7 milk category does not generally come from
8 white milk but rather from other beverages.

9 To be truly competitive as a company
10 and as an industry we must look at milk's
11 positioning against other beverages and not
12 just other dairy products. We cannot increase
13 prices on milk beverages without losing demand,
14 not just from the category but from the use of
15 dairy products in general.

16 Nestle Quick Ready to Drink
17 beverages include single-serve, quart and half
18 gallon offerings in such varieties as
19 chocolate, banana, cookies and milk, strawberry
20 and a host of other flavors. Nestle's recent
21 attitude and usage study indicates that the
22 main competition for Nesquik are not
23 dairy-based beverages. The top competition for
24 flavored milks are, in this order, soft drinks,
25 bottled water and refrigerated pre-mixed orange

1 P. Stroup - Direct

2 juice. Only after those products did
3 respondents list other milks. In fact, even
4 non-beverages compete with flavored milks.
5 Over half of the respondents indicate that they
6 replace flavored milks with fruit or vegetable
7 snacks, salty snacks, chocolate candy and snack
8 bars.

9 One of the principles of price
10 elasticity is that products with few
11 substitutes generally have low price
12 sensitivity. Unfortunately, we have found that
13 flavored milks have many substitutes. Price
14 becomes a major factor for consumers in
15 deciding how to satisfy their snack cravings.

16 One of the critical results of our
17 research indicated that price point affects
18 elasticity of flavored milk more than price gap
19 among flavored milk brands does. This means
20 that consumers are using price as a determinant
21 of whether to purchase a beverage in the
22 category of flavored milks or another beverage
23 more than they are using differences in price
24 to choose among brands within the flavored milk
25 category. In other words, the consumer

1 P. Stroup - Direct

2 question is chocolate milk or soda, not Nesquik
3 or store brand milk.

4 Our elasticity studies using two
5 years of scanner data ending in 2005 found that
6 flavored milks exhibit above average price
7 elasticities to price changes compared to other
8 refrigerated items. Results indicate that
9 single-serve flavored milk exhibits a negative
10 1.35 elasticity as 64-ounce flavored milk
11 exhibits a negative 1.54 elasticity. Coupled
12 with what we know about consumer food and
13 beverage choices, we expect a majority of those
14 lost sales will not go to other dairy products
15 but to non-dairy beverages and foods.

16 At Nestle where our business is
17 characterized by the phrase "Good Food. Good
18 Life," and three-quarters of all research
19 projects focus on health and wellness, we are
20 particularly concerned about what an increase
21 in milk price will do to the consumption of
22 milk in the school market. This is a venue
23 where we have exciting opportunities to
24 encourage more milk consumption by children but
25 also face daunting challenges from entrenched

1 P. Stroup - Direct

2 competitive beverages. Several studies have
3 shown that children choose milk more often and
4 consume more of what they do choose when they
5 are offered new flavors and attractive
6 packaging. The studies show consumption can be
7 increased not only on the school meal line but
8 also through dairy sales in a la carte and
9 vending.

10 Flavored milk has been identified by
11 a number of experts as a positive way to
12 encourage more milk consumption. The Dietary
13 Guidelines for Americans, 2005, cite flavored
14 milk favorably as a product whose palatability
15 is increased by modest amounts of added sugars,
16 thereby encouraging people to consume the nine
17 important nutrients found in milk.

18 But price is a factor in the school
19 market. If students can buy a soda but milk in
20 the adjacent vending machine costs more, the
21 soda has a competitive advantage. If milk
22 sellers hold vending prices down to ensure
23 competitiveness, their vending operation is
24 less likely to be financially attractive and
25 milk vending machines will be placed in fewer

1 P. Stroup - Direct

2 schools.

3 Similar considerations apply to
4 a la carte sales. This means that every
5 increase in Class I prices poses risk to
6 emerging sales opportunities like a la carte
7 and vending in schools. Equally troublesome is
8 the fact that, even if placed, less profitable
9 items earn less attractive placement in schools
10 and stores, again limiting consumption. Since
11 these marketing opportunities not only can
12 increase today's consumption but also build
13 lifelong consumption habits, we should not
14 lightly dismiss this risk.

15 While I have focused on price
16 increase impacts on milk beverage demand, much
17 the same can also be said of the effect of
18 price increases in the ice cream category.
19 Dreyer's Grand Ice Cream products include
20 brands of frozen dessert products such as
21 Grand, Slow Churned, Dibs, Haagen-Dazs, Nestle
22 Drumstick, Nestle Crunch, Nestle Butterfinger,
23 Nestle Toll House, Nestle Carnation, The Skinny
24 Cow and others.

25 Dreyer's independently commissioned

1 P. Stroup - Direct

2 research on price and demand issues performed
3 and reported in late fall 2005 indicates that
4 increases in premium packaged ice cream prices
5 of eight percent per 56-ounce package across
6 the category result in up to a 9.8 percent
7 decrease in sales volume. According to
8 Dreyer's research, when consumers are not
9 buying ice cream 75 percent of the time they
10 are spending those potential dairy dollars on
11 non-dairy dessert items like cookies and cake
12 with the remaining 25 percent devoted to snack
13 foods.

14 In summary, National Milk's
15 assertion in its proposal that "processors of
16 Class I and Class II products are able to pass
17 on increased costs to the market" may be
18 technically correct in that there is not a
19 circularity issue with NASS survey pricing as
20 there is with Class III and IV, but is entirely
21 incorrect in its assumption that there is not
22 an impact on usage and, therefore, cost,
23 measured in cost per unit, cost in the net
24 price impact to dairy farmers and cost in
25 competitiveness of the industry on the store

1 P. Stroup - Direct

2 shelf.

3 Secondly, the petitioner asserts
4 that premiums are increasing as a result of
5 increased costs in servicing the Class I and II
6 markets and that Class I and II milk supplies
7 are at risk because of inadequate regulated
8 pricing.

9 It has not been our experience at
10 any of the Nestle divisions or are Dreyer's
11 that Class I or II milk is in short supply.
12 in fact, in preliminary work on our new Class I
13 and II facility in Anderson, Indiana we have
14 had discussions with five different milk
15 suppliers interested in servicing that plant.
16 Four of those contacts were unsolicited by us.

17 On the same note, at all of our
18 Dreyer's plants milk and milk ingredients were
19 all readily available this year and in net we
20 are paying the same premiums for those products
21 for 2007 that we did last year. We in fact had
22 more proposals from suppliers for the Dreyer's
23 business than we had the volume to accept.

24 The assertion that higher costs of
25 servicing the Class I and II markets are being

1 P. Stroup - Direct

2 reflected in higher over-order premiums and/or
3 lack of milk availability has not been our
4 experience nationwide and illustrates to us
5 that no emergency situation exists in that
6 regard.

7 We urge USDA to consider carefully
8 whether there is actual evidence that Class I
9 and II supplies are at risk. The overriding
10 function of federal milk marketing orders is to
11 balance milk supplies by efficient allocation
12 of supplies within the various utilization
13 categories for milk and other dairy products.
14 The hallmark of program administration should
15 be efficient supply allocation, not aggregate
16 price enhancement or depression.

17 For these reasons, because a price
18 increase will result in decreased demand and
19 because we are not experiencing milk shortages
20 or increased premiums associated with servicing
21 Class I and II milk, we oppose any increase in
22 the Class I or II federal order pricing
23 formulas.

24 Thank you for this opportunity to
25 share Nestle's and Dreyer's position in this

1 P. Stroup - Direct

2 matter.

3 MR. ROSENBAUM: Your Honor, I
4 will ask that Exhibit 33 be introduced into the
5 record.

6 JUDGE PALMER: We will receive
7 it.

8 (Exhibit No. 33 was received
9 into evidence.)

10 BY MR. ROSENBAUM:

11 Q. Ms. Stroup, I have a couple of
12 questions before we make you available for
13 cross-examination. On page 4 of your statement
14 in the second paragraph you talk about the
15 elasticities with respect to your flavored
16 milks; is that correct?

17 A. Yes.

18 Q. Just to clarify, to make clear for
19 the record, when you describe these
20 single-serve flavored milk as exhibiting a
21 negative 1.35 elasticity am I correct that that
22 means for every one percent increase in price
23 you experience a 1.35 percent decline in sales?

24 A. Yes.

25 Q. Similarly for the 64-ounce flavored

1 P. Stroup - Direct

2 milk products, for every one percent increase
3 in price you experience a negative
4 1.54 percent decline in sales; correct?

5 A. Correct.

6 Q. I take it the same concept is behind
7 the decrease in sales volume that you discuss
8 regarding ice cream on page 5?

9 A. Correct.

10 Q. Nestle being a worldwide operation
11 has I assume ice cream facilities in other
12 countries; correct?

13 A. We do.

14 Q. There has been some limited
15 discussion of whether there are what are in
16 this country known as Class IV products that
17 can feasibly be substituted in ice cream for
18 fresh cream.

19 Could you tell us please what your
20 understanding is given your position in the
21 company with respect to substitutability of
22 Class IV products for fresh cream in ice cream.

23 A. The substitutability of alternate
24 fats for cream in ice cream such as anhydrous
25 fat or butter oil or even butter is common

1 P. Stroup - Cross by Mr. Beshore
2 practice in other countries. In Canada, for
3 example, it has been done for over a decade and
4 is regularly used instead of cream.

5 Q. It is technically feasible?

6 A. Definitely technically feasible.

7 Q. Do you believe that is a realistic
8 choice in the United States as well?

9 A. Yes.

10 Q. Given your position and given
11 Nestle's practice elsewhere, is this an issue
12 you would take a hard look at if the Class II
13 differential were to be increased in the manner
14 proposed here?

15 A. It is.

16 MR. ROSENBAUM: She is
17 available for cross-examination.

18 JUDGE PALMER: Are there
19 questions for the witness? Yes, sir,
20 Mr. Beshore.

21 -----

22 CROSS-EXAMINATION

23 BY MR. BESHORE:

24 Q. Good morning. Marvin Beshore,
25 Association of Dairy Cooperatives in the

1 P. Stroup - Cross by Mr. Beshore
2 Northeast and Dairy Farmers of America. Good
3 morning, Ms. Stroup.

4 A. Good morning.

5 Q. Your position with Nestle and
6 Dreyer's is milk ingredients procurement I take
7 it from your statement?

8 A. Correct.

9 Q. Are you involved in product
10 development at all?

11 A. I am not.

12 Q. Can you tell us whether Nestle and
13 Dreyer's presently have any pool plants in the
14 federal order system?

15 A. Actually, we do. We pool some milk
16 for chocolate production.

17 Q. Where is your pool plant?

18 A. I believe it is in the upper
19 Midwest.

20 Q. Can you tell us the name of the
21 plant or the location?

22 A. It would either be Burlington or
23 Bloomington.

24 Q. Are you involved in the procurement
25 of milk for that facility?

1 P. Stroup - Cross by Mr. Beshore

2 A. Yes.

3 Q. Where do you acquire milk from
4 individual dairy farms?

5 A. In California.

6 Q. Anywhere in the federal order
7 system?

8 A. No.

9 Q. Among Nestle's 20 manufacturing
10 facilities and Dreyer's six manufacturing
11 facilities one of those is a federal order pool
12 plant?

13 A. I honestly don't know how many of
14 our plants are pooled. I do happen to know
15 that that one is. We could have others that I
16 don't know about.

17 Q. So would I understand --

18 A. I don't do the paperwork on the
19 pooling. I don't know which ones are.

20 Q. You are responsible for milk and
21 dairy ingredients procurement, however?

22 A. Right.

23 Q. Wouldn't you be procuring for those
24 facilities?

25 A. Right.

1 P. Stroup - Cross by Mr. Beshore

2 Q. Isn't it significant in procurement
3 to know whether it is a pooled facility or not?

4 A. It is. I started in September,
5 Marvin. I'm still getting up to speed on what
6 is pooled and what is not.

7 Q. With respect to the studies that you
8 have testified to, I gather you weren't
9 involved in those things in any way?

10 A. No. Those were commissioned by
11 large independent commercial research firms.

12 Q. How did you come to have any
13 knowledge about those studies in order to
14 testify about them today?

15 A. I met with our beverage and ice
16 cream economists and discussed those studies
17 with them and got the results from them.

18 Q. Do you have any of those studies
19 with you to present for the record today?

20 A. I don't want to. That is
21 proprietary information. I can't present that.

22 Q. You can present portions of those
23 studies that you feel are favorable to your
24 position in the hearing, but you are not going
25 to present the study so that any other

1 P. Stroup - Cross by Mr. Beshore
2 participants including the Secretary can
3 evaluate it; is that correct?

4 A. I cannot give you the proprietary
5 information of our study.

6 Q. You provided some tidbits?

7 A. I have, but I can't give you the
8 study. I have answered that.

9 Q. With respect to your comments on
10 Class II, what do you understand the change in
11 Class II pricing is going to be under the
12 National Milk proposals?

13 A. Increase in fat, cost per pound.

14 Q. Is that your primary concern?

15 A. Yes.

16 Q. You procure in California; correct?

17 A. Yes.

18 Q. Did you hear Dr. Cryan's testimony
19 about the cost of fat for Class II products
20 under the regulated system in California?

21 A. No.

22 Q. Do you know what the cost for
23 Class II fat is in California?

24 A. No. Ice cream is Class III in
25 California.

1 P. Stroup - Cross by Mr. Beshore

2 Q. Class II or III. Let's just talk
3 about --

4 A. I know the difference between
5 Class III in California and Class II in the
6 federal order is about 1.62 cents per pound
7 average since 2000. This would about double
8 that difference.

9 JUDGE PALMER: Did you mean
10 per pound or per hundred?

11 THE WITNESS: Per pound.

12 Q. Could you go over that again please.

13 A. The difference between California
14 Class III prices for fat and federal order --

15 Q. Prices for ice cream?

16 A. Class III would be ice cream in
17 California and Class II in the federal order,
18 is about 1.62 cents.

19 Q. Per pound?

20 A. Per pound.

21 Q. You are saying that the federal
22 order fat is more expensive?

23 A. Correct.

24 Q. Are you aware of the spread between
25 Class IV fat and Class III fat?

1 P. Stroup - Cross by Mr. Beshore

2 A. I don't have those numbers in front
3 of me. I don't know off the top of my head
4 what they would be.

5 Q. You don't know whether the
6 relationship is greater or less than the
7 federal system?

8 A. No.

9 Q. Do you have any information from the
10 Dreyer's and Nestle consumer study on the
11 consumer reaction to the reduction in the
12 packaging of ice cream from half gallon to
13 56-ounce containers?

14 A. If we have any I don't know of it.

15 Q. You don't have any offer for that
16 for the hearing?

17 A. I don't have any what?

18 Q. You don't have that information to
19 offer for this hearing?

20 A. Of what consumers thought of
21 reducing from half gallon to 56 ounces?

22 Q. Right.

23 A. I did not think that was relevant to
24 this hearing. I don't have that information.

25 Q. What is Nestle's or Dreyer's, either

1 P. Stroup - Cross by Mr. Beshore

2 one, profit margin on the ice cream?

3 A. That would be proprietary
4 information.

5 Q. Do you have the information?

6 A. No.

7 Q. What are their profit margins on any
8 other Class II products?

9 A. I can't talk about any profit
10 margins.

11 Q. Let's talk about the Class I
12 products a little bit. Where are your Class I
13 products? Do you make any in the federal order
14 system?

15 A. We co-pack and license Class I
16 products now. We are building a Class I plant
17 in Anderson, Indiana that will be operational
18 in 2008.

19 Q. Can you share with the record any
20 information with respect to the growth pattern
21 in those products over the past several years?

22 A. I don't have that information with
23 me.

24 Q. Has it been growing?

25 A. Do we know what our -- yes, we know.

1 P. Stroup - Cross by Mr. Yale

2 I don't know what it is.

3 Q. Do you know whether it has been
4 growing or not?

5 A. Flavored milks? Yes.

6 Q. Nestle flavored milks?

7 A. Yes.

8 Q. Do you know at what rate they have
9 been growing?

10 A. No.

11 MR. BESHORE: That's all I
12 have right now. Thank you.

13 JUDGE PALMER: Any more
14 questions? Mr. Yale.

15 -----

16 CROSS-EXAMINATION

17 BY MR. YALE:

18 Q. Good morning.

19 A. Good morning.

20 Q. Benjamin Yale on behalf of Select
21 Milk Producers, Continental Dairy Products and
22 Dairy Producers New Mexico.

23 I want to get to the most important
24 question first. Did you bring any samples?

25 A. Sorry, no.

1 P. Stroup - Cross by Mr. Yale

2 Q. You were in the hearing yesterday;
3 right?

4 A. Yes.

5 Q. You heard Mr. Tonak's testimony?

6 A. Yes.

7 Q. He had an exhibit that listed
8 Grade B, the percentage of Grade B in the
9 various states?

10 A. Yes.

11 Q. One of those states that had the
12 largest amount of Grade B was California?

13 A. Yes.

14 Q. You have had experience working in
15 the California system?

16 A. Yes.

17 Q. With who?

18 A. Almost ten years with Hilmar Cheese
19 Company.

20 Q. In California what do they call
21 Grade A milk? Do they use another term?

22 A. Market milk.

23 Q. This 33 million pounds that was
24 suggested as being Grade B, what is that milk?

25 A. Manufacturing milk.

1 P. Stroup - Cross by Mr. Yale

2 Q. Is it of the same quality as the
3 other? Why is there this amount of Grade B
4 milk in California?

5 A. In California you must participate
6 in the pool if you are Grade A even if you
7 shift to a manufacturing plant, so even a
8 producer, if a producer ships to a -- there is
9 no depooling in California on a producer basis.
10 The only way that a producer cannot participate
11 in the pool is to forgo his Grade A status, so
12 he would have to give up his grade A permit and
13 become Grade B even if he completely qualifies
14 to be Grade A, and many have done that in the
15 past several years.

16 I don't know what the numbers are,
17 but I am assuming you would see significant
18 growth in Grade B production in California as
19 producers, as the cheese price went up in
20 California and Class 4b prices became a lot
21 higher and it was not attractive for people who
22 were shipping the cheese to pool their milk,
23 they dropped their Grade A permit and became
24 Grade B. It really doesn't have a lot to do in
25 California with the quality of the milk or the

1 P. Stroup - Cross by Mr. Yale

2 facility.

3 Q. In your position with Hilmar were
4 you involved in any efforts to procure milk for
5 their new Texas plant?

6 A. I was.

7 Q. Are those all existing dairies or
8 are there people building new dairies in that
9 area? How would you describe the potential
10 supply of milk in Texas?

11 A. The supply of milk in Texas is
12 growing. If you look at the production, mass
13 production numbers for Texas, it is one of the
14 fastest growing states in the country as far as
15 milk production.

16 Q. Are you aware of anybody making a
17 grade B producer or were they all grade A
18 producers?

19 A. I don't think Grade B would be an
20 option. They were building from the ground up.
21 That wasn't an option.

22 Q. There is some testimony that cheese
23 milk, you can purchase Grade B milk and still
24 produce cheese. I think you would agree with
25 that in general; right?

1 P. Stroup - Cross by Mr. Tosi

2 A. You can do that. The problem would
3 be if you are manufacturing Grade A whey you
4 would not be able to purchase Grade B milk.

5 Q. Is the producing of Grade A whey a
6 common practice?

7 A. It depends on who their customers
8 are.

9 MR. YALE: I have no other
10 questions.

11 JUDGE PALMER: Who else has
12 questions? Yes, Mr. Tosi.

13 -----

14 CROSS-EXAMINATION

15 BY MR. TOSI:

16 Q. Good morning. Thanks for coming to
17 the hearing. I'm a big fan of your flavored
18 milk drinks.

19 A. Good. You must be the reason we
20 have growing consumption.

21 Q. Can you explain a little bit more
22 about what you see as the severing of the
23 pricing relationship between Class I and II and
24 the manufacturing class.

25 A. As I understand it, the petition

1 P. Stroup - Cross by Mr. Tosi
2 would set a formula for Class I and II that now
3 happens to mirror the III and IV formulas as
4 far as yields go but at any point in the future
5 would not. It really is not related to III and
6 IV pricing at all as we look forward.

7 Q. If it turned out that it doesn't do
8 that, would that change your opinion of whether
9 it was severing the relationship or not?

10 A. If it doesn't do what?

11 Q. If it turns out that the new formula
12 absent a 77-cent increase to the Class III or
13 Class IV price formula yields no difference
14 from what it is today and all we are doing is
15 adding a 77-cent adjustment to it, can you
16 explain where the severing takes place?

17 A. Even if you take 77 cents out and
18 you are saying it is just going to be this set
19 formula, the severing would be that it is no
20 longer higher than Class III or Class IV. It
21 is simply the higher of these commodity price
22 formulas that are set separately. I would
23 oppose the severing because as we move forward
24 the relationship between III and IV and I and
25 II would likely diverge. It won't stay

1 P. Stroup - Cross by Mr. Tosi

2 constant any more.

3 I have a problem with that because I
4 think what would happen is we would end up back
5 in here having hearings on the disorderly
6 marketing because Class III is now under some
7 new formula that might come along for III, is
8 now attracting more milk, Class I can't compete
9 or visa versa and the relationship between
10 classes wouldn't be constant anymore.

11 Q. Could you explain when you are
12 talking about consumption and what the effects
13 are that happened on price increases -- you are
14 talking about retail, aren't you?

15 A. Correct.

16 Q. Could you explain then what
17 increases or decreases in consumption in your
18 products have to do with any of the additional
19 costs that dairy farmers incur in pricing the
20 Class I and II market?

21 A. Can you restate the question please.

22 Q. Part of your reason for opposition
23 is that you are explaining what the impact
24 would be at retail on price changes.

25 A. Yes.

1 P. Stroup - Cross by Mr. Tosi

2 Q. I'm asking what does that have to do
3 with the increases, excuse me, the higher costs
4 that dairy farmers incur in supplying the
5 Class I and II market?

6 A. I guess that I couldn't say that I
7 know that dairy farmers have a higher cost in
8 supplying the Class I and II market. I don't
9 know that. My point in talking about demand is
10 that if you have a decrease in demand it is not
11 going to increase dairy farmer prices. The
12 elasticities will show that increase in revenue
13 or decrease in usage would offset, so I'm
14 saying that the one product that you have in
15 Class I that has the potential to increase
16 dairy farmer revenue by bringing more pounds
17 into Class I is put at risk if you are going to
18 increase the price. From an elasticity
19 standpoint the only time you ever want to
20 increase the price is when your margin for that
21 increased price is higher than what you are
22 going to lose on your decreased quantities.

23 I think that that is reflected back
24 into what would happen in Class I. We are
25 chasing dollars on the one class that has had

1 P. Stroup - Cross by Mr. Tosi
2 consistently decreasing utilization, and not
3 just decreasing utilization but decreasing
4 pounds of pure total pounds of usage, so I'm
5 not sure I see the logic in increasing the
6 price so that we can further depress that
7 demand.

8 Q. I'm a big fan of your products like
9 I said. Your product where I shop usually
10 sells for \$1.79 an ounce.

11 A. 16-ounce single-serve?

12 Q. Yes. They are great too. They
13 usually sell for about \$1.79. I notice,
14 because of my work I'm kind of aware where milk
15 prices are, that I have seen where I could buy
16 ten for \$10 when milk prices were very, very
17 high, and then when prices came down at the
18 farm level the price of the product went back
19 to \$1.79.

20 Does that have anything to do with
21 the additional costs that dairy farmers are
22 incurring in supplying Nestle?

23 A. You are a little out of my league on
24 the marketing side.

25 Q. That's all right. When you say that

1 P. Stroup - Cross by Mr. Tosi

2 you are not experiencing increased premiums
3 resulting from costs associated, you are basing
4 that on receipts of milk at how many plants of
5 yours?

6 A. I'm basing that on our contracts
7 for this past year.

8 Q. How many plants are we talking
9 about?

10 A. Six ice cream plants. I don't know,
11 and I apologize because I have just started.
12 I'm not sure exactly how many plants we have
13 that buy milk that are not ice cream. Several.

14 Q. Are any of your suppliers
15 represented at this hearing today?

16 A. Yes.

17 Q. When they testify that they receive
18 an over order premium, that seems to run
19 counter to what your testimony is.

20 A. We do pay over order premiums. What
21 I'm saying is that our over order premiums have
22 not increased.

23 Q. For 2007?

24 A. Correct, so my impression is, and we
25 are just doing these contracts and we just

1 P. Stroup - Cross by Mr. Tosi
2 finished up, of course now I'm inviting all my
3 suppliers to come back to me with a higher
4 premium request, but we haven't had requests
5 for higher over order premiums.

6 Q. Premiums being paid, have they
7 increased since 1998 through 2006?

8 A. I don't know that information.

9 Q. If you are paying a dollar premium
10 per 100 whey, you regularly pay that and that's
11 the real price that you are paying and the
12 minimum regulatory price is asking to be
13 increased by 77 cents, have we really changed
14 reality here? I mean, you have the ability to
15 do something different with your over order
16 premium.

17 A. What we are asking to do is to put
18 that into the regulated price which really
19 won't be adjusted for specific local market
20 conditions, where I can adjust for specific
21 local market conditions and over order
22 premiums. I would rather pay it as an over
23 order premium so that I can tailor it to each
24 plant's specific needs, and if I have higher
25 quality or some kind of one plant versus

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P. Stroup - Cross by Mr. Tosi

another plant I have the ability to negotiate that as an over order premium. I don't have the ability to do that if it is incorporated into the price.

Q. Are you of the opinion that all of our class prices have a relationship to each other that they are aligned if you will?

A. Now?

Q. Yes.

A. Yes.

Q. To the extent that they all contain a cost component in them all those cost factors should be considered simultaneously, and if you don't you risk distorting what the proper competitive relationships are for going to different uses?

A. As far as simultaneous consideration, I don't have an opinion on that. I haven't really considered that.

MR. TOSI: That's all I have for you. Thank you. I appreciate it.

JUDGE PALMER: Yes, sir.

1 P. Stroup - Cross by Dr. Cryan

2 -----

3 CROSS-EXAMINATION

4 BY DR. CRYAN:

5 Q. Good morning. My name is Roger
6 Cryan. I'm with National Milk Producers
7 Federation.

8 You have ice cream plants in
9 California?

10 A. We do.

11 Q. Do you use butter, butter oil and
12 anhydrous milk fat as a flavoring to make ice
13 cream in any of those plants?

14 A. I don't think that I can talk about
15 that. I think that is proprietary information.
16 I can't talk about that.

17 Q. On page 4 in your statement you
18 identified these two elasticities for
19 single-serve flavored milk products and for
20 64-ounce flavored milk products. Are either of
21 those for individual SC use?

22 A. No.

23 Q. Are they for Nestle products?

24 A. A study was done with Nestle and its
25 competitive products in various areas across

1 P. Stroup - Cross by Mr. Vetne
2 the country, so it was done with more than just
3 Nestle products.

4 Q. The elasticity is estimated for a
5 larger category than just Nestle products?

6 A. Correct.

7 DR. CRYAN: That's all I have.
8 Thank you.

9 JUDGE PALMER: Keeping in mind
10 she has a plane to make, Mr. Vetne.

11 -----

12 CROSS-EXAMINATION

13 BY MR. VETNE:

14 Q. John Vetne representing the Midwest
15 Area Coalition and others.

16 The 1.26 cents difference in fat
17 price between California and federal, which one
18 is higher?

19 A. Federal.

20 Q. There is also a difference between
21 California Class IVA and IVB prices and federal
22 Class III and IV fat prices?

23 A. Yes.

24 Q. With respect to all of those class
25 prices, II, III, IVA and IVB in California

1 P. Stroup - Cross by Mr. Vetne
2 versus II, III, and IV in the federal system
3 there is also a difference in timing and
4 synchronization, is there not?

5 A. Right. That is one thing that makes
6 Mr. Beshore's question hard to answer. In
7 California we forward price fat for Class III,
8 so in other words the price of the butter price
9 now will set the Class III fat price for
10 February and March, so comparing the federal
11 and the state price is difficult because we
12 have a two-month timing in California on an
13 advanced price.

14 Q. There are times, are there not, when
15 it is economically advantageous for buyers and
16 marketers of cream to ship cream from
17 California to the Midwest, taking advantage of
18 the out of sync prices and in reverse to
19 similarly take advantage to get the best out of
20 the cream and to get the price if you are a
21 buyer?

22 A. There is a huge amount of arbitrage
23 that goes on with cream over the California
24 line, yes.

25 Q. With respect to your testimony that

1 P. Stroup - Cross by Mr. Vetne

2 all market milk, Grade A milk is pooled in
3 California, that means if it is received by a
4 California plant?

5 A. Yes.

6 Q. Market Grade A milk produced in
7 California that is not pooled in California?

8 A. Right.

9 Q. There has been expressed concern in
10 the federal system that if all Grade A milk is
11 pooled there would be a problem supplying fluid
12 milk plants. What mechanisms does California
13 employ from where it is produced to where it is
14 needed in Class I?

15 A. In California there are
16 transportation allowances and credits that are
17 supposed to move milk into milk deficit areas,
18 say Los Angeles, there are not a lot of cows in
19 Compton, so you can move milk into those areas
20 necessary via transportation allowances and
21 credits. There is also a comp provision in
22 California. If there is an emergency shortage
23 of Class I milk there is a comp provision.

24 Q. The transportation allowance and
25 credits, in one case, I'm not sure which is

1 P. Stroup - Cross by Mr. Vetne

2 which, one applies to producers so that the
3 producer gets more, and one applies to handlers
4 so that the handlers' costs of moving milk from
5 Location A to Location B is recovered or
6 recovered in part.

7 A. Right. One is ranch to plant and
8 one is plant to plant. In California that is a
9 dairy farm.

10 Q. On page 3 of your statement you
11 referred to a study reported in June 2006. Is
12 this a proprietary report or is it something
13 that is published that we can find?

14 A. No, this is a Nestle proprietary
15 study, an attitude and usage study.

16 Q. Something reported in-house?

17 A. Correct.

18 Q. On then the last page of your
19 statement, last paragraph, you cite two reasons
20 for opposition, two general reasons. You are
21 not experiencing milk shortages or increased
22 premiums. If your premiums were increased but
23 there was still plenty of milk available to
24 you, would you have a different view on whether
25 the proposal --

1 P. Stroup - Cross by Mr. Vetne

2 A. If there was a reason that that
3 premium needed to be increased, as I said to
4 Mr. Tosi I would rather pay for that in an over
5 order premium where I could tailor it to my
6 local market.

7 Q. Are you aware that if the regulated
8 increases it would be a price that would be
9 shared with producers who are not providing the
10 service to your plants?

11 A. Yes.

12 Q. So that if there were for example a
13 50 percent market, if there were a one dollar
14 increase in the costs of servicing your
15 plant --

16 JUDGE PALMER: Now I think you
17 are kind of testifying.

18 MR. VETNE: Let me ask the
19 question.

20 JUDGE PALMER: I can hear the
21 question. You are basically coming up with a
22 scenario she hasn't testified about, so the
23 cross-examination isn't really pertinent to
24 what she said.

25 We have heard the theme that you are

1 P. Stroup - Cross by Mr. Vetne
2 making from other witnesses, and I don't know
3 that we need to take her time to affirm your
4 thoughts about what other people have thought
5 about the industry, but she hasn't testified to
6 that particular aspect.

7 MR. VETNE: My question deals
8 with service recovery costs. Let me finish the
9 question.

10 JUDGE PALMER: Go ahead.

11 BY MR. VETNE:

12 Q. If your supplier has one dollar
13 increase in cost for supplying your plant and
14 needs to collect one dollar more premium from
15 you and 50 percent market is the Class I price
16 or the regulated price increased by one dollar,
17 your premium would have to go up two dollars
18 for that supplier?

19 A. Right. That's what I mean by I
20 would rather be able to tailor it to my local
21 market to my specific suppliers who are
22 supplying me with whatever parameters I require
23 for that product.

24 MR. VETNE: Thank you.

25 JUDGE PALMER: I'm just trying

1 P. Stroup - Cross by Mr. Beshore
2 to move it along. Yes, Mr. Beshore.

3 -----

4 CROSS-EXAMINATION

5 BY MR. BESHORE:

6 Q. Can you tell us what the cost of the
7 dairy ingredient is in a pint of flavored milk,
8 that Nestle flavored milk that Mr. Tosi
9 referred to?

10 A. I have no idea. It is going to be
11 different every month and I don't know what
12 that is.

13 Q. On an average basis?

14 A. No.

15 Q. Any idea what percentage of that
16 \$1.79 the cost of milk is?

17 A. No idea.

18 Q. Can you tell us what Nestle's markup
19 is from Nestle to the supermarket?

20 A. That would certainly be proprietary.

21 Q. Can you tell us how much the cost of
22 that \$1.79 pint of milk would change, the milk
23 ingredient cost would change assuming it is a
24 Class I product with a .77 cent proposed price
25 increase?

1 T. Galloway - Direct

2 A. No.

3 MR. BESHORE: Thank you.

4 JUDGE PALMER: Any other
5 questions? You are excused. Thank you. We
6 are going to recess for ten minutes.

7 (Recess taken.)

8 JUDGE PALMER: Call your next
9 witness.

10 MR. ROSENBAUM: Timothy
11 Galloway.

12 JUDGE PALMER: This statement
13 will be Exhibit 34, Timothy Galloway, and we
14 will so mark it.

15 (Hearing Exhibit No. 34 was
16 marked for identification.)

17 -----

18 TIMOTHY GALLOWAY

19 a witness herein, having been first duly sworn,
20 was examined and testified as follows:

21 DIRECT EXAMINATION

22 BY MR. ROSENBAUM:

23 Q. Mr. Galloway, you have a prepared
24 statement that has been marked as Exhibit 34;
25 correct?

1 T. Galloway - Direct

2 A. I do.

3 Q. You can proceed to read that for us.

4 A. Thank you. Before I start I just
5 want to thank my colleagues who allow me to
6 testify so I can get home in time for my
7 daughter's recital tonight.

8 My name is Timothy E. Galloway.
9 I am CEO of Galloway Company located in Neenah,
10 Wisconsin. Galloway Company is a third
11 generation owned and managed family business.
12 We manufacture concentrated fluid dairy
13 ingredients used in further food and beverage
14 processing. Specifically we make sweetened
15 condensed milk, ice cream mixes and beverage
16 bases that are all considered Class II
17 products. Therefore, the majority my comments
18 below will pertain specifically to Class II
19 issues.

20 Galloway Company purchases raw milk
21 year round from a number of cooperative and
22 proprietary handlers in our area. Our finished
23 products are sold nationwide. Galloway Company
24 currently employees 70 people. Due to our
25 number of employees and yearly dollar turnover

1 T. Galloway - Direct

2 we are considered a small business under the
3 Act. We are audited by Federal Order 30.

4 Background: As noted above,
5 Galloway Company products are all considered
6 Class II. We have a choice of dairy
7 ingredients to make our products. We can use
8 Class II milk, use Class II milk and separate
9 and condense it into useful components, use
10 Class II components purchased from Federal
11 Order sources or we can use components from
12 nonregulated sources.

13 Similarly, our customers have a
14 choice for their dairy needs, either buying our
15 Class II dairy ingredients or buying Class IV
16 or unregulated dairy components to make their
17 products. When the cost of my Class II
18 ingredients gets too far out of line from what
19 can be purchased by Class IV or unregulated
20 sources I and my customers may switch to
21 cheaper sources, not due to issues of quality
22 or service but due to the inequities in
23 regulated prices. When my customers switch
24 they often have to install specialized
25 equipment to handle hydration, melting,

1 T. Galloway - Direct

2 blending, pasteurization, homogenization and
3 the like. This equipment needs to be paid for,
4 so once the decision has been made it is
5 permanent. They don't switch back.

6 Let me illustrate. In 1995 the
7 Agricultural Statistics Board of USDA reported
8 that there was a total of 157,559,000 pounds of
9 bulk sweetened condensed whole and skim milk
10 produced in the United States. Ten years later
11 in 2005 the same agency reported that there was
12 91,907,000 pounds of sweetened condensed whole
13 and skim milk produced. In fact, almost
14 15 million pounds of sweetened was lost during
15 2004.

16 I have been selling sweetened
17 condensed milk since 1980 and testified at
18 hearings since 1990. I believe I know why this
19 dramatic decline of more than 30 percent has
20 taken place. It is because unwise classified
21 pricing disparities between ingredients in
22 Class II and ingredients in Class IV from
23 unregulated areas grew to a point where major
24 users decided to make a switch and never came
25 back.

1 T. Galloway - Direct

2 I know a number of confectionary
3 companies which formally used Class II
4 sweetened condensed milk but now use milk
5 powders and butter type products to make their
6 confections. Of particular note, one customer
7 made that switch in 2004, which was the largest
8 component of the loss mentioned above. Not
9 surprisingly, this switch has happened over a
10 time span where the differential between milk
11 for Class II and milk for alternative
12 ingredients has grown from \$0.30 cents over the
13 BFP to the disastrous Class IIIa program to the
14 current \$0.70 cwt over Class IV skim.

15 Galloway Company is also a large
16 producer of ice cream mixes. We are the
17 manufacturing partner for Classic Mix Partners,
18 LLC, which is a joint venture with Foremost
19 Farms USA. I must state, my testimony today
20 represents the view of Galloway Company and not
21 necessarily those of Foremost Farms USA.

22 Ice cream can be made with fresh
23 cream and condensed skim milk from Federal
24 Order sources or it can be made with those
25 ingredients from areas not regulated by the

1 T. Galloway - Direct

2 Federal Orders like California or it can be
3 made from Class IV ingredients like nonfat dry
4 milk or anhydrous or concentrated milk fat.

5 In May 2000 I testified at the
6 hearing regarding proposed changes to the final
7 rule that I knew ice cream mix competitors were
8 using non-Class II fat sources during the
9 extremely high and volatile butter prices in
10 1997 and 1998. I can now testify that this
11 occurred again during the butter price run-up
12 in 2001 and 2004 and 2005. It will continue to
13 occur whenever Class II ingredients get further
14 out of line with alternative ingredients.

15 Galloway Company also produces
16 non-standard of identity beverage bases that
17 contain some dairy components. Here too we
18 have no problem using alternative ingredients
19 that provide better value if Class II
20 ingredients get out of line with historical
21 differences.

22 Although I do not make other
23 Class II products, I believe that the ability
24 and desire to substitute Class IV or
25 unregulated ingredients for high price Class II

1 T. Galloway - Direct

2 ingredients is the same for all other Class II
3 products. What is baffling to me is that the
4 proponents of this proposal claim that they
5 want to raise the blend price for producer
6 milk, yet this proposal would create a greater
7 discrepancy between Class II and Class IV and
8 unregulated ingredient prices.

9 As shown in the examples above, this
10 will undoubtedly reduce blend dollars available
11 from Class II as end users will substitute
12 Class II fluid ingredients with Class IV and
13 unregulated ingredients. Milk not used to make
14 Class II products will have to fall into
15 Class III and IV uses as the data indicates
16 Class I continues to contract in volume.
17 Additional production in Class III and IV will
18 create additional surplus which will drive down
19 prices, which leads to less blend money. In
20 addition, less Class II demand will cause less
21 competition for milk between handlers and
22 therefore smaller farm premium dollars.

23 What is even more baffling is that
24 this proposal admits that a National Milk
25 Producers Federation supported the recent

1 T. Galloway - Direct

2 proposed changes in Class IV and III make
3 rates. That proposal will depress farm income
4 and raise Class III and IV processors' income.

5 This proposal will do the opposite.
6 It will raise farm income and reduce Class I
7 and II producer income. Could this result be
8 due to National Milk Producers Federation
9 members having more assets tied up in Class III
10 and IV processing, thereby more to gain, and
11 less assets in Class I and II, thereby less to
12 lose? Apparently what is good for the goose is
13 not good for the gander.

14 Comments related specifically to the NMPF
15 Proposal:

16 Emergency consideration - having the
17 perspective of testifying at many national
18 hearings over the years, I would contend that
19 the scope of the considerations involved in
20 changing well established price relationships
21 between milk classes, blend prices within and
22 between Federal Orders and appropriate values
23 for Class I and II make rates and differentials
24 are too complex to be properly addressed in an
25 emergency hearing.

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2 The proponents indicate that they
3 have repeatedly tried to point out that the
4 proposed changes in make rates for Class IV and
5 III will affect Class I and II as if this was
6 an unintended consequence. Far from an
7 unintended consequence this is just what was
8 expected when Class II was tied to Class IV
9 under the current rule.

10 During the many years and hearings
11 that established the current rule it was
12 determined that there needed to be this direct
13 tie between the classes. As noted above and
14 further discussed below, the exact same factors
15 that determine the make cost for Class IV
16 products are the factors that determine the
17 make cost of Class II products. As Class II
18 manufacturers can alternate between Class IV
19 components and Class II milk or components,
20 there must be a direct tie between the price
21 formulas to prevent disorderly marketing.

22 The proponents also argue that an
23 emergency ruling is required as they perceive
24 an inability to obtain milk for Class I and II
25 needs and to prevent increased pooling. I can

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categorically state that Galloway Company has never shut down or turned down an order because we have not been able to obtain Class II ingredients.

In addition, recent changes to Federal Order 30 and similar changes to other orders were designed to severely cut back on pooling opportunities. In short, we see no reason for an emergency hearing.

Undue hardship to producers:

The proponents state that 52 percent of all milk pooled in Federal Orders in 2005 was Class I and II. Let's be clear. 39 percent was pooled in Class I and 13 percent was pooled in Class II. Therefore, any alleged hardship caused by retaining the current Class I and II formulas is primarily the burden of Class I.

If the proposals are adopted, there will be an undue hardship on Class II processors who elect to continue to use Class II ingredients but need to stay competitive with other processors who use alternative ingredients, and there will be an

1 T. Galloway - Direct

2 unintended further hardship to producers if the
3 proposed changes are implemented as
4 non-Class II substitution will cause as
5 decrease in blend and premium income.

6 The adequacy of current Class I and II pricing
7 vis a vis disorderly marketing:

8 As stated previously, Galloway
9 Company does not have a problem obtaining
10 Class II ingredients. The proponents don't
11 even allege a problem with Class II. They only
12 cite Class I over-order premiums, and frankly
13 what is the problem with increased Class I
14 premiums if the proponents are to be taken at
15 their word about raising producer income? What
16 are the proponents, who I suggest supply the
17 vast majority of the milk used in Class I,
18 doing with these over-order premiums if not
19 passing them back to their producers thereby
20 raising their income?

21 Finally, the Act is concerned about
22 providing the safe and suitable supply of milk
23 for the bottle. I don't believe the Act
24 requires any mechanism to provide milk for ice
25 cream, yogurt, cottage cheese, sweetened

1 T. Galloway - Direct

2 condensed milk and other Class II products.

3 If there is any disorderly marketing
4 in Class II, I would suggest that it is the
5 declining portion of Class II milk used to make
6 Class II products because the make cost of
7 \$0.70 cwt is too high by the amount of
8 hydrating the solids. It assumes the Class II
9 processors would convert nonfat dry milk into
10 plain or condensed skim before blending with
11 other ingredients and processing. In fact,
12 nonfat dry is often just added to the
13 processing vessels and blended and heated with
14 other ingredients so there is no separate
15 hydration step.

16 New Class II Formulas - Skim:

17 The proponents allege that the
18 current formulas artificially bind Class II to
19 Class IV milk prices. There is nothing
20 artificial about it. As stated previously,
21 this was a conscious, deliberate and
22 painstaking process leading up to the current
23 rule that specifically ties Class II to
24 Class IV. It is a clear recognition that
25 prevents disorderly marketing by having an

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T. Galloway - Direct

appropriate relationship between Class II and Class IV make rates for similar condensing processes.

The proponents propose a new calculation for the Class II skim milk. They claim that the change merely avoids the redundant application of the cost of drying condensed skim milk. It does that but so much more. The devil is always in the details.

The proposal postulates, "In its simplest form, the current Class II skim milk price is calculated as: (Nonfat dry milk price times 8.9) minus \$1.2474 equals \$0.70," yet the language of the order is, "The Class II skim milk price per hundredweight shall be the advances Class IV skim milk price computed in Paragraph (q)(2) of this section plus \$0.70."

In other words, the current order is explicitly tying Class II skim price to the Class IV skim price, not just to nonfat dry milk as the proponents would have us believe. Any changes made to the calculation Class IV directly impacts Class II. We have just had one hearing on Class IV make rates and are

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about to have another about the entire Class IV calculation. Class II needs to reflect whatever changes are made to Class IV.

This proposal would create a point-in-time fixed differential between the cost of nonfat dry milk and Class II skim minus their interpretation of today's condensing and hydrating costs. It does not state as it should that the condensing cost is dynamic and has to be the same as that which is included in the Class II skim formula.

To make condensed skim, sweetened condensed skim milk or nonfat dry milk requires the same condensing process and the same costs. It would be arbitrary and capricious for the Order to allow a make rate for a process in one class that is a different make rate for the same process in another class. Otherwise, a processor in one class could enjoy a higher margin making solids in one class than making those solids in another class or processors of the same solid in another class purely through the operation of classified pricing. This is not the intent of the Act or the current rule.

1 T. Galloway - Direct

2 In addition, the condensing costs in the
3 proposal are not documented but merely
4 "industry estimates" and at the lowest end of
5 their own reported range.

6 We have just concluded a full
7 hearing with many documented studies on the
8 cost of condensing in Class IV. Whatever
9 numbers are part of the final rule in that
10 hearing should be used in determining the
11 Class II skim price as a function of the
12 Class IV skim price.

13 In summary, any changes to the
14 Class II make cost and/or differential should
15 be based on documented cost of condensing and
16 be the same as that which is used as the
17 condensing cost in the Class IV as is the clear
18 intent of the current rule. We should also
19 wait until there is a final implemented
20 Class IV make rate so that the condensing costs
21 are the same.

22 Finally, we should make sure that it
23 is clear Class II skim value is tied by
24 reference to Class IV skim value so that when
25 there is a future change in one class it will

1 T. Galloway - Direct

2 affect the other in a like manner. This is
3 consistent with the intent of the current rule.

4 New Class II formula - butterfat:

5 The proponents claim that butter is
6 not a viable substitute for cream in most
7 Class II products. That may be true when
8 considering salted, colored, flavored butter in
9 some very white, lightly flavored products.

10 However, it is not true for a number of
11 confections, ice creams, yogurts and beverages
12 which can, and do, use other Class IV fat
13 products like anhydrous milk fat, butter oil,
14 buttermilk and concentrated milk fat. These
15 products can and are being used to replace
16 Class II ingredients in Class II products.

17 I earlier testified to the wide
18 scale replacement of Class II sweetened
19 condensed milk in the confectionary industry.
20 The confections still need milk fat to make
21 them taste and perform properly. If you read
22 the ingredient declaration of the candy, it
23 still claims some source of skim milk solids
24 and milk fat, it just comes from a different
25 class.

1 T. Galloway - Direct

2 I also testified that I know ice
3 cream manufacturers are substituting anhydrous
4 milk fat and concentrated milk fat in ice
5 cream. Although Galloway Company uses fresh
6 cream in our mixes, during the huge run-up in
7 butter prices in 1998 we experimented with
8 concentrated milk fat with acceptable results.

9 The proponents also make the
10 statement that if butter minus a make allowance
11 plus a Class II differential is not appropriate
12 the differential for Class II fat should be the
13 minimum Class I butter fat value. The only
14 justification for this change is vague language
15 about Class I and II supplies being
16 complimentary and that much butter fat for
17 Class II comes from Class I operations.

18 First, there is no definition or
19 illustration provided for the word
20 "complimentary". In fact, it could be well
21 argued that many Class II products are much
22 closer to Class IV than Class I in that they
23 are produced close to the source of raw
24 materials rather than consumer, have long shelf
25 life and are shipped great distances for

1 T. Galloway - Direct

2 distribution.

3 For instance, I have testified that
4 Galloway Company ships all three of its product
5 lines throughout the country. In fact, we are
6 the sole supplier of many of the products we
7 sell because of their unique properties and
8 there are many other instances of hard ice
9 cream, yogurt and beverages that are only
10 produced at one or at most several factories
11 and yet supply the entire country.

12 There is no documentation to the
13 claim of how much Class II butter fat comes
14 from Class I sources. It is likely that much
15 of the excess Class I fat ends up in internal
16 Class II and IV operations of the processor.
17 However, there are a number of Class II
18 processors not part of Class I operations.

19 Galloway Company makes a number of
20 high fat products and is fat deficit from our
21 Class II milk. In my 26 years with the firm I
22 do not recall us buying a single load of
23 surplus cream from a bottling facility. Our
24 additional fat comes from butter/powder
25 facilities or skim based cheese processors. I

1 T. Galloway - Direct

2 am aware of a number of other Class II
3 processors who do the same.

4 The proponents' arguments for the
5 proposed changes for pricing Class II fat fall
6 well short of the mark for accuracy,
7 specificity and rationale to require any change
8 in the Class II butterfat formula. The current
9 rule clearly recognizes that milk fat in
10 Class II must be tied to the same make
11 allowances as Class IV plus a reasonable
12 differential .

13 Constraint and incidentally related:

14 The proponents argue that the recent
15 make allowance hearing was merely about
16 establishing a wide enough margin to cover
17 costs. That must be a very depressing thought
18 for the hundreds of cooperatives and
19 proprietary plants making products such as
20 cheese and butter who thought they were in
21 business to make a profit.

22 I contend the purpose to the make
23 rate hearings was to have realistic make costs
24 so these businesses can once again be
25 profitable.

1 T. Galloway - Direct

2 It is true that Class I and II
3 products are not constrained by higher product
4 prices to set their minimum price, but it is
5 absolutely wrong that Class II producers are
6 able to pass on higher costs at will to the
7 marketplace as implied by the proponents.

8 Instead our prices are constrained
9 by the relationship between Class IV and
10 Class II milk. I even have formula price
11 customers which require us to demonstrate which
12 ingredient selection is more cost advantageous
13 and then make it that way. Class II products
14 made from Class II ingredients are more than
15 incidentally related to the Class IV make
16 allowance. As is clearly and consistently
17 stated in the current rule, Class II milk is
18 constrained by substitution of less costly
19 Class IV ingredients.

20 Costs of an adequate supply of raw
21 Class II milk:

22 The proposal discusses the costs
23 involved in supplying Class I and II milk as if
24 these costs only apply to those classes. In
25 most parts to the country the milk used for

1 T. Galloway - Direct

2 each class is interchangeable as the vast
3 majority of all production is Grade A milk.
4 Many Class II products do you not need to be
5 Grade A. Apparently the proponents believe
6 that producer cost increases for Grade A status
7 should be borne entirely by Class I and II
8 which, using the proponents' terms, is the real
9 perversion.

10 The proponents are worried that not
11 addressing these issues will result in not
12 having a stable supply of milk and will result
13 in more de-pooling.

14 These comments are made with no
15 substantiation or support. I have testified
16 that we have no problem securing Class II milk
17 under the current rule and that the ability to
18 de-pool in many orders has been seriously
19 curtailed. I have testified that there is no
20 requirement in the Act to provide milk for
21 Class II. Therefore, there is no rationale for
22 changing the Class II price formulas based on
23 supply issues.

24 Class II formulas should include Class IV price
25 formulas by reference:

1 T. Galloway - Direct

2 As clearly stated in the current
3 rule and as testified to here today, the
4 Class IV price formulas must be referenced in
5 the Class II price formulas. The same value
6 for condensing in Class IV must be used for
7 Class II as there is direct substitution
8 between ingredients between each class. To set
9 a fixed point in time Class II differential
10 without direct reference to the Class IV make
11 allowance would destroy what is clearly the
12 intent of the current rule to tie the price
13 formulas. This is particularly pertinent as we
14 approach the Class IV make rate ballot and
15 Class IV formula price hearing.

16 Conclusion:

17 The proponents' rationale for
18 changes to Class II skim and butterfat pricing
19 and the resulting proposed formulas are
20 illusory, superficial, arbitrary, capricious or
21 wrong. There is no mandate that there has to
22 be a supply of milk for Class II products.
23 There is no demonstration that there is a lack
24 of Class II milk or ingredients for Class II
25 processors, therefore no emergency. There is

1 T. Galloway - Direct

2 no substantiation of the amount of potential
3 lost producer revenue in Class II from
4 potential changes in Class IV make rates, a
5 small amount at best given the low utilization
6 in Class II.

7 There is no showing as to why the
8 well considered rationale of the current rule
9 to tie Class IV prices to Class II prices by
10 reference should be invalidated. There is no
11 demonstration that Class II ingredients do not
12 have the same make class problems that affect
13 Class IV ingredients. In short, we have
14 nothing but naked claims and the assertion of
15 producer hardship.

16 That concludes my statement. Thank
17 you.

18 BY MR. ROSENBAUM:

19 Q. Thank you very much, Mr. Galloway.
20 If I could just take you back to page 9 of your
21 statement for a moment, the second sentence as
22 set forth in your estimate reads, and I will
23 quote, "It does not state, as it should, that
24 the condensing cost is dynamic and has to be
25 the same as that which is included in the

1 T. Galloway - Cross by Mr. Beshore
2 Class IV skim formula."

3 Do you see that?

4 A. Yes.

5 Q. When you read that, you read that as
6 "Class II skim formula", so I just want to
7 confirm that the correct statement is as set
8 forth in your written statement; correct?

9 A. That is absolutely correct. After a
10 while the IVs and the IIs run together.

11 MR. ROSENBAUM: I ask that
12 Exhibit 34 be entered into evidence.

13 JUDGE PALMER: It is received.
14 (Exhibit No. 34 was received
15 into evidence.)

16 MR. ROSENBAUM: Mr. Galloway
17 is now available for cross-examination.

18 JUDGE PALMER: Yes,
19 Mr. Beshore.

20 -----

21 CROSS-EXAMINATION

22 BY MR. BESHORE:

23 Q. Marvin Beshore. Just a couple
24 questions. On page 2 you refer to statistics
25 that you attribute to the Agricultural

1 T. Galloway - Cross by Mr. Beshore
2 Statistic Board of the USDA. Can you tell us
3 what publication series you got that data from?

4 A. No, and I did not bring that
5 information, but it is information that I
6 picked up off the USDA website. It is one of
7 the many documents that is right on there. It
8 might be the information on the Cornell website
9 of USDA, but it is the published statistics
10 whereby the government compiles the usage for
11 products year over year and compares them.

12 Q. I don't remember seeing any of the
13 publications from the USDA Agriculture
14 Statistic Board for sweetened condensed
15 production. I wanted to know if you can
16 provide a little more specificity on where that
17 came from.

18 A. I would be happy to send a copy to
19 this group afterward because it is published.
20 It is information you can download. Yearly the
21 statistics are compiled. They come out in
22 April. It is part of a big bound document and
23 it is available off of the website. I will
24 note that back in 1990 I think that sweetened
25 condensed milk figure was closer to 200 million

1 T. Galloway - Cross by Mr. Beshore
2 pounds.

3 JUDGE PALMER: Should we do
4 this. Maybe Counsel in his brief will cite it
5 and we will take official notice of it.

6 MR. BESHORE: Certainly.

7 Q. Obviously the Galloway Company has a
8 good product as you are marketing it nationally
9 from Wisconsin. Can you give us an idea just
10 by state, I'm not looking for customer
11 identity, where you deliver it at the greatest
12 distance?

13 A. Sweetened condensed milk, our
14 largest customer is in Georgia. I have a
15 strong presence in Florida, Pennsylvania,
16 Chicago, California and then large customers,
17 several large customers in Wisconsin.

18 Q. You mentioned Georgia first. You
19 deliver the product from your plant in
20 Wisconsin to the facility in Georgia?

21 A. Yeah, and I pass a competitor along
22 the way who is 800 miles closer.

23 Q. What form is the product in when it
24 is transported from Neenah, Wisconsin down to
25 Georgia?

1 T. Galloway - Cross by Mr. Beshore

2 A. Bulk sweetened, tank truck.

3 Q. What is the ratio of solids to
4 water?

5 A. Let me give it in general because
6 someone could figure the proprietary nature,
7 but in general sweetened condensed milk is
8 anywhere from 28 total milk solids to 35 total
9 milk solids. I do make one proprietary form
10 and that is a sweetened condensed cream that is
11 43 percent total milk solids.

12 Q. If we use 30 as a percentage that is
13 in there, 30 percent solids and the rest
14 liquid?

15 A. Then there would be probably
16 40 percent sugar roughly, 40 or 45 percent
17 sugar is the preservative.

18 Q. How far are you from Georgia?

19 A. 1,200 miles.

20 Q. What is the cost per pound of solids
21 to transport sweetened condensed for that
22 1,200-mile distance?

23 A. I can tell you what the cost of
24 transportation is and someone will have to do
25 that math. I'm not going to do it up here. It

1 T. Galloway - Cross by Mr. Beshore
2 costs roughly \$2,400 or \$2,500 right now with
3 fuel surcharges.

4 JUDGE PALMER: That is going
5 in liquid form?

6 THE WITNESS: Yes.

7 JUDGE PALMER: You asked about
8 the solids.

9 MR. BESHORE: We can do the
10 math.

11 Q. Okay, \$2,400 per tanker load to
12 Georgia. Is that a 48,000-pound --

13 A. Yes.

14 Q. -- tanker? Okay. Why was 3A a
15 disaster? I ask that because it had the effect
16 of taking the price of cheese and the price of
17 butter powder and segregating them rather than
18 having them at one price.

19 A. The real problem there was that
20 sweetened condensed milk unfortunately was
21 still tied to the price of cheese and nonfat
22 dry milk was in 3A and was at tremendously
23 lower prices. That was during a time when
24 cheese was hitting some maximum values
25 historically, and my sweetened condensed milk

1 T. Galloway - Cross by Mr. Beshore
2 price, I would say this, that that is the
3 period we lost the most volume in sweetened
4 condensed milk because major confectioners said
5 I'm done with this. This is silly for us to be
6 tied with cheese. We don't make cheese. We
7 making something that can be made with nonfat
8 dry milk.

9 Q. It wasn't segregating cheese and
10 nonfat dry milk, it was the change in the
11 Class II relationship or the non-change of
12 Class II during 3A?

13 A. It was keeping sweetened condensed
14 milk tied to cheese rather than more
15 appropriately to the alternative make
16 ingredients.

17 Q. Got you. On page 9 the sentence
18 Mr. Rosenbaum just asked you to correct, you
19 talked about condensing costs being dynamic.
20 Can you tell us what do you mean by dynamic?
21 Isn't the cost of condensed --

22 A. I certainly don't mean dynamic the
23 way the economists talk about it. Dynamic
24 means that just as condensing costs have
25 changed in the Class IV, the same evaporator,

1 T. Galloway - Cross by Mr. Beshore
2 in fact there are evaporators out there that
3 are ahead of Dreyer's that also make sweetened
4 condensed milk. When they get to a certain
5 point they make a decision. Do they want to
6 make nonfat dry or do they want to make
7 sweetened condensed milk. The costs up to that
8 point are exactly the same price.

9 Q. That is the basic spread you are
10 looking for between Class IV and Class II;
11 correct?

12 A. Correct.

13 Q. Do you provide sweetened condensed
14 for beverage uses?

15 A. We have one in trial right now, but,
16 no, we have not put any sweetened condensed
17 milk in beverages. Our beverage bases are a
18 very unique proprietary base. They are
19 acidified.

20 Q. One other question and I'm done.
21 You state on page 11 in your testimony you
22 don't recall ever buying a single load of
23 surplus cream from a bottling facility. There
24 is plenty of surplus cream from bottling
25 facilities in Wisconsin. It is marketed all

1 T. Galloway - Cross by Mr. Beshore
2 the time without a doubt. Is that just your
3 established relationships with cheese plants?

4 A. No, no. Because we generally buy
5 our cream through brokers this is knowing where
6 the truck that brings the cream in comes from.
7 To get from my car to the offices I go right
8 past where the unloading bays are and I see the
9 receipts, I see the invoices. I know who we
10 are buying it from.

11 I will tell you that Foremost Farms
12 USA, who is our partner in Classic Mix Partners
13 which the majority of our extra cream needs
14 have come from, we never bought any cream from
15 them and they are a bottling facility.

16 Q. You buy it through a broker and you
17 get it from the best cost source available I
18 take it?

19 A. The best cost and quality.

20 Q. For the most part that is from
21 mozzarella cheese plants?

22 A. It can be mozzarella cheese plants.
23 It can be from buttermilk plants, regulated,
24 nonregulated. It comes from all over.

25 Q. You are not saying that there is not

1 T. Galloway - Cross by Dr. Cryan
2 a lot of surplus cream sold in the same
3 marketplace that you are working in from
4 bottling plants?

5 A. There are only three bottling plants
6 in Wisconsin and I believe all of them have
7 internal Class II utilization on their own.
8 Therefore, they tend to suck up their own
9 excess supply of cream.

10 MR. BESHORE: Okay, thank you.

11 JUDGE PALMER: Any more
12 questions? Dr. Cryan.

13 -----

14 CROSS-EXAMINATION

15 BY DR. CRYAN:

16 Q. Good morning, Mr. Galloway. I'm
17 Roger Cryan with National Milk. You testified
18 in 1998 when there was a high run on butter
19 prices that you substituted some alternative
20 butterfat products in place of your traditional
21 source.

22 A. Actually, true, but we did not
23 substitute. We experimented to make sure that
24 if everything fell apart we would have a viable
25 substitute and we confirmed that we did.

1 T. Galloway - Cross by Dr. Cryan

2 Q. If you made the substitute in that
3 type of a situation, would that be likely to be
4 an imported product?

5 A. Actually, this was product that we
6 had put up -- for some of our cream needs we
7 contract, and right about now in Wisconsin not
8 a whole lot of cream is being consumed so
9 sometimes we get low on fat and we have churned
10 unconcentrated milk fat because being
11 unflavored, unsalted, uncolored it is the
12 greatest likelihood we can use that in our
13 current products.

14 Q. In your statement you testified on
15 page 12, "I even have formula price customers
16 which require us to demonstrate which
17 ingredient selection is more cost advantageous
18 and then make it that way."

19 A. That is correct.

20 Q. Do any of those customers require
21 you to demonstrate your butterfat ingredient
22 selection in this example, this method?

23 A. Yes. We would have to declare a fat
24 source because it makes a difference to their
25 labeling.

1 J. Frydenlund - Direct

2 DR. CRYAN: Thank you.

3 JUDGE PALMER: Any other
4 questions? You are excused, sir. We are going
5 to take a short-five minute recess, then we are
6 going to hear from Mr. Frydenlund.

7 (Recess taken.)

8

9

JOHN FRYDENLUND

10 a witness herein, having been first duly sworn,
11 was examined and testified as follows:

12

DIRECT EXAMINATION

13

14 JUDGE PALMER: We are going to
15 start again. The witness is sworn. Let's try
16 to take our place please.

17

18 Mr. Frydenlund, you have been sworn
19 and you have a statement to give. I think you
20 handed me a copy of it. We will mark it for
21 identification as Exhibit 35, and I see you
22 have all of your identification in your
23 statement, so just start reading, sir.

24

Proceed.

25

(Exhibit No. 35 was marked for
identification and received into evidence.)

26

MR. FRYDENLUND: Thank you,

1 J. Frydenlund - Direct

2 Your Honor. My name is John Frydenlund. I'm
3 the director of the Center for International
4 Food and Agricultural Policy at Citizens
5 Against Government Waste, CAGW. CAGW is a
6 nonprofit, nonpartisan organization which grew
7 out of President Reagan's Private Sector Survey
8 on Cost Control, better known as the Grace
9 Commission.

10 The organization's mission is to
11 work for the elimination of waste,
12 mismanagement and inefficiency in the federal
13 government with the goal of creating a
14 government that manages its programs with the
15 same eye to innovation, productivity and
16 economy that is dictated by the private sector.

17 On behalf of CAGW's more than
18 1.2 million members and supporters, I
19 appreciate this opportunity to testify before
20 this hearing to consider a proposal seeking to
21 amend the Class I and Class II milk price
22 formulas applicable to all federal milk
23 marketing orders.

24 CAGW opposes this proposal, which,
25 if adopted, would substantially increase

1 J. Frydenlund - Direct
2 pricing for Class I milk and Class II butterfat
3 by 73 cents and 6 cents per hundredweight
4 respectively. CAGW believes there is
5 absolutely no legitimate justification for this
6 action, which will raise costs to consumers,
7 reduce fluid milk consumption, increase milk
8 production and result in greater costs to
9 taxpayers. This proposal will also worsen
10 regional disparity in milk prices and frustrate
11 market conditions.

12 USDA estimates that the proposal
13 will result in increased retail milk prices
14 amounting to 5.5 cents per gallon on average
15 over the next nine years so the increased cost
16 to consumers of fluid milk will be
17 \$292.6 million dollars annually, which is
18 nothing more than a milk tax on consumers.
19 Furthermore, since the higher price will
20 encourage more milk production and less
21 consumption of fluid milk, that means that
22 government outlays will be higher.

23 Although the petition for this
24 proposal talks about needing to make this
25 change in order to ensure that there will be

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2 enough milk for Class I fluid use, the real
3 impact will be to reduce demand for fluid milk
4 by an average of 70 million pounds per year.
5 This will result in increased government
6 purchases averaging 12 million pounds per year,
7 costing taxpayers at least \$9.6 million
8 annually.

9 The bottom line is that the markets
10 are generating all the milk the U.S. public
11 needs. However, this proposal will just cost
12 the taxpayers more to encourage the dairy
13 farmer to produce more milk which is not needed
14 since it will cost consumers more and people
15 will drink less milk, while at the same time
16 making it more expensive to provide food and
17 nutrition programs to those in need, another
18 potential increased taxpayer cost, although
19 what is more likely is that less of the needs
20 of the poor will be met, particularly hurting
21 disadvantaged families with young children.

22 The only thing that this proposal
23 does accomplish is to once again demonstrate
24 that federal dairy policy is woefully out of
25 date. USDA's 2004 report to Congress,

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2 "Economic Effects of U.S. Dairy Policy and
3 Alternative Approaches to Milk Pricing,"
4 pointed out that many of the individual
5 programs that make up dairy policy were
6 originally designed to deal with the industry's
7 structure in the 1930s when most milk
8 production, about 60 percent, was destined for
9 fluid milk consumption, markets were
10 predominantly local and many dairy enterprises
11 were part of diversified farming operations.
12 That report indicated that now "the largest
13 share of milk is used for manufactured dairy
14 products, especially cheese, rather than fluid
15 milk, markets for manufactured products are
16 national in scope and dairy farms are highly
17 specialized, many of them large-scale
18 industry-type farms."

19 The federal milk marketing orders
20 are one of the most ludicrous components of
21 federal dairy policy. In addition to
22 establishing a formula for a minimum national
23 price for milk, the marketing orders impose
24 higher differential prices for fluid milk based
25 upon how far from Eau Claire, Wisconsin it is

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2 produced. Supposedly, this is designed to
3 encourage the movement of milk from so-called
4 milk surplus areas into the so-called milk
5 deficit areas.

6 The orders also establish different
7 prices for milk based upon its end use. The
8 federal milk marketing orders impose a
9 \$1.5 billion milk tax on consumers, with the
10 greatest impact on low income families with
11 young children.

12 In conclusion, this latest proposal
13 is not only unnecessary and unwarranted but
14 demonstrates that there is a clear need for
15 massive reform for federal dairy policy. In
16 today's increasingly complex and uncertain
17 environment, a forward looking dairy policy
18 would give producers greater access to risk
19 management tools such as forward contracting,
20 farmer savings accounts and/or revenue
21 insurance to help manage the financial risks
22 inherent in dairy farming.

23 If the federal government's goal is
24 to help individuals build a viable dairy
25 operation that could be passed down to future

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2 generations, it would be far more useful and
3 progressive to provide producers the tools to
4 self-manage risk rather than rely on wasteful
5 and counterproductive government programs.

6 Thank you for the opportunity to
7 present CAGW's position in opposition to the
8 proposal to amend Class I and Class II milk
9 price formulas.

10 JUDGE PALMER: Is there
11 anything you wish to add to that or are you
12 ready for questions?

13 THE WITNESS: I'm ready for
14 questions.

15 JUDGE PALMER: Any questions
16 at all? Apparently we are going to proceed
17 with your statement and consider it.

18 THE WITNESS: Hopefully, you
19 will consider it to be the gospel.

20 JUDGE PALMER: That may well
21 be. Thank you very much.

22 THE WITNESS: Thank you.

23 JUDGE PALMER: All right,
24 another witness. That will be Mr. McCully.
25 I'm going to mark the next statement which I

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2 have just been handed as Exhibit 36.

3 (Exhibit No. 36 was marked for
4 identification.)

5 -----

6 MICHAEL MCCULLY

7 a witness herein, having been first duly sworn,
8 was examined and testified as follows:

9 JUDGE PALMER: The witness has
10 been sworn.

11 MR. ROSENBAUM: He has a
12 statement which we ask be marked as --

13 JUDGE PALMER: 36.

14 DIRECT EXAMINATION

15 BY MR. ROSENBAUM:

16 Q. Mr. McCully, proceed to read your
17 statement.

18 MR. MCCULLY: Good morning.
19 My name is Mike McCully, Associate Director of
20 Dairy Procurement at Kraft Foods, and I am
21 testifying on their behalf. I have worked for
22 Kraft over 10 years and currently have
23 responsibility of US milk procurement, US and
24 global dairy market analysis and price
25 forecasting, and US dairy commodity risk

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2 management.

3 Kraft is a member of the National
4 Cheese Institute, Milk Industry Foundation and
5 the International Dairy Foods Association. My
6 testimony is in opposition to National Milk
7 Producers Federation's (NMPF) proposal to amend
8 the Class I and Class II milk formulas, and
9 also opposing the need for an emergency ruling.

10 Kraft is a major manufacturer and
11 marketer of cottage cheese and sour cream with
12 leading brand names of Breakstone's and
13 Knudsen, along with other Class II products
14 such as Polly-O Ricotta Cheese.

15 Kraft's production facilities are
16 located in Walton, New York for cottage cheese
17 and sour cream, Visalia, California for cottage
18 cheese and sour cream, Campbell, New York for
19 ricotta cheese, and Lehigh, PA for Tassimo
20 coffee products. We also buy cottage cheese
21 products made by CoolBrands at the former Kraft
22 plant in North Lawrence, New York.

23 History has a way of repeating
24 itself, and dairy policy is no exception. Take
25 the case of Baldwin v. G.A.F. Seelig (294,

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U.S. 511, 523). It stated that milk prices needed to be artificially enhanced for the "maintenance of a regular and adequate supply of pure and wholesome milk; the supply being put in jeopardy when farmers are unable to earn a living income."

While this sounds like it was taken from today's headlines, it is in fact from 1935, and since the United States has not run out of milk since that time one can conclude similar comments currently, while retaining political and popular appeal, are not reflective of actual supply conditions.

More recently Dairy Farmers of America, formally Mid America Dairymen and others, proposed implementing a price floor of \$13.50 cwt on Class I and II milk at an early 1998 hearing. While the approach was different from the current NMPF proposal, in effect it would have also decoupled Class I and II prices from Class III and IV prices.

USDA denied their proposal and the rest of 1998 saw record high milk and dairy commodity prices. If Kraft were acting in its

1 M. McCully - Direct

2 own self-interest, we could actually support
3 this proposal from NMPF. USDA's own analysis
4 for this hearing has shown the increase in
5 Class I and II prices would reduce Class I
6 usage and force more milk into manufactured
7 uses. As a result, following basic economic
8 supply and demand logic, dairy commodity prices
9 would decrease benefitting cheese companies
10 like Kraft. However, Kraft opposes NMPF's
11 proposal for the following reasons:

12 It would have a negative impact on
13 Class II products.

14 It would result in benefits that are
15 regionally disproportionate.

16 It is the wrong solution to a longer
17 term problem.

18 Emergency marketing conditions do
19 not exist.

20 Negative impact on Class II
21 products:

22 NMPF's proposal would have a direct
23 and negative impact to Kraft's Class II
24 products, as well as to the entire Class II
25 product category. Since Kraft's products sell

1 M. McCully - Direct

2 for a premium in the marketplace we have
3 limited ability to pass on higher costs.

4 However, private label products are
5 more responsive to cost changes. We analyzed
6 nearly seven years of data to determine the
7 correlation between Class II milk prices and
8 the retail prices for private label sour cream
9 and cottage cheese. The correlations are
10 positive and most apparent on a two-three month
11 lag which is expected given how private label
12 pricing works.

13 Proponents state the cost increases
14 resulting from this proposal can simply be
15 passed on through retail pricing of these
16 products. However, there is no consideration
17 given to the impact on consumer demand from
18 those changes. Prior testimony on this subject
19 as well as the economic literature has
20 repeatedly documented the fact that consumer
21 demand for manufactured dairy products is quite
22 sensitive to changes in price.

23 Without getting into a lengthy
24 discussion over what the correct price
25 elasticity is, one thing is clear, passing

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2 increased costs on to consumers will negatively
3 impact demand for those products and the dairy
4 industry at large.

5 Kraft works every day to increase
6 demand for dairy products. Unfortunately, the
7 demand trends for most of the dairy products
8 have been declining over the past 20 to
9 30 years. Per capita consumption of cottage
10 cheese declined from the mid 1970s to the
11 mid 1990s before stabilizing at current levels.

12 Kraft and other cottage cheese
13 manufacturers have worked hard to stop this
14 decline by introducing innovative new products
15 such as Breakstone's and Knudsen Cottage
16 Doubles and promoting the health benefits of
17 the product. Per capita consumption of ricotta
18 cheese increased steadily from the mid 1970s to
19 about 2000 before falling slightly in the past
20 five years.

21 It is important to note that this
22 trend change was concurrent with the last
23 increase in the Class II minimum price when the
24 Class II differential was increased from
25 30 cents to 70 cents. If the goal for the

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2 industry is to increase consumer demand,
3 increasing prices will not help to accomplish
4 that goal. NMPF's proposal would create
5 disparities between products made in the
6 California and the Federal Orders.

7 Kraft has the ability to manufacture
8 Breakstone's cottage cheese products in both
9 New York and California. In July 2006
10 following the temporary closure of our Walton,
11 New York plant due to flooding we shifted
12 production of Breakstone's cottage cheese
13 products to our plant in Visalia, California.
14 Normally the Visalia plant produces Knudsen
15 products for the West Coast, but it also has
16 the ability to produce Breakstone's products
17 that are sold in the Midwest and East.
18 Currently, it does not make financial sense to
19 make Breakstone's products in California.
20 However, increasing the price spread between
21 California and Federal Orders has the potential
22 to create shifts in product production out of
23 the Federal Orders and into California.

24 NMPF's proposal also would create
25 disparities between dairy products and

1 M. McCully - Direct

2 non-dairy products. As detailed earlier, if
3 this proposal is implemented prices for
4 Class II products will increase.

5 As an example, for a product like a
6 dairy based dip, companies could consider
7 reformulating the product to use more non-dairy
8 products. Consumers would also potentially
9 respond by shifting to non-dairy products such
10 as vegetable based dips. Again, this does not
11 help build demand for dairy products.

12 NMPF's proposal would create
13 disparities between Class II milk and Class IV
14 milk powders. While the current proposal to
15 change the Class II skim price formula may
16 appear to have an impact of less than a penny
17 per hundredweight it is the future that is of
18 greater concern. In the past, changes in the
19 Class IV price formula (Class III prior to
20 order reform) automatically changed the
21 Class II price formula.

22 Under this proposal this link would
23 be severed and the future changes in the
24 Class IV price formula would automatically
25 change the relationship between the Class II

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2 and Class IV skim prices.

3 The question of the appropriate
4 price relationship among the different classes
5 was addressed at the May 2000 Federal Order
6 hearing. In the final decision from
7 October 2001 USDA found that any reevaluation
8 of the formulas used to price the components
9 used in manufacturing products should be
10 carried through to the class prices that are
11 based on those component prices. The full
12 summary provides additional context for the
13 decision:

14 "Neither the price relationships
15 established in the final decision between milk
16 used in Class III or Class IV and milk used in
17 Class I and Class II should be changed. To the
18 extent that there may be differences in the
19 Class III and Class IV prices between the
20 current prices and those adopted in this
21 decision as a result of adjustments to the
22 component pricing formulas, those changes
23 should be reflected in the Class I and Class II
24 prices. Any reevaluation of the formulas used
25 to price the components used in manufacturing

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2 products should be carried through to the class
3 price that are based on those component prices.
4 A change in the computation of the nonfat
5 solids prices, for instance, is intended to
6 better reflect the value of those solids in dry
7 milk products. If the new nonfat solids price
8 formula results in an increase in the Class IV
9 price, the record provides no basis for
10 changing the difference in the value of milk
11 used in those solids between Class IV and Class
12 II use. Similarly, the availability of milk
13 for use in Class I is related to the higher of
14 the alternative manufacturing values for that
15 milk. The current relationships should be
16 maintained." Federal Register, Volume 66, No.
17 207, Thursday, October 25, 2001.

18 To be consistent with USDA's
19 decision from the May 2000 hearing, NMPF's
20 proposal should be denied.

21 Finally, USDA's own analysis of the
22 impact on the Class II market shows this is a
23 lose-lose proposition for everyone involved.
24 As published in the notice for this hearing,
25 the model used to analyze the impacts of this

1 M. McCully - Direct

2 proposal provided the following results:

3 Class II milk usage decreases by
4 20 million pounds.

5 Federal Order Class II receipts
6 increase by \$12 million, but it is not enough
7 to offset decreases in cash receipts for other
8 classes.

9 Total Federal Order class receipts
10 fall by \$8 million.

11 The all-milk price decreases by
12 \$0.01 cwt and average U.S. producer revenue
13 decreases by \$21 million.

14 To summarize, the cost to
15 manufacturers and consumers increases, demand
16 decreases and the price to farmers decreases.
17 In short, this proposal seems to have the
18 potential for significant negative impact
19 without any benefit.

20 The benefits are regionally
21 disproportionate:

22 Class I and Class II utilization
23 varies widely by region. High Class I
24 utilization markets include the Florida,
25 Appalachian and Southeast orders. Low Class I

1 M. McCully - Direct

2 utilization markets include the Upper Midwest,
3 Pacific Northwest and Central orders.

4 The average for January through
5 October 2006 is a 37 percent Class I
6 utilization for all Federal Orders. For
7 Class II utilization the Federal Order total is
8 less than 13 percent in 2006.

9 Once again, the Upper Midwest has
10 the lowest usage with 5.5 percent for the
11 January through October 2006 period, while the
12 Northeast has the highest utilization of nearly
13 20 percent.

14 Given the differences in utilization
15 by order, it is clear NMPF's proposal would
16 benefit producers in higher Class I and
17 Class II utilization markets. Unfortunately,
18 these same benefits do not accrue to producers
19 in lower Class I and Class II utilization
20 markets, specifically the Upper Midwest.

21 As a major buyer of cheese in
22 Wisconsin, Minnesota, South Dakota and Iowa, we
23 are very concerned over the long-term impacts
24 to the dairy industry in the Upper Midwest from
25 this proposal. USDA's own analysis has shown

1 M. McCully - Direct

2 the negative impact on manufactured products
3 and Class III and Class IV prices.

4 In areas with low Class I and
5 Class II utilization this proposal would
6 decrease the milk prices for farmers in those
7 areas. At the same time, it would increase
8 prices for producers in the higher price
9 markets in the U.S. such as the Southeast, and
10 do very little for, or harm, producers in the
11 lower price markets such as the Upper Midwest.

12 In the Federal Register notice for
13 this hearing, Volume 71, No. 225, USDA states,
14 "The proposed increases to Class I and Class II
15 movers have the same effect as increasing
16 Class I and Class II differentials at all
17 locations by the effective proposed changes."

18 I believe most of us remember the
19 contentious and regionally divisive debate that
20 took place in the late 1990s regarding Class I
21 differentials. Unfortunately, NMPF's proposal
22 has revised that debate.

23 The wrong solution to a longer term
24 problem:

25 NMPF's proposal states current

1 M. McCully - Direct

2 Class I and Class II prices are inadequate to
3 ensure orderly marketing and notes the growing
4 difficulty of supplying deficit markets.

5 We question whether this is a
6 national issue or a local or regional issue.
7 Since Kraft has not had any problem getting
8 milk for our Class II plants in New York,
9 Pennsylvania or California it appears that this
10 is not a national problem.

11 If the problem is supplying deficit
12 markets such as the Southeast, then specific
13 policy, market and technological solutions
14 should be pursued. For example, location
15 differentials in specific Southeast markets
16 could be adjusted or increased. Instead of a
17 policy change, market driven over-order
18 premiums could be increased to promote more
19 local milk production.

20 Another example is concentrated milk
21 could be shipped in from other areas where milk
22 is more plentiful such as the Upper Midwest or
23 New Mexico/West Texas. Oranges aren't grown in
24 Wisconsin or New Mexico, but consumers seem to
25 enjoy concentrated orange juice shipped in from

1 M. McCully - Direct

2 Florida.

3 With today's technology concentrated
4 milk could be utilized to fulfill the needs of
5 those deficit markets, potentially at a lower
6 cost for the entire system.

7 Looking at new technology, just
8 recently researchers at Oregon State University
9 developed a process to extend the shelf life of
10 milk. Hydrostatic pressure processing produces
11 a product with a 45-day shelf life when
12 refrigerated and maintains the taste of fresh
13 milk. These are just two examples of how
14 technology has the ability to solve the problem
15 of supplying milk to deficit areas.

16 The problem with milk supplies in
17 the Southeast is not new. At the February 1998
18 BFP Price Floor hearing Dr. Bob Cropp from the
19 University of Wisconsin concisely explained the
20 milk supply situation in the Southeast:

21 "Increasing Class I and Class II
22 prices will not solve the seasonal Class I
23 deficit of locally produced Grade A milk
24 supplies in the Southeastern markets. The
25 Southeast will always have a seasonal deficit

1 M. McCully - Direct
2 of Grade A milk for Class I needs because of
3 climatic conditions. The hot and humid weather
4 places a lot of stress on milk cows. As a
5 result, during the summer and early fall months
6 milk per cow declines and getting the cows bred
7 back for more even yearly milk flow is not
8 possible.

9 "With modern milk packaging,
10 processing and transportation technologies high
11 quality milk in both bulk and package form can
12 move economically long distances. Recognition
13 and use of these technologies would result in a
14 more efficient and economical dairy industry
15 and would better resolve the shortages of local
16 Grade A milk supplies for Class I needs in the
17 Southeast. Increasing Class I and Class II
18 prices will not solve the problem.

19 "Further, if producers in the
20 Southeast do respond to higher milk prices as
21 expected, the Southeast would experience an
22 increased problem of disposing of seasonal
23 Grade A milk surplus that now occurs during
24 some of the winter and spring months.

25 "For example, Florida during this

1 M. McCully - Direct

2 time of the year has more Grade A milk than it
3 can use for Class I and Class II uses and is
4 sending loads of surplus Grade A milk as far
5 north as Wisconsin to find a manufacturing
6 home."

7 Nine years later it's still hot in
8 the south in the summer, milk production
9 continues to decline during this time and milk
10 is still transported into the region from
11 distance places.

12 Dr. Cropp noted several solutions to
13 this problem and they remain valid today.
14 Instead of implementing NMPF's proposal for a
15 short term fix, the entire dairy industry would
16 be better served by implementing a long-term
17 solution to a long-term problem.

18 One of NMPF's reasons for proposing
19 to increase Class I prices is the increased
20 cost of maintaining Grade A status for dairy
21 farms. First, a historical review of this
22 subject reveals this proposal is unnecessary.
23 The United States Public Health Service/Food
24 and Drug Administration has been providing
25 guidance on milk safety since 1924, with the

1 M. McCully - Direct

2 first

3 Grade A Pasteurized Milk Ordinance published in
4 1965.

5 It was about this time when the
6 dairy industry was undertaking a significant
7 upgrade in sanitation and milk safety at every
8 point of the supply chain. At that time
9 period, a significant investment was required
10 to upgrade a dairy farm's infrastructure to
11 meet these standards, so Grade A milk commanded
12 a premium in the marketplace. This premium was
13 partially incorporated into the Class I
14 differential and it provided a familiar
15 incentive for farms to convert from Grade B to
16 Grade A status.

17 By 1973 only about 15 percent of
18 farms were considered Grade B and that number
19 continued to decline over time to less than
20 five percent by the late 1990s and has remained
21 at two percent since 1999. Therefore, while a
22 premium for Grade A milk was necessary
23 30-40 years ago it is not relevant today.

24 Many of you will remember the
25 M-W price, which was the average price of

1 M. McCully - Direct

2 Grade B milk in Minnesota and Wisconsin for
3 manufacturing purposes. The basic formula
4 price, BFP, replaced this series in May 1995
5 because the pricing of Grade B milk was no
6 longer representative of the overall
7 marketplace.

8 Today, Kraft does receive a small
9 amount of Grade B milk at our Beaver Dam,
10 Wisconsin facility. However, there is no
11 difference in the price we pay for Grade B milk
12 compared to Grade A milk and in fact is
13 commingled on the same truck. The Grade B milk
14 issue is just one of many structural changes
15 that have taken place in the dairy industry
16 over the past several decades. Those macro
17 structural trends will continue into the future
18 regardless of micro changes to dairy policy and
19 pricing.

20 From a supply standpoint, milk
21 production is migrating to the most efficient
22 lowest cost areas in the country. This
23 phenomenon also occurs in the production of
24 many products such as corn, soybeans,
25 vegetables, televisions and computer chips.

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2 Another macro trend in dairy is the
3 long-term decline in per capita milk
4 consumption for the past 30 years and
5 increasing milk prices will not reverse that
6 trend.

7 Dairy farms contribute \$0.15 cwt
8 each month to the National Dairy Promotion and
9 Research Board that gives most of the money to
10 Dairy Management, Inc. to promote dairy
11 products. NMPF's proposal to increase Class I
12 prices is inconsistent with this effort. Aside
13 from some high end luxury goods it is difficult
14 to find an example of where increasing a
15 product's price leads to increased demand for
16 that product. For most food and beverage
17 products higher prices lead to lower demand.

18 NMPF's proposal seems to also
19 conflict with their own program, CWT, or
20 Cooperatives Working Together. Each month the
21 CWT program collects \$0.10/cwt from
22 participating farms and cooperatives. The
23 money is then used to either retire herds or as
24 an incentive to dairy manufacturers to export
25 excess manufactured dairy products. In either

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2 case, the goal is to reduce the supply of milk
3 available to the market.

4 If NMPF believes there is inadequate
5 farm milk for the Class I and Class II markets
6 in the U.S. today, the proposal seems to be
7 inconsistent with the goal of the CWT program.
8 It is noteworthy that there are regional
9 safeguards in place for the herd retirements.
10 According to the CWT website
11 http://www.cwt.coop/cwt_faq.html, limits are
12 tightest in the East, South and Midwest and
13 more lenient in the West and Southwest where
14 production is expanding fastest.

15 With that mechanism, NMPF and the
16 CWT program are attempting to align supply and
17 demand on a regional, not national, basis. The
18 export program attempts to deal with gluts of
19 manufactured dairy products hanging over the
20 U.S. market. Again, it is clear the deficit
21 markets NMPF references are regional in scope,
22 not national.

23 With increased focus on the global
24 marketplace and the current Doha Round of WTO
25 negotiations, U.S. dairy policy and pricing

1 M. McCully - Direct

2 needs to become more market oriented. NMPF's
3 proposal moves in the opposite direction and
4 also raises a question with FMMO's and the
5 classified pricing system in relation to the
6 WTO.

7 A World Bank study in 2005 described
8 the cross-subsidy that exists when consumers of
9 premium or fluid dairy products subsidize the
10 production of lower priced manufactured
11 products. The study "suggested that this
12 implicit consumption cross-subsidy could be
13 construed as an export subsidy if the United
14 States then exports the lower priced
15 manufactured products." (Tom Cox and Yong Zhu,
16 "Dairy: Assessing World Markets and Policy
17 Reforms: Implications for Developing
18 Countries" in Global Agricultural Trade and
19 Developing Countries, Washington: World Bank,
20 2005."

21 Similarly, in a 2004 study on the
22 WTO ruling of the United States "Step 2" cotton
23 support program, Daniel Sumner from the
24 University of California at Davis, and also the
25 former assistant secretary for economics at

1 M. McCully - Direct

2 USDA, drew a parallel to the current dairy
3 programs of the United States.

4 "The price discrimination and
5 pooling schemes under the milk marketing orders
6 stimulate overall milk production and divert
7 milk from beverage products that are generally
8 not traded internationally to the production of
9 cheese, milk powder, and butter, which are the
10 main traded dairy products....the net result is
11 a lower price of the tradable products and
12 displacement of imports or stimulation of
13 exports." Boxed in: Conflicts between
14 U.S. Farm Policies and WTO Obligations,
15 Cato Institute Trade Policy Analysis No. 32,
16 December 5, 2005.

17 With the potential for increased
18 scrutiny of U.S. dairy policy and pricing
19 systems, NMPF's proposal to increase Class I
20 and II prices would only exacerbate this
21 problem.

22 Emergency Marketing Conditions Do
23 Not Exist:

24 While NMPF has requested an
25 expedited decision, the current supply and

1 M. McCully - Direct

2 demand situation does not warrant it. It is
3 clear that costs of production have increased,
4 for example, the recent sharp increase in corn
5 prices and the impact on feed costs. However,
6 milk prices have remained higher than usually
7 seen in expansionary phases of the milk cycle.
8 Following two years where the all-milk price
9 was the highest (2004) and the third highest
10 (2005) in history, it follows economic theory
11 to see lower than average prices as supply
12 responds to the price signal to expand.

13 Indeed, milk production is up
14 2.8 percent versus last year (October year to
15 date) and cow numbers in October actually
16 increased after remaining flat for several
17 months. Furthermore, NMPF even uses the
18 surging milk supplies in 2006 as a reason they
19 increased the monthly CWT investment from
20 \$0.05 to \$0.10/cwt on July 1.

21 Additionally, a new dynamic has also
22 helped increase dairy commodity and milk prices
23 over the past two years, the world market.
24 With record-high whey prices and the highest
25 NFDM price in many years, these gains alone

1 M. McCully - Direct

2 have added more than \$1/cwt to the all-milk
3 price relative to their longer-term averages.

4 Furthermore, current CME Class III
5 milk futures prices for 2007 average nearly
6 \$14/cwt. Using a ten-year average difference
7 between the Class III price and the all-milk
8 price of \$1.50, the futures outlook is for
9 \$15.50 milk for 2007, which would be the second
10 highest milk price in history. An examination
11 of the facts clearly shows emergency marketing
12 conditions do not exist. Therefore, NMPF's
13 request for an expedited or emergency decision
14 should be denied.

15 Summary: Kraft Foods opposes NMPF's proposal
16 to amend the Class I and Class II price
17 formulas and sees no need for an emergency
18 ruling. At a time when we should be
19 considering simplification of U.S. dairy
20 policy, NMPF's proposal adds unnecessary
21 complexity to the system. It would have a
22 negative impact on Class II products and result
23 in regionally disproportionate benefits.

24 I appreciate the opportunity to
25 present Kraft's viewpoint on this issue, and

1 M. McCully - Cross by Mr. Beshore
2 welcome questions regarding my testimony.
3 Thank you.

4 MR. ROSENBAUM: Your Honor, at
5 this point I would ask that Exhibit 36 be
6 accepted into evidence.

7 JUDGE PALMER: It is received.
8 (Exhibit No. 36 was received
9 into evidence.)

10 MR. ROSENBAUM: Mr. McCully is
11 available for cross-examination.

12 JUDGE PALMER: Any questions?
13 Mr. Beshore.

14 -----

15 CROSS-EXAMINATION

16 BY MR. BESHORE:

17 Q. Marvin Beshore for the Association
18 of Dairy Cooperatives in the Northeast and
19 Dairy Farmers of America. Good morning.

20 A. Good morning.

21 Q. Do you recall testifying back in
22 January at the make allowance hearing?

23 A. Yes.

24 Q. At that time you testified in part
25 that because the make allowances were put in

1 M. McCully - Cross by Mr. Beshore
2 place in 2003 and there had been subsequent
3 cost increases it has placed an undue financial
4 strain on the manufacturing sector. Those are
5 your words.

6 A. Uh-huh.

7 Q. We feel there is a need for an
8 expedited decision on this hearing and request
9 the Department issue and implement a final rule
10 as soon as possible. Do you recall that?

11 A. Uh-huh.

12 Q. Is that a yes?

13 A. Yes.

14 Q. Let me see if I understand. Your
15 cost increases to the processing sector between
16 2003 and January 2006 created an emergency
17 requiring Kraft and others to call for
18 expedited emergency consideration; correct?

19 A. Correct.

20 Q. To lower the milk price of the dairy
21 farms; correct?

22 A. To adjust the make allowances to
23 reflect more current costs.

24 Q. Which would reduce the price of milk
25 to dairy farms; correct?

1 M. McCully - Cross by Mr. Beshore

2 A. If you just look at the calculation
3 it would result in a lower Class III or
4 Class IV price, yes.

5 Q. Is there any question about that?
6 It reduces the price you would have to pay for
7 milk for Class III and IV; correct?

8 A. If the question is does it impact
9 the price that the farmers get, that
10 relationship isn't as clear because actually
11 the proponents of that were co-ops and if the
12 co-ops were losing money in their operations,
13 the net price to the farmer, I can't go all the
14 way, if you are talking about Kraft's costs,
15 our costs to pay for the milk, yes, it would be
16 lower.

17 Q. There is no question Kraft is asking
18 to pay less for milk and considered it an
19 emergency; correct?

20 A. Correct.

21 Q. Now here we are today. Dairy
22 farmers have not had any changes in federal
23 milk order prices related to the cost of
24 production and supplying Class I and II milk
25 that are embedded in those prices, there hasn't

1 M. McCully - Cross by Mr. Beshore
2 been any change since the data from 1998;
3 correct?

4 A. I'm not very familiar with how the
5 Class I prices are calculated but --

6 Q. Since 1998 would you think dairy
7 farmers have experienced the same increases in
8 fuel costs that processors have for instance?

9 A. More than likely increased fuel
10 costs, but those also were addressed by
11 transportation credits and on our milk fuel
12 surcharges.

13 Q. Transportation credits? What are
14 you talking about?

15 A. I don't do transportation credits
16 because we are not Class I milk, but to my
17 understanding there are transportation credits
18 and they have been addressed I believe in some
19 orders here in the last several years, but
20 specifically for our milk we get fuel
21 surcharges, so increased fuel costs for
22 support, we as the buyers of the milk are
23 paying that through fuel surcharges.

24 Q. How about other increased input
25 costs at the producer level? How are they

1 M. McCully - Cross by Mr. Beshore
2 reflected in your minimum regulated prices?

3 A. They are probably not reflected in,
4 well, directly I'm not sure. In the minimum
5 directly I'm not sure. Again, there is a
6 history on all this. I would contend that how
7 they are reflected is in the net price I pay
8 which includes premiums, so I just refer to
9 them as premiums would adjust given supply and
10 demand conditions in areas that we are buying
11 milk.

12 Q. Have your premiums increased as
13 Dr. Cryan testified, the overall premiums
14 increased?

15 A. Again, on average are you talking
16 Federal Orders California, United States,
17 Class II milk, Class III milk? I would say in
18 general on average all the milk that we buy if
19 I went back to the late 1990s or five or six
20 years ago we have had very little if any
21 changes in our overall premium structure.
22 Maybe there has been a change during that time
23 when we used to buy from farmers and we are now
24 100 percent cooperative supply, so there has
25 been a little noise because of the change in

1 M. McCully - Cross by Mr. Beshore
2 that as well, but the overall level in the
3 premiums across from California to New York
4 areas really hasn't changed that much if we
5 look at the total costs that we had when we
6 were buying from producers versus what we are
7 paying now to cooperatives.

8 Q. Let me see if I understand your
9 testimony. You told me first I think that
10 costs to farmers, farmers cost increases would
11 be reflected in premiums?

12 A. There would be that as far as
13 directly to be impacted on the premiums. I
14 would contend that there is more of an impact
15 if the costs truly go up what do you do? You
16 adjust on your operation, you produce less,
17 what have you that the overall market adjusts
18 just like what happens in corn, in soybeans, in
19 cattle, hogs and other ag commodities post cost
20 production changes, you produce less, you
21 produce more depending on how the costs change.

22 Q. So Kraft's position is that dairy
23 farms should adjust to cost increases by
24 changing their operations at the dairy farm, is
25 that correct, that's Kraft's position that you

1 M. McCully - Cross by Mr. Beshore
2 just told me?

3 A. That's how it works in most ag
4 commodities that I'm familiar with.

5 Q. But for Kraft buying milk you want
6 your cost increase then reflected in lower
7 regulated milk prices as you testified in
8 January; correct?

9 A. The longstanding belief is we are
10 for free markets and we would rather pay, have
11 a minimum price that truly is a minimum price
12 that the market clears and then there is a
13 market-driven component over that, in this case
14 it would be over-order premiums or premiums.

15 Q. Let's get back to premiums then. I
16 think your testimony is and the record will
17 reflect that cost increases of dairy farms
18 since 1998 should be reflected in premiums that
19 are charged to the marketplace; correct?

20 A. That is one way of doing it or they
21 would actually respond to a high cost
22 production, lower cost production by increasing
23 or decreasing production, and I would look at
24 milk production growth over the last several
25 years or on average that we are still seeing

1 M. McCully - Cross by Mr. Beshore
2 gains like the number I quoted you was three
3 percent increase in milk production this year,
4 so it is not clear to me that if I went to
5 Idaho I'm seeing seven, eight percent growth in
6 milk production year over year through 2006 if
7 there is a big issue with everybody losing
8 money, which I think some people are trying to
9 make the case, why would milk production jump
10 up as much as it is. I think there are enough
11 people around the country, and I go to New
12 Mexico and see the expansion in that area, the
13 expansion in California, the expansion in Idaho
14 in addition to some other more traditional
15 dairy areas, it is obvious that there is money
16 being made in milking cows.

17 Q. Your thought is the dairy farmers
18 who have testified in this hearing in their
19 costs in production and the price they are
20 getting now should basically go out of business
21 and let it go to the guys in New Mexico and
22 Idaho?

23 A. First of all, I wasn't hear on
24 Tuesday. I only heard one yesterday and he
25 didn't talk about cost production.

1 M. McCully - Cross by Mr. Beshore

2 Q. Assuming there has been testimony
3 from dairy farmers that prices are below their
4 cost of production, your message to them is
5 close up shop and let the guys in New Mexico
6 produce milk; correct?

7 A. That is correct. Again, that is
8 what I pointed out in my testimony, is that
9 this is a macro trend. No matter what we talk
10 about here today or what kind of policy or
11 emergency you try to put in, there are macro
12 trends in the industry that if we were to have
13 had this ten years ago or twenty years ago milk
14 production was decreasing in the Southeast, it
15 was decreasing in other areas and increasing in
16 the West. These are longer term macro trends
17 that are not going to be changed by things like
18 we are talking about here today.

19 Q. Did you hear Mr. Crossland testify
20 yesterday when you were here?

21 A. Where is he from?

22 Q. Lanco-Pennland.

23 A. Yes.

24 Q. He testified on behalf of 800 Amish
25 and Mennonite dairy farmers.

1 M. McCully - Cross by Mr. Beshore

2 A. Yes.

3 Q. His testimony was that the requested
4 price increases were not enough.

5 A. Yes.

6 Q. And the message for me to take to
7 him would be that his producers should close up
8 shop and let the guys in New Mexico and Idaho
9 handle it?

10 A. It is a philosophical debate that we
11 can get into. Again, I grew up as a corn and
12 soybean farmer and we weren't having hearings
13 to complain about corn prices in Nevada or
14 Georgia. You just don't grow corn in those
15 states or Maine. You raise a product where it
16 is most efficient. We could be talking about
17 cars or anything, just the most efficient,
18 lowest cost place to operate and produce.

19 Q. And that's the proposition that you
20 would submit to dairy farmers in Pennsylvania
21 and New York?

22 A. Actually, in Pennsylvania and
23 New York I don't think we can make a blanket
24 statement on all those states. We have plants
25 in New York and Pennsylvania. I have not had

1 M. McCully - Cross by Mr. Beshore
2 trouble getting milk. The premiums have not
3 really changed substantially in the last number
4 of years. I'm sure there are stories of people
5 that have, whether it is a barber or a corn
6 farmer, anything, I'm sure there are people
7 that are having trouble making ends meet, but
8 obviously there are other people expanding. Go
9 into the north country in New York. There is
10 expansion taking place.

11 Q. Of course the net is contraction in
12 terms of farm numbers?

13 A. In farm numbers, yes, but not in
14 overall production.

15 Q. You talked about corn and soybean
16 prices. Are you familiar with those prices
17 today and the futures market for the next year?

18 A. Not today. I know what level they
19 are at. Soybean prices are a little higher
20 than average, corn definitely higher because of
21 the ethanol impact.

22 Q. You projected, you asked the
23 Secretary to look at the futures market for
24 milk over the next year; correct?

25 A. Correct.

1 M. McCully - Cross by Mr. Beshore

2 Q. Have you looked at, have you
3 compared that price on a milk feed price ratio
4 to the same indexes for corn and soybean
5 prices?

6 A. Yes.

7 Q. Is it correct, Mr. McCully, that
8 those prices show a very low milk feed price
9 ratio over the next year?

10 A. The analysis I have done, it depends
11 on how you define very low, I want to say very
12 low being under 2.5, which is the traditional
13 contraction, over 3.0 would be expansionary,
14 under 2.5 would be contraction, if you define
15 it that way, the numbers using milk futures and
16 corn futures and soybean futures actually
17 resulted when I did the analysis not too long
18 ago, within the last three weeks or so,
19 resulted in a milk feed ratio that was actually
20 within that band, 2.75, somewhere in that
21 neighborhood.

22 Q. That is your testimony, that that
23 milk feed ratio is 2.75 on those futures?

24 A. When I did the analysis several
25 weeks ago. I don't know how you define very

1 M. McCully - Cross by Mr. Beshore

2 low, but the numbers that I compared had an
3 average 2.75, they were within the band of
4 2.5 to 3.0.

5 Q. 3.0 is the traditional break point
6 one way or the other; correct?

7 A. There are different ways. I'm not
8 sure how relevant that is anymore given the
9 amount of substitution that can go into effect
10 in different feed ratios, but the way it has
11 been explained to me over time is that over
12 3.0 signals expansion, under 2.5 signals
13 contraction and within the band is kind of
14 neutral.

15 Q. Let me ask you about one other
16 comment you made. You made the comment on
17 page 3 since Kraft's products sell for a
18 premium in the marketplace we have limited
19 ability to pass on higher costs.

20 A. I thought I was going to hear a
21 collective sigh when I said that but nobody
22 felt sorry for us.

23 Q. My understanding of Econ 101 is when
24 you have brand name value and you have price
25 power that you can sell at a premium you have

1 M. McCully - Cross by Mr. Beshore
2 more ability to pass on higher costs than less
3 ability to pass on higher costs. Isn't that
4 the standard economic theory?

5 A. To a point. It gets to a point
6 where you have really two different things.
7 One is a price point that if -- I will just use
8 an example -- if we have a product at \$1.99
9 that is the key price point. If we would go up
10 to \$2.09 we lose consumers because of that, so
11 by product, every product has a key price point
12 that we need to be at. That is the first
13 thing.

14 The other thing we manage is the
15 price gap between our product and private
16 label, our product and competitors, so if
17 anything happens to make those come out of
18 alignment, then we have an issue on the market
19 side.

20 Q. You are at the top of your price
21 point and at the maximum spread and any changes
22 in the lower, in your competition below, you
23 have to react to it?

24 A. Typically, yes, depending on the
25 product. That is kind of a blanket statement.

1 M. McCully - Cross by Dr. Cryan

2 Q. You can always contract your premium
3 though, couldn't you?

4 A. Correct, and we do. That is done as
5 well.

6 MR. BESHORE: Thank you.

7 JUDGE PALMER: Questions?

8 Dr. Cryan.

9

10 CROSS-EXAMINATION

11 BY DR. CRYAN:

12 Q. Good morning.

13 A. Good morning.

14 Q. Do you know what does it cost to
15 ship a pound of cottage cheese from Visalia,
16 California to Chicago, Illinois?

17 A. I don't, because typically the
18 products made in Visalia, California are the
19 Knudson products and that pretty much is West
20 Coast distribution so it never gets into the
21 Chicago marketplace. What is in the Chicago
22 marketplace is Breakstone's product, which is
23 produced on the East Coast, so I don't know the
24 transportation costs of cottage cheese from
25 California to Illinois because it doesn't

1 M. McCully - Cross by Dr. Cryan

2 happen.

3 Q. You said --

4 A. There was an emergency situation
5 there. The Walton plant was actually closed
6 for 13 days when it was flooding. It was made
7 in Visalia and shipped back to processing
8 distribution centers across the country, but I
9 don't know what the cost of that was.

10 Q. Do you have any idea what it costs
11 to ship a product like that per --

12 A. I don't on cottage cheese. I'm more
13 familiar with on the cheese side of it.

14 Q. Do you support the Federal Order
15 system generally?

16 A. Historically we have. When you look
17 at different policy things going forward there
18 are probably things that can be updated. I
19 think that is consistent with our comments in
20 the past. I talked about simplification, more
21 market orientation. I think those, I would
22 rather pursue those types of avenues than
23 things like this that we are talking about here
24 today.

25 DR. CRYAN: Thank you.

1 L. Miller - Direct

2 JUDGE PALMER: Any other
3 questions? You may step down.

4 THE WITNESS: Thank you.

5 JUDGE PALMER: I see the next
6 one is Evan Kinser. I suspect he will take
7 some time.

8 MR. ENGLISH: Rather than
9 breaking it up, could I change the order and
10 present Mr. Lewis Miller? His is a
11 two-and-a-half page statement.

12 JUDGE PALMER: Let's do that.

13 -----

14 LEWIS MILLER

15 a witness herein, having been first duly sworn,
16 was examined and testified as follows:

17 DIRECT EXAMINATION

18 BY MR. ENGLISH:

19 Q. Mr. Miller, can you state your name
20 for the record please.

21 A. My name is Lewis Miller.

22 Q. You have a prepared statement?

23 A. I do, sir.

24 MR. ENGLISH: Can we have it
25 marked, Your Honor?

1 L. Miller - Direct

2 JUDGE PALMER: Yes. We have
3 marked it as Exhibit 37.

4 (Exhibit No. 37 was marked for
5 identification.)

6 MR. ENGLISH: Mr. Miller will
7 deliver his statement.

8 A. Good morning. My name is Lewis
9 "Butch" Miller, and I am appearing today as the
10 president of New York State Dairy Foods and as
11 executive vice president of Queensboro Farm
12 Products, Inc., a handler in Order 1 with a
13 manufacturing plant in rural Canastota, New
14 York and with a distribution business of
15 Class I and II products in metropolitan New
16 York City.

17 Our company will be 100 years old
18 within the next two years and it is now run by
19 the third generation of the Miller family.
20 Queensboro is a proprietary handler presently
21 purchasing in excess of 25 million pounds per
22 month from independent dairy farmers.

23 For purposes of this testimony both
24 Queensboro and New York State Dairy Foods have
25 common interests and will be addressing the

1 L. Miller - Direct

2 prospective inequity in the Class II provisions
3 of the USDA proposal.

4 Presently a relationship exists
5 between the Class IV butterfat and skim prices
6 and the Class II butterfat and skim prices.
7 According to the present Federal Order System
8 that relationship should price Class II milk at
9 .70 per cwt. conversion cost above Class IV
10 each month.

11 If my information is correct, these
12 new proposals would increase the difference on
13 butterfat alone from 0.7 cents per pound to
14 2.33 cents per pound. This would increase the
15 cost of a tanker of 40 percent cream by
16 approximately \$328 per 50,000-pound load.

17 For both Queensboro and others in
18 New York State Dairy Foods this is an untenable
19 position. The Class II market is a national
20 market and to have an additional surtax placed
21 on our manufactured products is unfair.

22 Many of us are manufacturers of sour
23 cream, cottage cheese, cream cheese, farmer's
24 cheese, ice cream mix, heavy cream, et cetera.
25 A selective cost increase on these products

1 L. Miller - Direct

2 would make our products uncompetitive in both
3 regional and national markets. Manufacturers
4 of these products in California and unregulated
5 facilities would have a substantial advantage
6 over us.

7 As significant Class II handlers in
8 New York State, our members and ourselves would
9 be faced with the prospect of higher cost
10 butterfat products, reductions in the sales of
11 Class II products as our customers substituted
12 butter, butter oil and anhydrous milkfat for
13 fresh Class II milkfat products. This would
14 ultimately reduce our demand for Class II milk,
15 reduce the market for our independent producers
16 and drive the milk to a lower class
17 utilization, hardly what NMPF intended with
18 this proposal.

19 To take this scenario to its logical
20 conclusion, it is important that the decision
21 makers in USDA understand that our plants with
22 fewer outlets for our Class II butterfat will
23 receive and process less milk thus driving up
24 our costs. The viability of manufacturing
25 plants themselves are being questioned in this

1 L. Miller - Direct

2 era of greatly increasing costs of operation.
3 Manufacturing plants in states would close,
4 precious silo capacity would decrease and
5 severely inhibit the already limited milk
6 balancing capacities in the East. I'm sure
7 USDA is familiar with the closing of
8 14 manufacturing operations in the East in the
9 past few years. On top of this many jobs would
10 be lost in New York's rural economy and many
11 family multimillion-dollar investments in milk
12 manufacturing facilities would be rendered
13 worthless.

14 This proposal penalizes small
15 business. To give the producers we are trying
16 to protect fewer alternatives to market their
17 milk is certainly not the desired result here.

18 At present there are proprietary
19 handlers procuring independent producer milk
20 supplies in New York State. These plants
21 operate with sales of both Class I and Class II
22 milk and balance their own supplies. These
23 handlers absorb their own costs of this
24 balancing and do not feel it is necessary to
25 raise these class prices to accomplish this

1 L. Miller - Direct

2 balancing.

3 BY MR. ENGLISH:

4 Q. Does that conclude your statement,
5 sir?

6 A. Yes.

7 Q. Just a couple questions. Is
8 Queensboro a small business as defined under
9 USDA rules regarding fewer than 500 employees
10 in place?

11 A. Yes.

12 Q. You are speaking on behalf of an
13 organization called New York State Dairy Foods,
14 which has appeared at prior Federal Order
15 proceedings; correct?

16 A. That is correct.

17 Q. Would you just briefly describe what
18 New York State Dairy Foods is for the record
19 since it is not yet in this record.

20 A. New York State Dairy Foods is a
21 trade organization made up of 120 members in
22 all facets of the dairy business doing business
23 in the State of New York. They don't
24 necessarily have to have headquarters in New
25 York but they have to do business in New York.

1 L. Miller - Cross by Mr. Beshore

2 Q. In your statement on page 2 you
3 referenced USDA being familiar with the closing
4 of you said "14 manufacturing operations". The
5 original statement said "14 milk manufacturing
6 operations". The written statement was correct
7 and you meant to say milk?

8 A. That's correct.

9 MR. ENGLISH: I have no
10 further questions and this witness is available
11 for cross-examination.

12 JUDGE PALMER: We will receive
13 his statement as Exhibit 37.

14 (Exhibit No. 37 was received
15 into evidence.)

16 JUDGE PALMER: Questions?
17 Mr. Beshore.

18 -----

19 CROSS-EXAMINATION

20 BY MR. BESHORE:

21 Q. Marvin Beshore. Good morning,
22 Mr. Miller. I gathered the biggest problem you
23 have with the proposal is the Class II
24 butterfat impact; is that correct?

25 A. Yes. We are talking about Class II

1 L. Miller - Cross by Mr. Beshore

2 only.

3 Q. When you refer to on the second page
4 of your testimony that many jobs were lost in
5 New York's rural economy and many family
6 multimillion-dollar investments in milk
7 manufacturing facilities would be rendered
8 worthless, you are linking that to this
9 proposal?

10 A. Yes.

11 Q. Can you enumerate the many? You
12 have a Class II facility. I assume you are
13 including your facility in that group?

14 A. Yes, and there are others.

15 Q. How many is many?

16 A. Probably three or four.

17 Q. Class II facilities in New York that
18 you believe, you are testifying perform that --

19 A. Manufacturing facilities.

20 Q. -- that you are testifying this
21 proposal would render worthless; is that your
22 testimony?

23 A. That is the testimony.

24 Q. Because you would have to pay a cent
25 and a half more per pound of butterfat if that

1 L. Miller - Cross by Mr. Beshore

2 was adopted, Class II butterfat?

3 A. If the butterfat moved from
4 .077 cents per pound to 2.3 cents per pound as
5 this proposal dictates.

6 Q. 23 million pounds of milk per month,
7 that is your average butterfat test?

8 A. I don't know that figure offhand.

9 Q. Do you know how much .077 cents
10 per pound would be, assuming it is all Class
11 II, in your butterfat pounds at your plant?

12 A. Well, we know in relationship to
13 what a tanker of cream would cost, and we
14 understand that in a competitive market where
15 we are selling against California to begin with
16 to lose margin would just make us further
17 uncompetitive and perhaps force us to
18 discontinue some of the lines which could
19 impact the viability of the plant.

20 Q. Are you buying cream or selling
21 cream from the Class II plant?

22 A. Primarily selling.

23 Q. As a seller this would render the
24 value of your cream, it would increase the
25 value of your cream as a seller; correct?

1 L. Miller - Cross by Mr. Beshore

2 A. It would decrease our margin on
3 cream the way I understand so we would take a
4 loss of \$328 more than we are taking now.

5 Q. If you are selling the cream and the
6 prices increased so the minimum regulated value
7 is higher, it would then increase the value of
8 your cream for sale, would it not?

9 A. And our cost.

10 Q. And your cost?

11 A. The net result would be loss of
12 \$328 per load.

13 Q. You are selling your cream at a
14 profit presently?

15 A. We are selling our cream at what the
16 marketplace demands and if this proposal is
17 adopted we would be selling it for \$328 a tank
18 less.

19 Q. How many times do you sell per month
20 from Queensboro?

21 A. Around ten.

22 MR. BESHORE: Thank you.

23 JUDGE PALMER: Any other
24 questions? There don't appear to be any. I
25 think we are going to break for lunch at this

1 E. Kinser - Direct

2 point. Thank you, sir, for your testimony.

3 (At this juncture, a luncheon
4 recess was taken.)

5 (Exhibit Nos. 38, 39 and 40
6 were marked for identification.)

7 JUDGE PALMER: Let's go on the
8 record. We have Mr. Kinser's statement, which
9 we marked as Exhibit 38. There are two pages
10 of charts. Chart 1 is Exhibit 39 and Chart 2
11 is Exhibit 40. Let me go over that one more
12 time. The statement has been marked as
13 Exhibit 38, Chart 1 is Exhibit 39 and Chart 2
14 is Exhibit 40. Very well, sir.

15 -----

16 EVAN KINSER

17 a witness herein, having been first duly sworn,
18 was examined and testified as follows:

19 DIRECT EXAMINATION

20 JUDGE PALMER: Mr. Kinser has
21 been sworn. Proceed, Mr. English.

22 BY MR. ENGLISH:

23 Q. Mr. Kinser, you have a prepared a
24 statement marked as Exhibit 38.

25 A. Yes.

1 E. Kinser - Direct

2 Q. Either during your testimony and
3 probably afterward during further examination
4 by me we will discuss Exhibits 39 and 40 that
5 you have prepared.

6 A. Yes.

7 Q. Please proceed with your prepared
8 statement, sir.

9 A. My name is Evan Kinser, and I am
10 employed by Dean Foods Company as director of
11 dairy policy and commodities. Dean Foods owns
12 and operates Class I and Class II plants
13 located in and/or regulated in some form by all
14 of the ten Federal Orders impacted by this
15 hearing.

16 I'm appearing today to oppose all
17 proposals being considered at this hearing and
18 to oppose the issuance of an emergency
19 decision. Dean Foods is a member of
20 International Dairy Foods Association and
21 supports its forthcoming testimony.

22 Undocumented claims made by NMPF in
23 request for hearing:

24 I would like to begin my testimony
25 by referring to Exhibit 5, testimony for

1 E. Kinser - Direct

2 National Milk Producers Federation, NMPF. This
3 testimony articulates two points justifying the
4 need for the emergency action. Page 4 contains
5 the second numbered point which is titled "The
6 Inadequacy of Current Class I and Class II
7 Pricing Contributes to Disorderly Marketing in
8 Federal Order Markets."

9 This broad statement by National
10 Milk is a serious concern for the Department in
11 upholding the Act, particularly if the claim
12 made would be true. The good news for the
13 Department is that it is not true when one
14 considers the support that NMPF provided and
15 the error is documented by the Secretary's
16 recent decisions.

17 Proposed rule published on
18 February 22, 2006 :

19 The first evidence cited by NMPF to
20 support this case is a claim about growing
21 difficulty to supply the markets.

22 Interestingly enough, in a hearing held in
23 December 2004 evidence was presented to the
24 Secretary for the purpose of establishing a
25 transportation credit in the Central Order to

1 E. Kinser - Direct

2 help supply milk to the Class I market in that
3 order. The Secretary concluded the following,
4 and I will quote the Secretary in the decision:

5 "The record does not support
6 concluding that handlers serving major urban
7 areas such as Denver, Oklahoma City or Tulsa
8 experienced difficulty in attracting milk
9 supplies. This supports concluding that the
10 issues raised by the proponents are at best
11 localized in nature rather than marketwide.

12 "In addition, the record reveals in
13 the testimony of the AMP et al., witness that
14 some transportation and assembly costs incurred
15 by handlers for milk delivered to distributing
16 plants are recovered by the
17 marketplace...record evidence supplied by a
18 Class I handler located in St. Louis indicates
19 that the firm is able to continue receiving,
20 bottling and selling milk in the St. Louis
21 area. This evidence suggests that milk
22 movements to handlers in the St. Louis area are
23 occurring and meet the order's Class I needs.
24 This evidence provides a basis to conclude that
25 the order provisions attract sufficient milk

1 E. Kinser - Direct

2 for fluid use. In this regard the need for
3 additional government intervention beyond what
4 the order currently provides in meeting the
5 market's fluid demands is not warranted.

6 "At best, record evidence
7 demonstrates that if there are difficulties in
8 procuring milk for Class I use, they are
9 isolated to a fraction of the marketing area."
10 It is from the Central Pooling Proposed
11 Rule 9031, Federal Register, Volume 71, No. 35,
12 published February 22, 2006.

13 It is difficult for me to understand
14 how in a matter of two years an adequate milk
15 supply has eroded to inadequate and disorderly.
16 It is possible that NMPF found a few select
17 areas, none of which they or their supporters
18 testified to, like St. Louis, Missouri and
19 tried to extrapolate that local market
20 condition into the broadest of circumstances to
21 encompass every county covered by a Federal
22 Order. The Secretary should not be misled by
23 any localized problem, and should remain
24 consistent in evaluating the entire market, in
25 this case entire system, before concluding a

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2 problem exists, particularly a problem
3 requiring emergency action.

4 I would also note that in the
5 decision referenced the Secretary recognizing
6 that the handlers are able to recover handling
7 and supply costs from the marketplace.

8 Economic analysis performed by USDA
9 for this hearing:

10 Before leaving this claim of
11 inadequate milk supply over concern that
12 someone can find an argument that things have
13 so quickly eroded in two years I would like to
14 point out to the Secretary his own analysis for
15 this hearing. I am referring to Exhibit 1, the
16 hearing notice, specifically Table 1 found on
17 the third and fourth page titled Table I,
18 "Model Results for National Milk Producers
19 Federation Proposed Class I and Class II
20 Changes."

21 My focus is on the line titled
22 "Government Removals of nonfat dry milk or
23 NFDM. This line represents the millions of
24 pounds of nonfat dry milk purchased by the
25 government under the Milk Price Support Program

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2 in the years 2007 through 2015. Specifically
3 it details the baseline, the effect of
4 implementation of the proposed Class I price
5 change, the effect of the implementation of the
6 proposed Class II price change and the effect
7 of the implementation of the proposed Class I
8 and Class II price changes. I find it
9 interesting that in the baseline -- that is no
10 action to be taken by the Secretary -- that
11 there would be sales of NFDM to the government.
12 Yet, to listen to National Milk, it would seem
13 we are in dire straights of not having milk in
14 the United States.

15 A more detailed review of the
16 Secretary's own analysis reveals that there is
17 so much milk that NFDM is going to be purchased
18 by the each year.

19 These proposals would, if adopted by
20 the Secretary, have two negative effects for
21 US taxpayers. First, they would see more of
22 their tax dollars being spent to purchase
23 powder unless of course the Secretary would
24 only adopt the change in Class II price.
25 Second, taxpayers would get to pay more for the

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2 Class I and Class II dairy products they
3 consume.

4 This is no deal. Consumers in the
5 United States are far from facing the risk of
6 having no milk to drink. If it is National
7 Milk's position that the market is failing to
8 move this milk to Class I, that would require
9 another different action. More discussion on
10 this topic later.

11 The Secretary has already taken
12 action:

13 NMPF's other points allegedly
14 supporting emergency action are in the third
15 and fourth paragraphs of this section. Here
16 the argument is made about rising Class I over
17 order premiums in surplus markets and a great
18 increase in depooling in recent years. These
19 are correct observations.

20 What is not noted in the testimony
21 is the connection of these two issues and the
22 fact that the higher regulated Class I prices
23 once pooled will not solve the problem. It was
24 noted by the Secretary in his Decision on
25 Chicago Regional Order Proposed Rule published

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2 in the Federal Register on October 15, 1987
3 that Class I competes with manufacturing milk
4 for a milk supply. In evaluation of the record
5 the Secretary offered the following conclusion:

6 "The very nature of the market tends
7 not to encourage the movement of milk to
8 distributing plants for Class I uses because
9 manufacturing plants are located throughout the
10 marketing area and provide strong competition
11 for producer milk supplies. The result is that
12 distributing plants have difficulty attracting
13 adequate milk supplies at prices that allow
14 them to be competitive with handlers under
15 other nearby orders."

16 That is taken from the 52 Federal
17 Register 38235 and 38240, published October 15,
18 1987.

19 If Class I milk is at a regulatory
20 disadvantage, i.e. depooling of Class III milk,
21 handlers would need to pay something more
22 beyond the pool price to attract a milk supply.
23 More on this later.

24 To this point the Secretary has
25 recently recognized the disorderly marketing

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2 conditions caused by depooling and promulgated
3 new pooling standards. These changes went into
4 effect at the beginning of this month.

5 This same decision and
6 implementation by the Secretary applies later
7 in the statement when NMPF concluded that
8 today's proposals are needed to decrease the
9 risk of depooling. In a national hearing
10 regarding all orders, not just the orders where
11 depooling has been an issue, the Secretary
12 should not consider marketing conditions that
13 have already been addressed in other
14 proceedings and not been given enough time to
15 be tested before using such conditions as
16 rationales for emergency action or support of
17 an otherwise unjustified price change.

18 Incorrect conclusion drawn by NMPF:

19 NMPF appears to believe that
20 increases in Class I and Class II milk prices
21 will flow directly to the producers providing
22 that milk. This is a seriously flawed
23 argument. In the discussion of the new Class I
24 and Class II formulas NMPF offers its reasoning
25 behind the Class I and Class II differentials.

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2 To quote from the bottom of page 8 of
3 Exhibit 5, Class I and II "differentials are
4 designed to compensate not processors, but
5 rather the suppliers of Class I and Class II
6 raw milk."

7 NMPF's assumption that Class I and
8 Class II price increases will flow directly
9 back to the raw milk suppliers is something
10 Dean Foods has addressed multiple times. With
11 marketwide pooling the increases are diluted
12 and will not reach the producers actually
13 providing the service.

14 Because of marketwide pooling, the
15 price paid by higher value production such as
16 Class I and Class II does not flow to the plant
17 suppliers. Instead, it flows into the pool
18 where it is blended with all other class values
19 to create a uniform price. The result is that
20 producers and cooperative associations are made
21 indifferent, with the exception of the location
22 differential, between supplying any plant.

23 Thus, a higher Class I price doesn't
24 mean something only to the supplier incurring
25 supply costs, it also means something to all

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2 producers pooled on the order. So if the Class
3 I price increase is going to be sufficient to
4 make the suppliers whole, marketwide pooling
5 will allow a non-supplier to reap significant
6 benefit with little or no incurred costs --
7 while we oppose the current proposals -- a
8 solution for another day would be to ensure
9 that a significant portion of any Class I
10 differential revenue flow to the producers
11 supplying Class I market. Regional inequities:

12 A major flaw in this proposal is
13 that it does not have the same impact on all
14 producers. When any class price is increased
15 because of marketwide pooling the dairy
16 producer's benefit is limited to the percent of
17 that class in the market's pool.

18 For example, suppose there were
19 two Federal Orders. The first was 75 percent
20 Class I milk while the second was 30 percent
21 Class I. Now let's imagine the NMPF's proposal
22 is adopted and increases the Class I price by
23 .77 a hundredweight. Dairy farmers pooled on
24 the first order would experience a 57.75 cents
25 per hundredweight increase, a result of

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2 75 percent times .77. Now moving to the second
3 order, dairy farmers pooled on this order would
4 experience a 23.1 cents per hundredweight
5 increase, a result of 30 percent times
6 77 cents. This is a simplistic representation
7 of the way this proposed change would play out
8 across the ten orders.

9 In summary, dairy farmers in high
10 Class I utilization markets will get closer to
11 penny for penny increase in their milk check
12 while dairy producers in lower utilization
13 markets will experience much less of a gain
14 before recognizing any marketplace dynamics.

15 This action will create an
16 opportunity for more pool riding. As this
17 disorderly condition develops we will all meet
18 again for another round of Federal Order
19 hearings to discuss the pool provisions.

20 Potential to repeat history:

21 I don't want to bore the Secretary,
22 the Department staff or the attendees of this
23 hearing, yet I'm concerned if we don't learn
24 from history we will be doomed to repeat it. I
25 will attempt to cover a lot of ground in quick

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2 order by referring the Department to its own
3 website which contains all the Federal Order
4 hearings since reform. I provide the URL.

5 I would like to review the rounds of
6 hearings held since 2001 dealing with pool
7 provisions.

8 Upper Midwest, pooling provisions,
9 start date was June 26, 2001.

10 Mideast, October 23, 2001.

11 Central started on November 14,
12 2001.

13 The Northeast started on
14 September 10, 2001.

15 Upper Midwest, again pooling
16 provisions starting August 16, 2004.

17 Central, December 6, 2004.

18 Mideast starting March 7, 2005.

19 As the Orders took effect from
20 Federal Order Reform, handlers began to play by
21 the new rules and the results were different
22 than what was expected. Now years later the
23 Secretary has changed the rules in hopes of
24 restoring orderly market conditions. I would
25 add to this list the nearly completed hearing

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2 for transportation credits in the Southeast and
3 Appalachian orders. In the decision the
4 Secretary concluded disorderly marketing
5 conditions were present and addressed them as
6 it related to pooling through use of milk
7 receiving transportation credits.

8 Adopting the proposals being
9 considered today will not lessen disorderly
10 marketing conditions. Instead, it will create
11 new opportunities for pooling games and provide
12 economic incentives for pool diversions.

13 These games will create disorderly
14 marketing conditions which have been addressed
15 twice in three different orders in less than
16 seven years, the most recent of which was less
17 than two years ago. There is no reason to
18 believe the circumstances that created those
19 opportunities have changed so significantly in
20 less than two years to indicate they won't
21 occur again.

22 Incorrect assumption made by NMPF:

23 In reference to lowering the Class I
24 and Class II price along with the changes to
25 the make allowance for Class III and Class IV,

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2 page 21 of NMPF's testimony states the
3 following:

4 "By contrast, the processes of
5 Class I and Class II products are able to pass
6 on increased costs in the market."

7 NMPF implies that Class I and
8 Class II processors operate in a very
9 simplistic cost plus setting. They offer no
10 regard for competitive or demand factors that
11 are part of the consumer marketplace.

12 I would agree to the point that
13 there are no product price formulas for Class I
14 and Class II products. However, to extend that
15 statement to mean that price increases are
16 easily provided to consumers with no
17 implications is simply not the case.

18 Consumers respond to price. When we
19 experience a price increase and go to the
20 market in an attempt to pass it along it is not
21 without an effect to sales.

22 Further, we continue to see new
23 product developments that are formulated in
24 more and more creative ways. Some contain
25 dairy products and some do not, all competing

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2 against our products. Increasing Class I and
3 Class II raw milk prices will continue to
4 encourage beverage formulators and consumers to
5 look for something other than milk. While Dean
6 Foods does own silk and supports consumption of
7 soymilk, we are at heart a dairy company and
8 don't want to see price changes accelerate the
9 loss of per capita consumption of fluid dairy
10 products.

11 All Class I and Class II processors
12 operate in a competitive and dynamic
13 environment. One such dynamic is the existence
14 of unregulated Class II processors. With this
15 proposed change to the order system that
16 dynamic could get worse. If these proposals
17 are adopted a possible occurrence would be
18 increased depooling or more stand alone
19 Class II plants being unregulated. In spite of
20 the fact that the Secretary has taken action to
21 limit the likelihood of depooling, this
22 proposal will only strengthen the chances that
23 a plant will simply choose to remain outside
24 the pool. If such happens, as Dean Foods
25 testified to in all the depooling hearings, it

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2 will weaken the effectiveness of the order, the
3 very opposite of NMPF's proposed solution. I
4 maintain my stance that NMPF has failed to
5 identify a nationwide problem.

6 As to California, on page 18 of
7 Exhibit 5, NMPF's testimony, it is reported
8 that the price spread between the California
9 equivalent of Federal Order Class II and
10 Class IV is 3.7 to 3.9 cents. NMPF then claims
11 that this means that raising Class II prices
12 would not cause processors to entertain the use
13 of Class IV products as a substitute for
14 Class II cream.

15 I don't contest the description of
16 the price spread in California, but disagree as
17 to the conclusion that can be drawn. The
18 California pricing system works differently
19 than the Federal Order system in that their
20 Class II equivalent, Class II and Class III, is
21 advanced price with only changes six times a
22 year as opposed to the Federal Order lag
23 pricing and monthly changes. The result of
24 this nuance is that over time a reported spread
25 does exist; however, it is unknown what the

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2 spread will turn out to be until it is passed.

3 I refer you to Chart 1, which we
4 have now labeled as Exhibit 39. In looking at
5 Exhibit 39 it is plain to see that the implied
6 constant advantage suggested by NMPF is not
7 there. In fact, sometimes the California
8 equivalent to the Federal Order Class II price
9 is higher than the California equivalent to the
10 Class IV price and sometimes it is lower. The
11 advantage and disadvantage can be quite large.

12 Thus, if a manufacturer is going to
13 change alternative ingredients for a price
14 advantage it is going to need to be ready to
15 make that change back and forth continually.
16 This is a serious challenge, to continually
17 alternate ingredients to maintain a consistent
18 product.

19 Thus, it seems quite reasonable to
20 me that we don't have a substantial
21 substitution of butter, butter oil or anhydrous
22 milk fat for cream in California. This
23 unpredictably would not exist in the Federal
24 Order where the prices announced would be tied
25 to the same butter market thereby providing

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2 manufacturers of a known and constant margin to
3 make a one-time permanent change to alternative
4 ingredients.

5 NMPF has offered the wrong solution:

6 Late in the NMPF testimony three
7 points are offered on how its proposals
8 allegedly better meet the objectives of the
9 Act. The second such point focuses on the cost
10 of suppliers for Class I and Class II milk.

11 This fails meeting the objective of
12 the Act on two fronts. First, the Act is not
13 concerned about an adequate supply of Class II
14 milk. Secondly, the cost borne by suppliers of
15 Class I milk, again the only milk supply of
16 concern of the Act, are not evenly shared by
17 all producers, so to increase the price allows
18 unaffected producers to benefit without
19 incurring the costs.

20 Both concerns are made quite clear
21 in the Secretary's decision relating to the
22 1987 change to establish transportation credits
23 in the Chicago Regional Order. A brief excerpt
24 of that decision follows:

25 "Through the operation of marketwide

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2 pooling, that portion of the costs covered by
3 the location adjustment is shared by all
4 producers.

5
6 "However, as noted earlier in this
7 decision, the location adjustment provisions no
8 longer adequately reflect current hauling
9 costs. Thus, handlers who pay for transporting
10 for milk between plants incur a greater cost as
11 recognized by the order. Those handlers who
12 incur such additional hauling costs have higher
13 costs than other handlers who do not receive
14 milk from other plants.

15 "Moreover, the other additional
16 hauling costs, which are not reflected in the
17 order's blend prices, are not shared by all the
18 producers who enjoy the blend prices that
19 result from marketwide pooling. However, as
20 indicated earlier, full recognition of hauling
21 costs in the location adjustment provisions is
22 not a practicable means of dealing with this
23 problem.

24 "The transportation credits provided
25 herein will promote orderly marketing through

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2 provisions that are fully consistent with the
3 intent and the purposes of the Act. The
4 operation of the credits will improve equity
5 among competing fluid milk handlers by
6 reimbursing a portion of the additional costs
7 incurred when such handlers must reach out to
8 other plants to obtain milk for Class I uses.

9 "On the other hand, the cost of such
10 reimbursements will be spread out among all the
11 marketings producers. Thus, all producers who
12 share in the benefits of the high returns of
13 the fluid market through marketwide pooling
14 will share also the costs of servicing the
15 fluid milk sector of the market on a more
16 equitable basis."

17 This is from 52 Federal Register
18 38235, 38242, published October 15, 1987.

19 In this same decision the Secretary
20 also considered three ways to direct the market
21 problems: Increasing the Class I price,
22 changing the location differential and
23 implementing transportation credits. It was
24 the Secretary's determination then and we
25 believe should be the Secretary's determination

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2 now that the appropriate solution was neither
3 an increase in the Class I price nor changing
4 the location differential.

5 Producer pay prices:

6 It is interesting to me that some
7 cooperatives are here supporting NMPF's
8 position and agreeing that there are increased
9 costs associated with supplying Class I and
10 Class II and that those prices should be
11 increased for such costs to be captured.
12 Testimony for DFA indicated that it has
13 different charges though, as I interpreted it,
14 either the agency pricing contractual
15 arrangements and/or negotiated adjustment for
16 changes in hauling that capture some cost
17 changes. In direct testimony it was stated
18 that such increases have not been sufficient to
19 cover cost increases.

20 I find this an interesting contrast
21 to direct testimony in the Southeast and
22 Appalachian transportation credit hearing. At
23 that hearing DFA testified that in general it
24 was paying over blend in that market as
25 supported by the following quote:

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2 "In those areas for the period
3 January through June of 2005, our prices at
4 that comparison would have been ranging from
5 \$.25 below the blend price to \$.30 above the
6 blend price with the majority being at about
7 \$.20 above the blend price." This is by
8 Mr. Hollon Hearing Transcript FMMO 5 and 7
9 hearing, January 12, 2006, page 264.

10 It seems inconsistent to me that DFA
11 is unable to cover costs with price increases
12 and yet in another hearing to be paying prices
13 in excess of federal minimum price. Regardless
14 of the weight the Secretary gave this evidence
15 to support DFA et al's petition, the Secretary
16 did side with them for increasing the
17 transportation rate and the maximum assessment.

18 Knowing the Secretary took action to
19 address transportation costs in two orders and
20 listening to the testimony of this hearing, it
21 would appear there is a degree of double
22 dipping occurring. The claim was made in the
23 southern orders that transportation costs had
24 increased and compensation was needed. Now we
25 are hearing increases in the same

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2 transportation costs in another request for an
3 increase. Just prior to the just referenced
4 hearing the Secretary rejected proposals to
5 promulgate new rules for transportation credits
6 in both the Central and Mideast order.

7 It seems hard to reconcile different
8 actions taken by the Secretary in orders to
9 address transportation costs with this
10 hearing's alleged nationwide problem requiring
11 national action related to transportation cost
12 changes. I think the proponents went looking
13 for evidence of things that provided a response
14 to dairy farmers' struggles without working for
15 a win-win solution to improve dairy farm prices
16 while improving market performance.

17 Effectiveness of over order premiums:

18 There has been a lot of discussion
19 thus far about over order premiums. It has
20 been stated and/or implied that the
21 cooperatives are unable to pass along costs.
22 I would like to illustrate how in two
23 particular pricing agencies, which were
24 referenced in NMPF's testimony to support the
25 need for action, the cooperatives have

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2 significantly responded to market changes.

3 On page 12 of NMPF's testimony there
4 is a discussion of the changes in Class I
5 prices in Chicago, Milwaukee and Minneapolis.
6 These prices are established by two agencies.
7 Central Milk Producers Cooperative, CMPC, sets
8 the raw milk prices for sales into Chicago and
9 Milwaukee while Upper Midwest Marketing Agency,
10 UMMA, sets the price for raw milk for sales
11 into Minneapolis.

12 Chart 2, which has been marked as
13 Exhibit 40, is a graph of both the CMPC and the
14 UMMA target Class I over order premiums for
15 January 2003 to current. Notice the very
16 significant shift in those premiums in May 2004
17 which on the surface would look quite peculiar.
18 However, understanding the competitiveness of
19 this milk supply area and the marketing
20 conditions at the time it makes sense.

21 In April of 2004 the Producer Price
22 Differential, the PPD, for Federal Order 30 was
23 announced at minus \$4.11 in Cook County,
24 Illinois. This meant that all the milk that
25 had been pooled was going to have a Federal

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2 Order minimum price at \$4.11 under the
3 Class III price while the competitors whom had
4 opted to depool were likely paying near Class
5 III prices to dairy farmers. CMPC and UMMA
6 members recognized they had a significant
7 problem. They had to pay more for their milk
8 than they had received or else they would not
9 retain their milk supplies. The following
10 month they increased the premium to recoup
11 their competitive losses. In December of the
12 same year and February of the next negative
13 PPD's occur. This resulted in an increase in
14 the premiums for the months of February and
15 March 2005.

16 The point of this illustration is to
17 show how effective Cooperative Over Order
18 Agencies are at recognizing and responding to
19 market conditions that are necessary to remain
20 competitive. To be clear, the Secretary has
21 evaluated the market conditions and determined
22 that depooling is in fact disorderly marketing
23 and offered a rule change to deal with this
24 problem.

25 NMPF is actually asking for a policy shift

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2 disguised as a price increase:

3 Dean Foods is extremely concerned
4 about the Department recognizing the
5 significant policy shift that is being
6 supported by the proponents in the name of
7 simplification. Said in a very straightforward
8 way, the proponents want to disconnect the
9 Class I and Class II prices from the remaining
10 class prices.

11 While Dean Foods does not agree with
12 National Milk's comments about the lack of
13 substitution on Class II butterfat and skim,
14 for argument's sake I will stick with the
15 example on Class II skim. If NMPF's proposal
16 is adopted and the manufacturing costs change
17 such that a change is needed to the make
18 allowance, it is highly likely that a situation
19 could develop whereby the Class IV price would
20 be decreased with no impact to Class II prices
21 thus providing dairy processors incentives to
22 utilize NFDM in the place of Class II skim.
23 While that would happen in the future, it is
24 the proposal today that would cause that
25 result. Disorderly marketing conditions could

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2 only be remedied by a hearing to lower the
3 Class II skim costs.

4 It seems problematic to me for the
5 Secretary to change policy where it is highly
6 likely that another hearing will be required to
7 address disorderly marketing when keeping the
8 current policy would prevent such unnecessary
9 work and effort on both the part to the
10 industry and the Department.

11 Another solution:

12 Dean Foods is disappointed that the
13 Secretary opted to take such quick action on
14 this request by National Milk without
15 considering any alternatives. We appreciate
16 the past practice of the Secretary to request
17 alternative proposals prior to notice of a
18 hearing.

19 Though unable to attend in person
20 Dean Foods was encouraged and is supportive of
21 the workshop discussion on proposals. However,
22 the handling of this proceeding sends a
23 conflicted signal to the industry. While we
24 continue to have contact from different
25 potential suppliers wishing to supply our

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2 plants, there are regulatory options that we
3 feel could improve the pooling conditions.

4 We would suggest the Department
5 consider doing away with or reducing the impact
6 of marketwide pooling. If the Secretary does
7 not want to go that direction, maybe a more
8 specific action would be the tightening of
9 pooling provisions so less milk is associated
10 with/riding on the Order. We appreciate the
11 actions that the Secretary has taken to improve
12 these provisions but would suggest there is
13 room for more good to be achieved.

14 Double payment - don't get penny/penny
15 reduction:

16 To the degree that the Secretary
17 would take a different view from past action
18 and determine that the costs incurred in
19 serving the market should be addressed through
20 higher Class I and Class II prices, this action
21 does not help us address the problem purported
22 to exist with increasing costs for balancing as
23 reported by National Milk.

24 For example, we have numerous
25 independent producers from whom Dean Foods

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2 purchases milk. In these instances Dean Foods
3 is responsible for milk balancing costs. To
4 the degree these costs have changed the burden
5 has not been borne by the dairy farmers. Dean
6 Foods has paid them. Increasing our Class I
7 price does nothing to address our balancing
8 costs. Purchasing a balanced milk supply at
9 Class I price for a fully regulated plan is
10 difficult.

11 It is our belief the Secretary
12 should reject this proposal since it will not
13 treat all handlers equally. We will experience
14 no change in our balancing costs. Thus, we
15 will pay twice for the same service, one in the
16 form of higher regulated costs which is
17 supposed to help offset balancing costs, and
18 the other costs will be our realized balancing
19 costs.

20 It is troubling for us to be here in
21 opposition to higher prices for dairy farmers.
22 We do not oppose higher prices to dairy
23 farmers, yet we feel that the Class I price is
24 sufficient such that dairy farmers could
25 receive more money if the pooling was

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2 structured in such a way that it provided
3 payments to those who serve the Class I market
4 and a limited reserve supply.

5 Instead, it appears to be NMPF's
6 position that the reserve supply needs to be
7 larger and larger against a flat demand. This
8 proposal to increase the overall price will
9 just make the scramble to be part of the
10 reserve supply in the South more competitive
11 and cause more dilution, pool riding,
12 disorderly marketing and likely result in very
13 little if any of these higher Class I and
14 Class II dollars sent back to the Southern
15 United States dairy producers' pockets that
16 supply our plants.

17 We are appreciative of the
18 Secretary's decision to take action to reverse
19 the trend in the Southeast and Appalachian
20 order in his decision from the Transportation
21 Credit hearing and Dean would gladly support
22 actions to increase dairy producer prices when
23 it means positive changes in market structure,
24 something this proposal does not do.

25 Summary opposition:

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2 Dean Foods believes that National
3 Milk's analysis of the national marketing
4 landscape and resulting conclusions are in
5 error. We would recommend that the Secretary
6 reject all proposals. The market problems
7 reported to exist don't and action taken by the
8 Secretary is sure to create, as demonstrated by
9 history, conditions that will be disorderly and
10 lead to more hearings. The significant policy
11 shift proposed should not be taken lightly, and
12 in absence of solid evidence of market
13 disruption the Secretary should not use
14 emergency procedures.

15 Dean Foods believes the Secretary
16 has clearly established evaluation criteria for
17 examining the proper relationship between
18 Class I prices and manufacturing prices.
19 Furthermore, we believe that Class I processors
20 and consumers will be adversely impacted by
21 National Milk's proposal to increase Class I
22 and Class II differential is adopted.

23 Dean Foods believes that if National
24 Milk's Class I and Class II differential
25 increase proposal would be adopted that there

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2 will be far reaching unintended consequences
3 likely creating more disorderly marketing. In
4 full knowledge of this, Dean Foods urges the
5 Secretary to reject National Milk's proposal
6 and continue with the longstanding existing
7 policy.

8 BY MR. ENGLISH:

9 Q. Does that conclude your prepared
10 statement, Mr. Kinser?

11 A. Yes.

12 Q. A couple of times you deviated from
13 a prepared statement intentionally. Let me
14 just go over a couple of times I believe you
15 intentionally deviated from the statement. One
16 time was on page 9 with respect to a statement
17 changing six times a year, the bottom of the
18 page; correct? You made an intentional change?

19 A. As it relates to California, that is
20 correct.

21 Q. You inserted the year 2006?

22 A. I inserted the word price, six price
23 changes.

24 Q. That time you deviated from the
25 statement, that was intentional; correct?

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2 A. That is correct.

3 Q. On page 12 in reference to the
4 hearing transcript where Mr. Hallon testified
5 you inserted the year 2006 between January 12
6 and page 264; is that correct?

7 A. That was an intentional correction,
8 yes.

9 Q. That was page 12. The bottom of
10 page 15 you inserted the word "regulated"
11 between the words fully and plant. That was an
12 intentional change; correct?

13 A. Correct.

14 Q. Any other time that you deviated
15 would it be fair to say that it was an
16 unintentional deviation whether you created it
17 at the time or not?

18 A. Yes.

19 Q. The written statement, Exhibit 38,
20 with those modest corrections, that is the
21 intended testimony?

22 A. That is correct.

23 Q. Let's turn now for a couple moments
24 to Chart 1, Exhibit 39, and Chart 2,
25 Exhibit 40. You didn't read for obvious

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2 reasons the URL site, but Exhibit 39 -- first,
3 did you prepare this document?

4 A. I did.

5 Q. What was the source of your
6 information?

7 A. The source was from the California
8 Department of Agriculture website on prices.
9 They have a spreadsheet where they have
10 extended price history for every component of
11 every class that they establish a price on.

12 Q. For a particular month, say
13 January 1997, it looks to be month where the
14 positive difference between the Southern
15 California Class II butterfat price less the
16 California Class IVA butterfat price is a
17 positive almost .90; is that correct?

18 A. Yes.

19 Q. Can you explain what this chart
20 shows when those numbers are positive and when
21 they are negative.

22 A. The chart reflects the difference
23 between the Class II butterfat value versus the
24 Class IV butterfat values, so the instances
25 that you referenced in January 1997 reflected

1 E. Kinser - Direct

2 that the Class II butterfat price was
3 approaching .90 per pound of butterfat over the
4 January Class IVA butterfat price.

5 Q. Sometime around January 1999, it
6 could have been December 1998, we see a
7 negative price conversion; correct?

8 A. Yes.

9 Q. That is somewhere in the .92 cent
10 range?

11 A. I would agree with that.

12 Q. What does that mean for that
13 particular month?

14 A. At that point in time it would
15 indicate that the Class IVA butterfat price was
16 over the Class II butterfat price, the exact
17 inverse of the example we just talked through.

18 Q. Why does that happen in California?

19 A. It happens because in California
20 they established a Class II price six times a
21 year and it is established in advance using two
22 months prior data.

23 For example, when the December
24 Class II butterfat price in California is
25 established it reflects the butter market

1 E. Kinser - Direct

2 conditions of October and November and then
3 would be in effect for December and January.

4 Q. Recognizing that formulas are
5 different and differentials are different, does
6 that chart, Exhibit 39, represent what would
7 also exist in Federal Orders?

8 A. No. In the Federal Order because
9 the price series is the same under the current
10 regulation and actually in this instance under
11 National Milk's proposal so that the line would
12 be flat and it would be unchanging at any point
13 in time.

14 Q. When you say the price series is the
15 same, is that a way of saying that the
16 butterfat price for Federal Order Class II and
17 the butterfat price for Federal Order Class IV
18 are announced using the same formula and at the
19 same time?

20 A. Connected to my prior statement it
21 is not the same formula in the current versus
22 what National Milk has proposed, but what it is
23 the same on is the mass price.

24 For example, if the NASS price comes
25 up with \$1.20, that \$1.20 gets used until the

1 E. Kinser - Direct

2 federal Class II price as well as the federal
3 Class IV price under both the current and that
4 which is proposed in today's hearing.

5 Q. As an economist, as someone working
6 for Dean Foods, given the difference between
7 California's Class II butterfat pricing and
8 Federal Order what do you conclude relative to
9 National Milk's conclusion?

10 A. That in California if you were going
11 to substitute you would have to continually
12 choose to substitute and not substitute to be
13 price competitive versus in the Federal Order
14 if the proposal before us today would be
15 accepted by the Secretary inflation would be
16 constant and one would not have to guess
17 whether or not to continually use the
18 substitute.

19 Q. Advising the Secretary what do you
20 conclude about National Milk's conclusion about
21 extending the California rule or what hasn't
22 happened in California to the Federal Order?

23 A. Extending their example is an error
24 and does not recognize the volatility that
25 exists in California that would not be a factor

1 E. Kinser - Direct

2 for consideration in the federal system.

3 Q. Were you here for the testimony of
4 Tim Galloway earlier?

5 A. Yes.

6 Q. Would the fact that some of the
7 testimony he gave about permanent loss of
8 Class II based upon permanent differences be
9 consistent with that position?

10 A. Absolutely.

11 Q. Let's go to Exhibit 40 for a moment,
12 Chart 2. I know you described it in your
13 testimony, but just did you prepare Exhibit 40?

14 A. I did.

15 Q. What is the source of the
16 information in Exhibit 40?

17 A. CMPC and UMMA pricing.

18 Q. I have only been here today, but I
19 know you have been here throughout the hearing
20 and I have heard from others. Do you recall a
21 number of questions of witnesses concerning the
22 increased cost to dairy farmers for Class I and
23 Class II?

24 A. Yes.

25 Q. Why is the National Milk proposal

1 E. Kinser - Direct

2 the wrong solution for any such increased cost?

3 A. The National Milk proposal has two
4 shortcomings in my opinion, the first of which
5 is the pooling and that the cost would be
6 diluted such as I testified in my statement,
7 that if a price change occurred that the direct
8 dollars would not flow back to the suppliers of
9 Class I and Class II milk and would get diluted
10 in the pool and their effect would be the same
11 as the effect of dairy farmers who are
12 providing no service or minimal service.

13 Q. But you have endorsed in the past as
14 recently as this year payments to dairy farmers
15 in Federal Orders increased costs to Class I
16 processes, correct, in the Southeast?

17 A. In the Southeast we supported the
18 market administrator's ability to increase the
19 maximum assessment which was a direct increase
20 to Class I processors.

21 Q. You said that there were two
22 limitations of the National Milk proposal
23 addressing this problem of higher Class I and
24 II costs. What is the second limitation?

25 A. The second has been referenced

1 E. Kinser - Direct

2 occcasionally in testimony as the decoupling or
3 the disconnection between the Class I and
4 Class II prices from the establishment of the
5 Class III and Class IV prices.

6 Q. Discuss the decoupling as you view
7 it.

8 A. As I see it, if you look at the
9 Class I price as the mover plus the
10 differential, so we will pick on Boston, and
11 Boston having a three and a quarter price, if
12 over time when Class III is the mover if you
13 take the Boston price and subtract out the
14 announced Class III price from that, I would
15 expect that difference in price to be \$3.25.

16 If the National Milk proposal is
17 adopted and you would do that going forward,
18 take the actual Class I price at Boston when
19 the cheese market is moving it and subtract out
20 the Class III price, you will no longer expect
21 it to be three and a quarter or if we adopt
22 National Milk and add the .77 and take it up to
23 4.02, you would no longer expect it to
24 continually be \$4.02 over a period of time.
25 Every change implemented by the ? Hearing

1 E. Kinser - Direct

2 whether that be a yield change or a make
3 allowance change would cause that number to
4 vary such that it could even become
5 unpredictable if in fact the Secretary would
6 decide to adopt an indexing make allowance
7 where over whatever period the index would
8 affect the make allowance which would affect
9 the Class III price that would not immediately
10 flow on to the Class II price and the number
11 would vary according to however the index would
12 affect the Class III price.

13 Q. Indeed, if in the future for some
14 alternative or whatever energy costs were to
15 change and if the make allowances actually went
16 down and UFC held a hearing and went down, you
17 could actually have a circumstance where the
18 differential is lower than 3.5 even though that
19 is what is established in the order; correct?

20 A. It is possible, yes.

21 Q. That is what you mean by decoupling?

22 A. Yes.

23 Q. Is that also what you mean by
24 abandonment of the longstanding policy in the
25 last statement of your testimony?

1 E. Kinser - Direct

2 A. That is correct. Step back and you
3 look at when we had, it is going to be a big
4 step back in history, when you look at when we
5 the MMW price series, that established a
6 continuous relationship between Class I price
7 and the manufacturing price.

8 As we move to today we no longer
9 have the competitive price series in place of
10 it, we have a product price formula, and so to
11 disconnect the Class I price or decouple that
12 Class I price from the manufacturing price
13 established today in their price formulas as
14 opposed to competitive price you are in fact
15 deviating from a longstanding history the
16 Secretary has followed.

17 Q. Let me go to a couple other subjects
18 before I turn you over for cross-examination.
19 Is there milk not regulated by the federal
20 government the price of which will be impacted
21 out there in the United States if this Federal
22 Order change is made?

23 A. Yes.

24 Q. Are there state orders that rely in
25 part or total on federal pricing as a mechanism

1 E. Kinser - Direct

2 for establishing their prices?

3 A. My understanding is that there are.
4 Examples of that would be like Maine, Virginia,
5 Southern Nevada.

6 Q. What about Central Pennsylvania?

7 A. Central Pennsylvania.

8 Q. Based upon your understanding of the
9 model the USDA has done for a response, do you
10 understand any of that milk has been included
11 in their model?

12 A. My understanding is extremely
13 unclear as to whether or not they have factored
14 in the supply response that would occur as this
15 links to other states that are not federally
16 regulated.

17 Q. What about California?

18 A. In California while not
19 formulaically linked by regulation they are by
20 statute required to evaluate surrounding market
21 conditions, and when you look at surrounding
22 market conditions in those Federal Orders it
23 would not be unreasonable to assume an interest
24 in raising Class I prices in California should
25 this be adopted by the Secretary for Federal

1 E. Kinser - Direct

2 Orders.

3 Q. We have discussed or you discussed
4 in your testimony perhaps other solutions such
5 as transportation credits that have been
6 adopted or could be adopted.

7 Turning for a moment to some of the
8 price announcement mechanisms, are there some
9 problems as you understand it with the way data
10 is either collected or announced that might
11 also have an impact on producer prices, for
12 instance as to nonfat dry milk?

13 A. There is a significant problem.
14 Actually, it is something that is kind of a
15 soap box issue for me. Lately the market price
16 as experienced by Dean Foods and others as best
17 as we can tell for nonfat dry milk has
18 significantly increased, but yet the NASS is a
19 long ways below that to the point of the spread
20 has been I would say 30, and one could even
21 make an argument that the spread could be
22 closer to \$1 although that wouldn't be the
23 marketwide and that is per pound of nonfat dry
24 milk.

25 Q. If some of that were picked up what

1 E. Kinser - Direct

2 would that have done to producer prices during
3 the last part of this year?

4 A. By just rough calculation applying
5 existing formulas to a ten cent increase to
6 nonfat dry milk would increase the Class IV and
7 Class II prices, and based on the 2005 national
8 allocation of that, that would increase dairy
9 farm revenue to the tune of about \$1.5 million
10 a month. If you increase the Class I price
11 that ten cents turns out to be almost
12 \$3 million a month, so the combined effect
13 would be about \$4.5 million of increased
14 monthly income for a dime increase in nonfat
15 dry milk.

16 Q. You think you have seen at least
17 \$0.30 at some point this year?

18 A. Yes.

19 Q. This is the kind of issue you would
20 like the Secretary to address rather than this
21 proceeding under emergency basis?

22 A. Yes, because that is capturing what
23 is going on in the marketplace and getting it
24 to dairy farmers rather than trying to
25 restructure the regulation.

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E. Kinser - Direct

Admittedly, from the Dean Foods perspective the fact that it is working the way it is now is great because our Class II costs for skim have been lower, but in reality we would much rather have the market mechanism work, and if that is the value that the skim powder is worth then go through the dairy farmer rather than spending time and effort to be at hearings to talk about restructuring the rules to try and get more dollars in the pockets of dairy farmers.

MR. ENGLISH: Your Honor, I am finished with my direct examination. I move for the admission of Exhibit Nos. 38, 39 and 40.

JUDGE PALMER: They are received.

(Exhibit Nos. 38, 39 and 40 were received into evidence.)

JUDGE PALMER: Questions for the witness? Mr. Beshore.

1 E. Kinser - Cross by Mr. Beshore

2 -----

3 CROSS-EXAMINATION

4 BY MR. BESHORE:

5 Q. Just to pick up that last point, has
6 Dean made any proposals to change the price
7 discovery mechanism for Class IV?

8 A. It is our understanding that while
9 unable to attend that there was discussion
10 about that at the workshop and that there is at
11 least some proposal already on the table.

12 Q. Would you support using spot market
13 for powder as the Class IV price?

14 A. Depending on how one defined spot
15 market it is possible.

16 Q. The prices that you are talking
17 about that are \$0.30 NASS to \$1 over NASS,
18 those are essentially current spot market
19 prices for nonfat dry milk, correct, current
20 transaction prices?

21 A. They are, which reminds me that the
22 other flaws, even if we didn't change away from
23 NASS those numbers are probably not even being
24 captured in NASS because they are transactions
25 between resellers and so they don't qualify to

1 E. Kinser - Cross by Mr. Beshore

2 even be in the price series.

3 Q. Your suggestion then for a win-win
4 situation which you want according to your
5 testimony, your suggestion then for getting
6 that revenue out to dairy farmers is to, what,
7 change the way you capture powder prices in
8 NASS or in Class IV so that it is higher?

9 A. Change it so that it captures what
10 is really going on in the marketplace so it is
11 representative of the value of the commodity.

12 Q. Dean Foods will be supporting that
13 at the upcoming Class III and Class IV
14 hearings; is that correct?

15 A. So long as the mechanism used
16 appears to be a fair mechanism, so for example
17 if tomorrow some new price series would be
18 suddenly available in the marketplace that has
19 never been seen before and it is proposed that
20 we use that new untested unknown, I can't
21 assure you that we are going to jump on board
22 for that.

23 Q. Are you going to help find that
24 price series that can be put in place in the
25 formula so that that money can be passed on to

1 E. Kinser - Cross by Mr. Beshore

2 dairy farmers?

3 A. We would be open to being involved
4 in discussions about a price series that could
5 be considered, yes.

6 Q. Are you going to help find one?
7 There is not one now. Are you going to help
8 find one so that we can have this win-win
9 situation?

10 A. Sure, yes.

11 Q. It is very unfortunate that
12 Mr. Hollon had to leave the hearing and isn't
13 able to be here because you have charged him
14 with testifying "inconsistently". I want to
15 explore that a little bit. That is page 12 of
16 your testimony. He is not able to respond in
17 this hearing to this. I just want to perhaps
18 ask a few questions on his behalf as best as we
19 might.

20 You talked about, you quote
21 Mr. Hollon's testimony at the Order 5 and 7
22 hearing in January 2006; correct?

23 A. Yes.

24 Q. I take it your point there is that
25 since he said DFA was paying over blend at

1 E. Kinser - Cross by Mr. Beshore

2 least in some cases that it was covering its
3 costs?

4 A. Yes.

5 Q. You find that to be inconsistent
6 with his testimony in this hearing that it
7 could not recover all its costs with premiums;
8 correct?

9 A. I assumed in his testimony that he
10 was representing a national situation and it
11 would seem inconsistent with testimony about a
12 region of the country.

13 Q. Why would you assume that because a
14 cooperative can in some cases pay over the
15 minimum blend price that they were recovering
16 their costs?

17 A. The only draw out of the pool I
18 would assume in this area, all of that milk
19 would be pooled milk would be the minimum
20 Federal Order price.

21 Q. Doesn't every supplier of milk have
22 to procure milk at a competitive cost at the
23 farm? Isn't that just a truism?

24 A. Yes.

25 Q. Do you remember what the Dean

1 E. Kinser - Cross by Mr. Beshore
2 independent producers testified was the price
3 they were being paid in the Southeast for milk
4 at the January hearing?

5 A. I remember that there was a very
6 small number of individual producers that
7 testified, and it is my understanding from
8 Mr. Hollon's testimony that he was covering and
9 stating in a very broad sense within these
10 numbers, not the entirety of their prices.

11 Q. My questions was do you remember
12 what the Dean independent producers testified
13 they were being paid for milk in the Southeast?

14 A. As far as an exact number?

15 Q. How close can you get? What is your
16 recollection?

17 A. I know that they provided numbers.

18 Q. How about at least a dollar? The
19 producer that was shipping was within 50 miles
20 of Nashville shipping to Nashville and to
21 another Dean plant. Do you recall that
22 testimony?

23 A. Yes.

24 Q. It was at least a dollar over;
25 correct?

1 E. Kinser - Cross by Mr. Beshore

2 A. That could be. I would again say
3 that you are comparing an individual, you are
4 comparing one against a sample and within the
5 sample there could be something beyond the
6 range that Mr. Hollon testified to.

7 Q. Let's assume that Dean wouldn't be
8 paying any more than the competitive going rate
9 or what it needed to get milk supplies to
10 certain producers, would it?

11 A. Unlikely.

12 Q. So let's assume that's the
13 competitive going rate and DFA as a competitive
14 supplier in that area with the costs it has,
15 because, by the way, when it delivers milk to
16 Dean it is DFA.

17 A. That is correct.

18 Q. If that premium is such that it can
19 only return to its dairy farms in the same area
20 a range of 30 over to 2500 at the blend, on
21 what basis do you say they are covering all
22 their costs?

23 A. You are still paying in excess of
24 the minimum price. To the degree that they are
25 losing money to be competitive makes no logical

1 E. Kinser - Cross by Mr. Beshore

2 sense to me.

3 Q. The gross premium that they are
4 getting from Dean and other handlers, the gross
5 price they are getting including the over order
6 premium allows them to pay their truckers,
7 their other costs and return price to their
8 dairy farmers at substantially under market
9 now. Is that a situation where the supplier,
10 it may be covering its cost to third-parties
11 but its cost to dairy farmers is not a
12 competitive payment; correct?

13 JUDGE PALMER: Can I ask you
14 one question on your question? When you say
15 under market, to whom, to the dairy farmers?

16 MR. BESHORE: To the dairy
17 farmers.

18 JUDGE PALMER: They are
19 getting less?

20 MR. BESHORE: Yes.

21 JUDGE PALMER: I just wanted
22 to qualify what was meant by that. Can you
23 answer his question?

24 A. I wasn't clear even before you
25 interrupted exactly what the question was.

1 E. Kinser - Cross by Mr. Beshore

2 JUDGE PALMER: He is talking
3 about paying dairy farmers less than what
4 independent dairy farmers are getting when they
5 received a price from you.

6 BY MR. BESHORE:

7 Q. Let me rephrase. Assume that DFA
8 like Dean would have to pay a dollar to its
9 farmers to get their milk like the Dean farmer
10 and then with the premium it had collected from
11 Dean and the other handlers it had a 75-cent
12 per hundredweight loss on the transaction, the
13 difference between a dollar and 25 cents.
14 Would it be covering its costs?

15 A. I'm sorry to ask you, could you
16 please restate that again. I know it is the
17 third time. I'm sorry.

18 Q. I'm probably not being clear about
19 it. Let's assume that one of the suppliers,
20 the cooperative supplier, let's assume one of
21 his costs is paying his dairy farmer a
22 competitive price and then he has the cost to
23 pay truckers and field men and all the other
24 costs of supplying the market. Let's assume
25 DFA pays it dairy farmer a competitive cost of

1 E. Kinser - Cross by Mr. Beshore
2 a dollar a hundredweight that the other farmers
3 are getting. It gets the gross premium from its
4 customers. When it takes that gross premium
5 dollar, pays its farmers a competitive cost,
6 now it is 75 cents short of handling its other
7 costs of supplies. Is it covering its cost out
8 of that premium?

9 A. No.

10 Q. Let's talk about California a
11 little. On Exhibit 39 did you calculate the
12 average difference between Class II butterfat
13 price and Class IVA butterfat price over the
14 eleven-year period?

15 A. I did.

16 Q. What was it?

17 A. I'm sorry, I can't recall the exact
18 number, but I would represent to you that it
19 was reasonably close to Dr. Cryan's testimony.
20 It was in that range.

21 Q. 3.7 to 3.9 cents or so?

22 A. I don't know that I want to get that
23 technical, but I would say it was something
24 close to three cents.

25 Q. If that were a steady number is that

1 E. Kinser - Cross by Mr. Beshore
2 enough to cause substitution of ingredients?

3 A. I don't know that I know enough
4 about what it takes to make that substitution.
5 I know that we have experience with using
6 substitution and at least the anecdotal
7 information that I got would suggest that, yes,
8 that would be sufficient.

9 Q. Are you doing it in California?

10 A. I cannot confirm that either way.

11 Q. You are not sure?

12 A. That's correct.

13 Q. Do you know if other Class II
14 processors in California are doing it?

15 A. No, I don't have any knowledge of
16 any other operations in California to know
17 whether they are or aren't.

18 Q. If you were looking at that as a
19 prudent cost, ingredient cost buyer, you saw a
20 spread like that over time, 3 plus cents let's
21 say over time, and that was enough to make it
22 worthwhile, you would probably invest that,
23 wouldn't you?

24 A. It is more complicated than that.
25 I'm not a formulator, but in some of my roles

1 E. Kinser - Cross by Mr. Beshore
2 in procurement and some of the things we have
3 gone through this year formulation changes make
4 operations folks very anxious.

5 We have a product that we put in
6 front of consumers day after day that we want
7 to have the same experience today as tomorrow
8 as next week as they had last year, so the idea
9 of stating that you can just on a moment's
10 notice flip a switch and put something else in
11 and get the exact same product out is a stretch
12 as I understand it.

13 Q. I wasn't suggesting a month to month
14 switching. I'm just saying if there is a
15 predictable spread that is enough to change
16 over time you might do it?

17 A. If it is a predictable spread that
18 is always there, then, yes.

19 Q. Or that if it averages three cents
20 over eleven years and the formula is the same
21 it is probably going to be in that area over
22 time; right?

23 A. That assumes that your competition
24 makes that exact same decision, so it is
25 difficult to take a short run view and make a

1 E. Kinser - Cross by Mr. Beshore
2 long-term investment in a competitive
3 environment i.e. the competitors did not make
4 the switch, so when you are significantly price
5 advantaged to be under water is a hard pill to
6 swallow in our operation.

7 Q. I'm not sure what a competitor's
8 formulation has to do with your product
9 formulation.

10 A. I have to be as competitive, if I'm
11 going to make a long-term switch that over the
12 long term will return me something but in the
13 short run I'm losing money, I have a problem.

14 Q. Can you tell us how the California
15 Class I price is calculated?

16 A. The Class I price in California is a
17 function of the higher of two formulas that
18 take into account cheese, butter and nonfat dry
19 milk.

20 Q. Neither of those formulas are the
21 Class III or Class IV price; correct?

22 A. That is true.

23 Q. In the lingo of this hearing it is a
24 decoupled Class I pricing?

25 A. That is correct. Can I further say

1 E. Kinser - Cross by Mr. Beshore
2 in California the pooling that they talk about
3 doing is significantly different than the
4 pooling of the Federal Order, so the fact that
5 that spread moves around doesn't cause milk to
6 move from one pool to another versus in the
7 Federal Order that price spread would cause
8 milk to move from order to order.

9 Q. You are saying California is one
10 order marketwide state pool?

11 A. In a sense, yes.

12 Q. I want to go back to the Southeast.
13 The transportation credits that you supported,
14 which we appreciate, in the Southeast that were
15 adopted there are seasonal, are they not, for
16 six months of the year?

17 A. That is correct.

18 Q. Whatever additional transportation
19 costs there might be in the Class I system
20 anywhere else, six-month credits only address
21 six months of the year?

22 A. That's correct, and just to kind of
23 connect that to our earlier questioning the six
24 months that did not apply is the six-month time
25 period that Mr. Hollon was testifying to.

1 E. Kinser - Cross by Mr. Beshore

2 Q. The six-month time period were not
3 transportation credits?

4 A. That is correct.

5 Q. The six months, how are you linking
6 those two?

7 A. My concern is the record could be
8 confused in thinking that the reason Mr. Hollon
9 was stating the prices he did was that they had
10 help coming from the pool, when in fact the
11 time period he was referencing was a time
12 period when the transportation credit fund was
13 not providing those supplements as you
14 correctly stated.

15 Q. It wasn't providing any supplements
16 before and not now, January through June.

17 A. That's correct. The supplemental
18 period has not changed as a result of that
19 hearing.

20 Q. At the bottom of page 12 you talk
21 about a win-win solution. Other than the
22 nonfat dry milk price discovery change that you
23 have explored would I be correct to understand
24 that what you see as a win-win solution for
25 producers and handlers are tightening up

1 E. Kinser - Cross by Mr. Beshore
2 pooling provisions, possibly individual
3 handling pools, that sort of thing?

4 A. Yes.

5 Q. On page 15 you talk at the bottom
6 about double payment. It references balancing
7 costs. You talk about Dean Foods or other
8 handlers I assume procuring milk from
9 independent producers. Isn't it true that in
10 many cases including cases in the Southeast and
11 elsewhere, proprietary handlers and independent
12 producers, they don't rely on those independent
13 producers for their entire milk supply, that is
14 a common procurement situation, is it not?

15 A. I would agree that it does exist.

16 Q. In those cases certainly almost
17 without exception the handler relies on the
18 cooperative to take up the balancing
19 differences in volume demand throughout the --

20 A. At a price that is provided, yes.

21 MR. BESHORE: That's all the
22 questions that I have at the moment. Thanks.

23 JUDGE PALMER: Any questions?

24 Mr. Vetne.

25 -----

1 E. Kinser - Cross by Mr. Vetne

2 CROSS-EXAMINATION

3 BY MR. VETNE:

4 Q. Mr. Kinser, I am John Vetne
5 representing the Midwest Area Coalition and
6 others. Mr. Kinser, you discussed a little bit
7 about the California butterfat differentials
8 Class II in relation to Class IVA in
9 California.

10 A. Yes.

11 Q. Is Class III in California a
12 different formula or is that the same
13 butterfat?

14 A. There is a differential in
15 California between Class II and Class III that
16 is fixed. I can't tell you the number, but it
17 is effectively the same within a slight
18 adjustment between the two.

19 Q. The same formula but there is a
20 difference so that fat going into ice cream has
21 a differential lower price or a higher price?

22 A. I should be able to recall that. It
23 is in the spreadsheet. The formulas would bear
24 out what the difference is, but I can't tell
25 you which one is higher.

1 E. Kinser - Cross by Mr. Vetne

2 Q. Were you present in the room during
3 the testimony witness for Nestle?

4 A. Yes.

5 Q. Do you recall some discussions with
6 her about the opportunity for arbitrage when
7 butterfat prices under California regulations
8 are different than Federal Order butterfat
9 prices?

10 A. Yes.

11 Q. Has Dean Foods taken advantage of
12 the economic opportunities in moving fat to and
13 from California or to and out of Federal
14 Orders?

15 A. Yes.

16 Q. For price comparison purposes when
17 milk or cream moves out of California, moves
18 into a non-California plant, first of all, does
19 it get incorporated into the California pool
20 somehow, some utilization?

21 A. It would be utilization of the plant
22 that received the milk.

23 Q. Is it not the case that the plant
24 receiving the milk to the extent it has
25 utilization available can designate that

1 E. Kinser - Cross by Mr. Vetne

2 utilization as it desires and that is what
3 flows back to California?

4 A. That is my understanding of how it
5 is handled.

6 Q. You indicated that a problem in the
7 Federal Order system that does not exist in
8 California is one that results from having
9 different pools?

10 A. I'm sorry, can you restate.

11 Q. You indicated in response to a
12 question from Mr. Beshore distinguishing
13 California from the Federal Order system that
14 in California there is one pool so you don't
15 have this pool of milk shifting between pools
16 and in the Federal Order there are multiple
17 pools to milk et cetera to and from. Did I
18 paraphrase your testimony?

19 A. That sounds to be a fair paraphrase.

20 Q. In California there are two pricing
21 orders but one pooling order?

22 A. Yes.

23 Q. There is an order that established
24 handlers' prices for Southern California and a
25 separate order, regulatory set of rules that

1 E. Kinser - Cross by Mr. Vetne
2 establishes handler price for Northern
3 California?

4 A. That is correct.

5 Q. Within each of those orders there
6 are adjustments in Class I prices based on
7 delivery location?

8 A. By adjustments to price at delivery
9 locations do you mean such in a way that in the
10 Federal Order we have a \$2 zone and another
11 zone and in California would have the same?

12 Q. In California there are different
13 Class I prices at different places in the
14 California markets such that Los Angeles or
15 Southern California has the highest Class I
16 price?

17 A. I would say that the two marketing
18 areas established their own Class I prices and
19 that they are not the same.

20 Q. They are not the same and it is
21 lower up north than it is in the south?

22 A. Yes, it is lower in the north than
23 the south.

24 Q. Northern California is the surplus
25 supply area somewhat akin to the Upper Midwest

1 E. Kinser - Cross by Mr. Vetne
2 in relation to marketing to the south?

3 A. That is a fair characterization.

4 Q. Within the pooling order there is
5 also an independent provision for adjusting
6 producer prices based on location; correct?

7 A. On the same level between north and
8 south?

9 Q. Yes.

10 A. I believe that to be correct.

11 Q. You mentioned a series of state
12 regulated markets which adopt or capture
13 federal Class I pricing level and incorporate
14 that in some way into the state regulation.
15 You did not mention Montana. Is it not true
16 that Montana does the same thing?

17 A. I have not seen the code and in
18 discussions I have had with Montana I can't
19 state to you that I know that to be true.

20 Q. You are not aware that the
21 Administrative Rules of Montana, ARM on the
22 website defines Class I price as federal mover
23 plus X?

24 A. I don't know that.

25 Q. With respect to California, your

1 E. Kinser - Cross by Mr. Vetne
2 testimony in response to Mr. English was
3 California is required to look at marketing
4 conditions in nearby markets and compare that
5 to California when esbatlising prices.

6 A. The code -- and actually I know this
7 because last week the workshop was occurring in
8 Washington and I was actually in California
9 testifying on a proposed Class I change -- and
10 the code that is quoted uses reasonable
11 relationships.

12 Q. Actually, I have a copy of the
13 decision. There was a Class I hearing on
14 approximately May 6, 2005 on a proposal to
15 reduce Class I prices.

16 A. There was a hearings held May 5 and
17 May 10, 2005 in which there was a decision
18 provided by the Department.

19 Q. The Department posts its proposals
20 and its workshop materials and a decision of a
21 panel which is like a staff report and then an
22 independently reviewed decision by the
23 Secretary of agriculture?

24 A. That is true.

25 Q. All of those are posted?

1 E. Kinser - Cross by Mr. Vetne

2 A. Yes.

3 Q. The statute to which you refer if I
4 can refresh your memory is Food and Agriculture
5 Code of California Section 62062.1 which
6 requires Class I prices paid to producers to be
7 in reasonable relationship with Class I prices
8 paid to producers in contiguous states, and if
9 they are not in such a reasonable relationship
10 the Secretary shall immediately hold a hearing
11 to consider adjustments to Class I prices.

12 A. That is the portion that is
13 continually quoted.

14 Q. It is reasonable to assume and it
15 has been in past practice that if USDA
16 increases Class I prices in federal markets
17 contiguous to California that the California
18 Secretary of Agriculture must consider
19 adjusting California Class I prices and in that
20 process establish reasonable relationships
21 called for by statute.

22 A. It might even be more than
23 reasonable. The whole premises of the hearing
24 that just occurred had to do with the fact that
25 California's formulas more correctly stated is

1 E. Kinser - Cross by Mr. Vetne
2 not linked between Class I and Class III and so
3 they, California Class I and California
4 Class IVB or IVA are not linked, so they don't
5 recognize the influence of whey prices in their
6 Class I price while the Federal Order Class III
7 price does, and that influence of whey on the
8 Federal Order Class I prices has significantly
9 increased them in not being captured in
10 California, so the producers in California were
11 asking that the Secretary recognize that price
12 spread and adjust to California Class I price.

13 Q. You also indicated your
14 understanding, or perhaps it was lack of
15 understanding, you indicated a belief about
16 whether milk is not regulated under the Federal
17 Order system, that is state regulated milk in
18 Virginia, PA, New York, Maine, Montana, Nevada
19 or totally unregulated milk in Idaho and state
20 regulated milk in California, that milk was
21 included in the model by USDA whether any
22 Class I price was attributed to that milk.

23 Was that a concern of yours or was
24 that an understanding of yours?

25 A. It is a concern of mine.

1 E. Kinser - Cross by Mr. Vetne

2 Q. We don't know, you have examined the
3 model documentation or the analysis and been
4 able to conclude whether that volume of milk
5 would contribute to an increase and whether any
6 supply response from such an increase was
7 included in the model?

8 A. From my limited review of the
9 documentation I could not tell that that supply
10 response was factored in.

11 Q. California produces, what, about 20,
12 25 percent of milk in the country?

13 A. Or maybe something slightly higher
14 than that.

15 Q. In any event, the viable milk
16 produced in nonfederal markets is about a third
17 or more?

18 A. That seems to be a fair
19 representation.

20 MR. VETNE: That's all I have.
21 Thank you.

22 JUDGE PALMER: Any other
23 questions? Dr. Cryan.

24 -----

25

1 E. Kinser - Cross by Dr. Cryan

2 -----

3 CROSS-EXAMINATION

4 BY DR. CRYAN:

5 Q. I will try to be quick. You talked
6 about, you quoted Mr. Hollon in his testimony
7 about the January through June. You arrived at
8 the conclusion that the co-op is recovering
9 costs if they can pay the blend prices.

10 Aside from the differences that
11 Mr. Beshore expressed about that conclusion, is
12 it also fair to say that, and that may be if
13 you are just looking at January through June,
14 the fact that blend prices over six months of
15 the year doesn't necessarily mean they are
16 paying blend costs for the whole year; is that
17 right?

18 A. That is a fair assessment.

19 Q. You talked about the volatility
20 between California Class II and Class III
21 butterfat prices and California Class IV
22 butterfat prices and you showed it in this
23 chart. Mr. Beshore asked you if you take
24 advantage of some sort of arbitrage that the
25 witness Nestle talked about in terms of taking

1 E. Kinser - Cross by Dr. Cryan
2 advantage of the differences between butterfat
3 prices in California and the Federal Order
4 system and you said you did at least on
5 occasion; is that right?

6 A. I stated that the statement was
7 correct, yes.

8 Q. Is that arbitrage based on a
9 difference in the formulas between California
10 and the rest of the country or is it based on a
11 difference in the timing and essentially the
12 fact that the Class II and Class III butterfat
13 prices in California are out of sync with the
14 butterfat prices in the Federal Order system?

15 A. Can you restate that question? I'm
16 not sure --

17 Q. The arbitrage from month to month
18 between butterfat supplies, between cream
19 supplies in California and in federal milk
20 marketing areas is based on price differences;
21 is that right? I mean that is what arbitrage
22 is?

23 A. Yes.

24 Q. The movement of cream one way or
25 other, are those primarily based on the

1 E. Kinser - Cross by Dr. Cryan
2 underlying differences in the long-term formula
3 or are they based on timing differences because
4 of the two-month advance pricing of the
5 butterfat in California Class II and Class III?

6 JUDGE PALMER: I'm going to
7 give you this assistance. If you don't
8 absolutely know, you don't have to say. You
9 are taking a while pondering this and I'm not
10 sure that answer is popping into your mind.

11 A. I guess I am unclear because in my
12 mind the formula is all connected. I'm not
13 sure if you are trying to disconnect something.

14 Q. Does cream move in both directions
15 depending on the price relationship from month
16 to month?

17 A. The cream moves in both directions,
18 yes.

19 Q. Depending on the price at a given
20 time?

21 A. Yes.

22 Q. Depending on the relative regulated
23 prices or at least the market prices to the
24 extent that the market prices reflect the
25 regulated prices?

1 E. Kinser - Cross by Dr. Cryan

2 A. I would say that cream moves in the
3 direction that is beneficial to the arbitrage,
4 so for example when there is a price advantage
5 in California for buying cream not regulated
6 from the California pricing system that cream
7 would flow in that direction, and from a
8 federal standpoint there is an advantage of
9 procuring cream tied to California butterfat
10 prices if they would move from California out.

11 Q. Thank you. That's a good answer.
12 You show a lot of volatility from month to
13 month but you did agree if I understand
14 correctly that in the long run the difference
15 between IVA and IVB butterfat pricing and the
16 Class II and III butterfat pricing in the
17 California system does have a difference that
18 reflects that difference in the formula of
19 three cents plus something, something around
20 three plus cents?

21 A. When you stretch it out over an
22 extended period of time it does reflect the
23 formulaic difference that turned out to be very
24 similar to your testimony.

25 Q. And the California handlers know

1 E. Kinser - Cross by Mr. Tosi

2 that?

3 A. I would suspect the California
4 handlers are aware of the pricing system in
5 California.

6 Q. If the three plus cents is enough to
7 cause substitution of cream of Class II and
8 Class III cream with butter, butter oil and
9 anhydrous milk fat based on a fixed difference
10 does it make economic sense for them not to
11 make the same decision on the long run gap
12 being the same?

13 MR. ENGLISH: I think that was
14 asked and answered by Mr. Beshore. The witness
15 answered that question already.

16 MR. CRYAN: That's fine. I
17 heard something like that and I wasn't sure
18 what the answer was.

19 JUDGE PALMER: Thank you, sir.
20 Mr. Tosi.

21 -----

22 EXAMINATION

23 BY MR. TOSI:

24 Q. To the extent that other witnesses
25 have been critical or looked to speak to the

1 E. Kinser - Cross by Mr. Tosi

2 shortcomings of the preliminary economic
3 analysis of what the Department thought would
4 be the outcome based on how the Department
5 understood National Milk's proposal, are you
6 pretty much in agreement with them with respect
7 to their criticisms and with respect to the
8 shortcomings of the analysis?

9 A. Can you be a little more specific on
10 what exact shortcomings you are thinking others
11 were testifying to?

12 Q. To the shortcomings that have been
13 testified to at this proceeding.

14 A. Let me maybe try to answer. I will
15 try to be detailed in my answer. Based on some
16 of the discussions both with Mr. English and
17 Mr. Vetne I do have concerns about whether the
18 Secretary's evaluation if the model took into
19 account I will call it the ripple effect, that
20 a change in the Federal Order system absolutely
21 applies to federally regulated milk but there
22 are other pricing systems, state orders, we
23 have talked about a few of those including
24 California that either have what I call a
25 direct link or is a pretty tightly dotted line

1 E. Kinser - Cross by Mr. Tosi

2 connection that will provide whatever Federal
3 Order change occurs a price signal to
4 non-federally regulated milk that I would
5 assume a supply response from, and I don't know
6 if the model included that.

7 Additionally, while I don't have any
8 exact numbers to testify to, from my experience
9 in other studies that I have seen, some which
10 would fit into the range testified to by
11 Dr. Gould, I am concerned about the elasticity
12 numbers that are in there and I do fear that
13 the number used in the Secretary's model is too
14 low, that the response would be more, there
15 would be a larger negative response than has
16 been modeled.

17 Q. To the extent that you point out on
18 page 3 of your testimony it would sort of
19 suggest that perhaps when it came to the point
20 that is in agreement with your position that
21 the study was really good because it would show
22 these numbers?

23 A. I guess the point that I just talked
24 about, the elasticity and the surround supply
25 response, if the model is sound on all other

1 E. Kinser - Cross by Mr. Tosi

2 fronts and those two things, if my fear is
3 correct about the shortcomings in the model,
4 then that is just going to accelerate my point
5 because if their supply response is not being
6 recognized that means we are going to have even
7 more supply, and if the elasticity creates such
8 that there is a larger negative response or
9 decreased consumption and there will be less
10 milk used in Class I and more milk used in
11 Class III and IV then the government's purchase
12 of nonfat dry milk would be accelerated, so to
13 the degree I have concerns about the model it
14 just accelerates the testimony in my written
15 statement on page 3.

16 Q. To the extent that the same model
17 was used to provide an economic analysis of
18 what the Department thought the impact would be
19 on make allowance changes, if it turns out to
20 be the same model, did that in any way
21 challenge the legitimacy of the cost
22 information that suggested manufacturers
23 experience higher costs than what our make
24 allowance is reasonably providing for?

25 A. Maybe I missed something, but I

1 E. Kinser - Cross by Mr. Tosi

2 didn't understand the Secretary used the model
3 to make the determination of what changes
4 should have occurred for make allowances or
5 maybe I misunderstood your question.

6 Q. I'm wondering what the connection is
7 here between an analysis that tries to predict
8 what we think outcome is going to be by making
9 certain changes to federal regulations and in
10 this case or in the case of the make allowance
11 hearing the legitimacy of the costs evidence
12 that was presented in that proceeding?

13 A. What I understood of that proceeding
14 is that the Secretary did a preliminary
15 analysis much the same that was done for this
16 that would show the effect on milk prices
17 should certain assumptions be made, and at the
18 same time the Secretary was entertaining
19 testimony in a public record for deciding
20 whether or not the assumption is what the
21 decision should be, and so to kind of tie that
22 out after the decision was made the Secretary
23 then ran the same analysis, only that time
24 instead of using assumptions based upon a
25 request or based on something else, that

1 E. Kinser - Cross by Mr. Tosi
2 actually the Secretary calculated it based on
3 the tentative rule that was being issued.

4 Q. To the extent that your testimony
5 here on page 3 again suggests that the
6 Secretary already has the answer here that the
7 government is going to end up purchasing more
8 nonfat dry milk powder over the period of 2007
9 through 2014, to the extent that the Federal
10 Order rules are adopted that would increase
11 MILC payments by \$25 million, is that something
12 that is related to cost information?

13 A. As the Secretary has done the
14 analysis for this study, there were assumptions
15 made to establish a baseline and then from that
16 baseline holding all other things constant the
17 Secretary analyzed the effect of making a
18 change to Class I, the effect of making a
19 change to Class II and the effect of combined
20 changes, so to the degree that another policy
21 change would occur, to your point the extension
22 or change of MILC, the Secretary would need to
23 do one of two things and maybe both, first to
24 analyze against the baseline the implication of
25 that change to MILC and then possibly

1 E. Kinser - Cross by Mr. Tosi
2 reestablish the baseline with that new
3 assumption of the MILC and run the implication
4 of say the proposed Class I price change, the
5 proposed Class II price change and the
6 implications of both.

7 I would be concerned to the same
8 degree that Mr. Beshore was when examining
9 Dr. Gould about the lumping of multiple effects
10 in at once. It is difficult to make policy
11 analysis as it is when you are just changing
12 one increment. It gets extremely complicated
13 when you have multiple moving parts, and to
14 that extent I guess I appreciate the Secretary
15 recognizes that there are at least two issues
16 at the hearing, the Class I price and the
17 Class II price and they are not knitted
18 together, and in the analysis that the
19 Secretary did he did establish a Class I
20 analysis and a Class II analysis and then both
21 of them were connected back together, but if
22 you were going to throw some sort of shift on
23 the MILC I think that is a completely separate
24 analysis and may call for replicating
25 everything that exists.

1 E. Kinser - Cross by Mr. Tosi

2 Q. Let me throw a hypothetical at you.
3 We have some adopted rules that we increase
4 MILC payments by \$25 million, but the
5 government would reduce its purchases to the
6 tune of about \$7 million of nonfat dry milk
7 powder for example. Is that a good trade?

8 A. I don't have the numbers in front of
9 me. Let's just suppose what you just stated to
10 me was a dollar for dollar tradeoff for the
11 government, so if you will the balance in the
12 checking account for the United States
13 government would not be any different.

14 Q. I'm sorry, maybe I didn't say it
15 clear. May I try again?

16 A. Sure.

17 Q. On the one hand the government is
18 going to pay out \$25 million more by making
19 this change, but at the same time it is going
20 to pay \$7 million less on something else.

21 Is that a good trade?

22 A. So the net effect is an increase in
23 government spending if I'm doing the math right
24 of \$18 million?

25 Q. Yes.

1 E. Kinser - Cross by Mr. Tosi

2 A. It would depend on exactly who you
3 look at if that is a good spend because you
4 could, it is not necessarily an equal tradeoff
5 for every dairy farmer and it may not be
6 equitable for every dairy farmer, so to be a
7 good economist I would say it depends.

8 Q. Does any of that have anything to do
9 with any cost information about whether or not
10 dairy farmers' costs have increased since 1998
11 in defining a Class I market, the additional
12 costs that they incur?

13 A. I would say as it relates to MILC
14 and the milk support price program those are
15 far reaching public policy decisions that weigh
16 out public good versus public expense and leave
17 it at that.

18 Q. Do you make a distinction between
19 transportation credits in the Upper Midwest,
20 that they are primarily plant to plant
21 transportation credits, one plant supplying
22 another rather than direct from farm to plant?
23 Do you make a distinction there?

24 A. That is true. As I understand it,
25 it has been a while since I have worked with

1 E. Kinser - Cross by Mr. Tosi

2 it, but to qualify for a transportation credit
3 in Order 30 for plant to plant movement of
4 milk, but also in that same order is credits
5 for the plants that put the milk together, but
6 to contrast that against the Southeast
7 situation there is not a credit and the
8 transportation credit is for defined milk that
9 can be moved from a farm.

10 Q. With respect to your opinion about
11 or that National Milk's proposal delink
12 Class III and Class IV price formulas from
13 Secretary Class I and Class II prices, if the
14 Secretary should determine that the additional
15 cost to producers incurred should be reflected
16 in the level to the differential, would that
17 change your opinion about the consequences of
18 adopting National Milk's proposals in the
19 context of their new advanced Class III and
20 Class IV formulas before the adjustment, before
21 the 77-cent adjustment?

22 A. Let me try and say it this way and
23 see if I'm answering your question. If
24 National Milk had just taken existing formulas
25 we are using today and went through the algebra

1 E. Kinser - Cross by Mr. Tosi
2 of moving them around such as they have and
3 then presented that as a proposal for the
4 Department to consider, I would still be
5 sitting before you today stressing concern that
6 that is a significant shift in policy from the
7 practice of the Secretary.

8 Q. What policy is that, sir?

9 A. That is the policy connecting the
10 Class I price to the manufacturing price.

11 Q. What you are saying then is we leave
12 the Class III and Class IV formulas alone, make
13 no changes there, okay, but now we are going to
14 change the level of the Class I differential
15 somewhat. Are you saying then that any change
16 to the Class I differential represents a shift
17 in the longstanding policy of the Secretary or
18 the Federal Order program?

19 A. No. Let me try it this way. If
20 instead of doing what National Milk has done
21 and they were looking for the 77 cents they had
22 asked for every differential that is listed in
23 I think it is 1,050 whatever differentials are
24 listed, they had taken those numbers and added
25 77 cents to them and laid them before us and

1 E. Kinser - Cross by Mr. Tosi
2 that is what I was testifying to. I would not
3 be testifying that there was a policy change.
4 I would still disagree that there was a need
5 for a price increase, but I would purely be
6 talking about not having a need for a price
7 increase, I would not be talking about that we
8 first don't need a price increase but second we
9 definitely do not need a change in policy by
10 the Secretary.

11 Q. I appreciate that. What is your
12 understanding of what the purpose of the
13 Class I differential is?

14 A. My understanding of the purpose of
15 the Class I differential is it is a piece of
16 meeting the objective of the Act to ensure that
17 there is an adequate supply of wholesome
18 packaged or fluid milk.

19 Q. With that what do you understand the
20 pooling standards, what are they intended to
21 do?

22 A. The pooling standards have to do --
23 the Secretary talked about this. I'm not sure
24 I quoted it, but the Secretary talks
25 extensively about it in that 1987 decision that

1 E. Kinser - Cross by Mr. Tosi

2 I referenced.

3 Pooling standards have to do with
4 what milk should be eligible to receive the
5 uniform blend price, and so that Class I
6 differential creates an incentive for there to
7 be milk in the marketplace.

8 Pooling establishes who should
9 really receive that incentive, so what milk is
10 needed, so that's why in the South the pooling,
11 the price is extremely high but the pooling
12 provisions are very tight because you want the
13 milk available there to be in the Class I and
14 Class II supply to make sure that there is
15 fluid milk available to consumers because the
16 local milk supply is less relative or in
17 contrast to say the Upper Midwest where there
18 is ample milk around relative to the population
19 and so the pooling provisions are much more
20 lax.

21 Q. Would you agree that the pooling
22 standards also set a criteria that if met
23 qualifies other milk to be pooled to the extent
24 that it meets a certain minimum volume that is
25 delivered to distributing plants?

1 E. Kinser - Cross by Mr. Tosi

2 A. I would agree that if milk meets the
3 performance standard of the Order that it then
4 qualifies to receive the blend price of the
5 Order.

6 Q. To the extent that you participated
7 in some of these past pooling hearings, to the
8 best of your recollection were any performance
9 standards here changed to help provide a more
10 reasonable assurance that Dean Foods for
11 example had more of an assurance that it would
12 be supplied with milk for fluid use?

13 A. On page 7 I listed a total of seven
14 hearings and their start dates, so working from
15 the bottom of that list back as I recall the
16 Mideast on March 7 did in fact in the decisions
17 published thus far include a change in the
18 percent of milk that could be diverted which in
19 fact was a tightening of that order. I think
20 the same also applied to the Central which was
21 held on December 6.

22 The Upper Midwest on August 16, I do
23 not believe that to be the case though what
24 happened at that hearing was it defined the
25 location of nonpool plants to which milk could

1 E. Kinser - Cross by Mr. Tosi

2 be diverted so it changed some of the
3 geographical relationships and at the same time
4 it set a cap on the miles that could be
5 eligible for transportation credit which has an
6 effect of again tightening the milk that could
7 be in effect.

8 I don't have very much knowledge of
9 what happened prior to that in the Northeast,
10 Central Mideast or Midwest, but it is my belief
11 in general those hearings all resulted in the
12 Secretary tightening in some way, shape or form
13 provisions of what milk could qualify to
14 participate in the blend price.

15 Q. Was one of its key considerations
16 that pooling provision provide a reasonable
17 assurance that distributing plants like yours
18 would receive an adequate supply of milk?

19 A. That was true of all the decisions
20 that I just referenced in detail in the
21 Mideast, Central and Upper Midwest, that milk
22 that left the pool could not jump back on until
23 the Secretary talked to a cap of how much could
24 be increased and it should have the effect of
25 lessening pooling which ensures that the milk

1 E. Kinser - Cross by Mr. Tosi
2 stays as part of the supply and available to
3 serve district companies.

4 Q. To the extent that the pooling
5 standards have provisions that provide a
6 reasonable assurance that they are getting an
7 adequate supply of milk, the balance of saying
8 how much milk can be pooled on an order, who
9 makes that decision?

10 A. Some of it is within the
11 determination of the Secretary as what is
12 needed for a necessary reserve in establishing
13 the balance of the pooling provisions, but when
14 it comes to the actual milk that participates
15 in a month's calculation and a month's draw,
16 the uniform price, it has to do with the
17 handlers of the neighborhood that qualifies and
18 what they choose to write on their pool
19 reports.

20 Q. Would you agree that it would be
21 possible in the Upper Midwest to say tighten
22 the pooling provisions such that truly only
23 those that supply almost every drop of milk is
24 going to Class I use to reflect that quantity?

25 I'm not done yet. Also, let's say

1 E. Kinser - Cross by Mr. Tosi

2 it would have a performance standard of say
3 60 percent; okay? To the extent that out of
4 all the milk that is in that area maybe only
5 ten percent is actually needed for Class I use
6 but only ten percent of the producers are
7 actually day in and day out incurring the cost
8 of actually supplying that market, don't you
9 think that it is up to those producers who are
10 supplying that market to determine who else can
11 participate in sharing their money?

12 A. You give a very interesting example
13 in that the ultimate decider of sharing the
14 money is the producers themselves in that they
15 vote for the order and so the order you were
16 picking on would have the majority of the milk
17 in a nonsupply situation that use their typical
18 benefitters of the order with minimum
19 performance it is going to be hard for them to
20 vote against their self-interest to make a
21 change that would help the orderly marketing of
22 milk.

23 Q. But in another order where they
24 choose to, where the producers who are day in
25 and day out regularly providing Class I market

1 E. Kinser - Cross by Mr. Tosi
2 choose to be less generous if you will on how
3 far out a reserve supply that they would need
4 in all those producers, that would be okay?
5 That is okay?

6 A. It gets easier for producers to
7 support things where they are the beneficiary
8 of that, so when you flip from say Upper
9 Midwest to the extreme Southeast you have a
10 larger percent of the producers who are, let's
11 say that they are a part of that expense and
12 so, yes, they would want it tighter so that
13 they weren't sharing the benefits with people
14 that weren't bearing their same percentage
15 cost.

16 Q. So once pooling standards provide a
17 reasonable assurance that Class I milk is
18 available it is really an issue among market
19 producers to decide who is in the pool and who
20 is not, who they are selling to, sit down at
21 the table at the end of every month and share
22 in the pool?

23 A. In the broadest sense, yes.

24 Q. Your recommendations are to do
25 something with the pooling standards that would

1 E. Kinser - Cross by Mr. Tosi
2 be in the arena of providing you a higher
3 assurance of an adequate supply of Class I milk
4 or are you talking about how far our producers
5 should share Class I revenues?

6 A. I would be inclined to say that the
7 two points, adequate supply and how far out,
8 are connected points.

9 Q. Well, sure they are, of course, but
10 to the extent that the first is satisfied,
11 meaning you are satisfied as a handler that
12 needs the milk, after that, how far out? Who
13 should be deciding that?

14 Your proposal sort of suggests that
15 we could do something there, but it is unclear
16 to me are you talking about do you want higher
17 performance standards if you will? Do you want
18 more of an assurance that the order is going to
19 bring Class I milk first or are you wanting the
20 Secretary to do something? That is how
21 producers decide amongst themselves how they
22 want to share this money.

23 A. It is our bottom line most that we
24 would like the dollars that we pay to go to
25 those producers which supply us milk, and

1 E. Kinser - Cross by Mr. Tosi
2 marketwide pooling disrupts that signal and the
3 dollars we spend get spread across a lot of
4 different voices that supply that is not
5 putting milk into our plant.

6 Q. Are you advocating individual
7 handler pooling?

8 A. We would be supportive of that, yes.

9 Q. Have you ever submitted a proposal
10 asking for that?

11 A. It is my understanding that we have
12 in fact submitted a proposal for that.

13 Q. Since Federal Order reform?

14 A. Since Federal Order reform, yes.

15 Q. When you were talking about
16 Mr. Hollon's statement that is reflected on
17 page 12 of your testimony, to the extent that
18 that testimony was testimony in providing
19 evidence for establishing a new intramarket
20 transportation credit, do you draw a
21 distinction there in the conclusions that you
22 are drawing from this testimony because you
23 seem to link it to the intramarket, bringing
24 supplemental milk in when the market needs
25 supplemental milk to satisfy Class I demands?

1 E. Kinser - Cross by Mr. Tosi

2 A. The sole purpose of quoting
3 Mr. Hollon was to introduce to the record that
4 it appears as though there was definitely
5 revenue beyond the Federal Order that is able
6 to make it to dairy farms and while nothing to
7 that effect at least that I have heard has been
8 presented at this hearing Mr. Hollon did in
9 fact go on the stand at a recent hearing to
10 provide evidence to the record, and to me it
11 seemed that it was still reasonably timely to
12 be included in this record as evidence of my
13 point.

14 Q. One of the other concerns that I
15 take away, do you draw a distinction between
16 equitable and equal?

17 A. Yes.

18 Q. Could you tell me what that is
19 please.

20 A. I kind of hate to plagiarize, but I
21 would agree at least as I interpret it with
22 Mr. Tonak's testimony that the proposal before
23 us would equally increase the Class I price but
24 that it will not be equitably shared with
25 producers.

1 E. Kinser - Cross by Mr. Tosi

2 Maybe to translate that a little
3 more to again a principle you and I were just
4 talking about of Dean Foods, and that is that
5 we will experience an equal increase across all
6 areas, but unfortunately producers that serve
7 our plants will not all receive equal payments
8 and even equal compensation for their service
9 to us. The costs of serving our plant is not
10 equitably shared across all dairy farmers.

11 Q. Okay, so then you would be of the
12 position that, to refer back to Mr. Tonak's
13 testimony, a producer in the Upper Midwest who
14 meets the most minimum of performance standards
15 in the pooling standards performance standards
16 and actual Federal Orders should share equally
17 with producers say in the Southeast or Florida
18 where all of their production is geared towards
19 providing a service to the Class I market and
20 all the additional costs that are included in
21 that, you would consider that equitable? I
22 understand that it is not equal, but I'm trying
23 to understand what your sense of equitable here
24 means.

25 A. Maybe I'm really not sure I

1 E. Kinser - Cross by Mr. Tosi

2 understand. Let me try answering it this way.
3 If in fact there is a need to increase the
4 Class I and Class II price because of costs
5 incurred, again hypothetically, I'm not saying
6 I support that proposal, then if that's where
7 the need is then it seems to me equal and
8 equitable that that should go back to the dairy
9 farmers that supply that milk as opposed to
10 going into the pool and being shared among all
11 dairy farmers that are able to associate or
12 "qualify" for the pool.

13 Q. Why is that your concern what
14 producers do or decide amongst themselves how
15 they want to share revenue when it comes to
16 Class I sales?

17 A. Because when we have milk that
18 connects to a market that is not supplying the
19 market it lowers the blend price for the whole
20 market and that deviates again from our core
21 principle that we would like the money that we
22 pay for our milk to go to the dairy farmers
23 that are supplying our milk, and the more milk
24 that gets associated with not supplying Class I
25 markets they are just lowering the payment to

1 E. Kinser - Cross by Mr. Tosi
2 the dairy farms that are supplying the market.

3 Q. I understand that. Then let's go
4 back again to all of these rounds of pooling
5 hearings that you cited. To the extent that
6 some of these order areas that you have
7 identified are the result of a consolidation of
8 a large number of orders into one single large
9 one and each of those orders had its own
10 performance standards and pooling standards,
11 and in order to meet a congressional mandate
12 when we have a certain number of orders, what
13 pooling standards do you decide on? How do you
14 decide to pick those things?

15 JUDGE PALMER: I didn't quite
16 hear the question.

17 Q. How do you decide to pick what your
18 pooling standards should be?

19 A. I think at the end of the day the
20 pooling standards get what is the necessary
21 reserve supply and so --

22 JUDGE PALMER: Let me
23 interrupt for a second. I hate to interrupt
24 particularly when someone from the government
25 who is going to be involved in preparing the

1 E. Kinser - Cross by Mr. Tosi
2 decision is asking a question because whatever
3 he needs he needs, but you don't have a
4 proposal for any particular pooling standards
5 before us today, do you?

6 THE WITNESS: As I understand,
7 the proposals before us today we don't have.

8 JUDGE PALMER: So you don't
9 have any proposal on that, but you are talking
10 about at some time in the future you would like
11 to see some pooling standards come into being
12 but you haven't prepared your thoughts as to
13 what they should be?

14 THE WITNESS: That's correct.
15 We are here to express concern about not having
16 an opportunity to offer alternative proposals.

17 JUDGE PALMER: All right, so
18 you don't have an alternative proposal, you
19 would have liked to have, but since you don't
20 you have put together the kind of pooling
21 standards that you think would be the most
22 appropriate for various markets; is that right?

23 THE WITNESS: That's true.

24 JUDGE PALMER: I think we are
25 going into an area that is not going to be

1 E. Kinser - Cross by Mr. Carmen
2 helpful to you since it is not before us
3 really.

4 MR. TOSI: Are you making that
5 decision for the Department?

6 JUDGE PALMER: That's what it
7 appears to me. Are you still going to ask him
8 questions about that? He doesn't have a
9 proposal here, and at such time that he might
10 have one he probably wants to rethink the
11 thing. Later on if he did have a proposal you
12 really couldn't use what he said here today
13 anyway. It would be a different hearing with a
14 different set of records.

15 MR. TOSI: I have my reasons,
16 Your Honor, but I will stop. That is all I
17 have.

18 JUDGE PALMER: Any other
19 questions for this witness?

20 -----

21 CROSS-EXAMINATION

22 BY MR. CARMEN:

23 Q. Clifford Carmen on behalf of the
24 Department of Agriculture. To expand some more
25 on the econometric model the Department is

1 E. Kinser - Cross by Mr. Carmen
2 using and on whether or not it represents the
3 Federal Order as well as other areas of United
4 States, the equations represented in the
5 documentation for the milk out equation and the
6 yield per cow equation use an all milk price.

7 The all milk price is your
8 understanding as reported by NASS? It is not a
9 Federal Order price, it includes Federal Orders
10 but it is reported by NASS that there is an all
11 milk price for Grade B as well as fluid grade
12 milk?

13 A. Is the question do I understand the
14 NASS all milk price to reflect --

15 Q. All prices received by dairy farmers
16 are delivered to plants?

17 A. Yes.

18 Q. So we have a supply side of the
19 model that relates to the all milk price
20 including Federal Orders as well as other parts
21 of the United States that are not included in
22 Federal Orders?

23 A. I don't recall that I looked at that
24 detail, but if the supply side is such that it
25 stated that the supply equation of the model

1 E. Kinser - Cross by Mr. Carmen
2 would link to the U.S. all milk price, then I
3 would agree that changes across the country
4 would capture the supply. I guess the concern
5 I have is we have taken care of the supply but
6 we figured the all milk price, did it in fact
7 recognize those other states.

8 Q. The milk supply is represented in
9 Table 2 of the documentation as contained on
10 the USDA website. If we go to Table 12 of the
11 documentation, the model estimates an all milk
12 price based on the Federal Order prices as well
13 as a proxy to represent the revenues received
14 by processors and then transferred back to
15 dairy farmers for other parts of the country
16 i.e., that proxy is calculated by the Federal
17 Order price compared to the all milk price so
18 that in a sense the all milk price is a
19 function of Federal Order prices plus other
20 revenues out there.

21 MR. ENGLISH: Is there a
22 question there?

23 JUDGE PALMER: He made a
24 statement. Do you understand what he said and
25 do you agree with him? If you don't know, say

1 E. Kinser - Cross by Mr. Carmen

2 you don't know.

3 THE WITNESS: I understand
4 what he told me. I don't know if that is what
5 is printed or not.

6 JUDGE PALMER: You don't know
7 what?

8 THE WITNESS: I don't know if
9 that is what was printed.

10 JUDGE PALMER: You wouldn't
11 disagree with him or agree with him because you
12 don't have the table in front of you?

13 THE WITNESS: Yes.

14 JUDGE PALMER: Any other
15 questions? Apparently not. Thank you very
16 much, sir.

17 MR. STEVENS: Your Honor, I
18 think I have to do this. I want to take
19 exception to your ruling that Mr. Tosi can't
20 pursue his questions. Let me make my point.
21 The point is that a lot of these questions you
22 have to build a foundation. You have to ask a
23 few preliminary questions. I know it is long
24 and I know we all want to get out of here, but
25 the point is there are very important points

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that need to be made and I think Mr. Tosi should be able to ask the questions. I put it to the group.

I want to make my point, which is that marketing specialists are here to make a full record. They are here to inquire of the witnesses and to make a record. If Your Honor wants to limit that questioning by these people I object because their role here is to get evidence to put it on the record and have it there for the Secretary's evaluation, important points that need to be made. I'm not putting it to a vote, but that's what this hearing is about.

JUDGE PALMER: I agree with you. I thought I had detected a disconnect between what the witness was saying here and what Mr. Tosi was trying to get and so I was trying to point that out. If Mr. Tosi wants to ask more questions we are going to let him.

We are going to take a break for five minutes and then we will come back and Mr. Tosi can examine the witness.

(Recess taken.)

1 E. Kinser - Cross by Mr. Tosi

2 BY MR. TOSI:

3 Q. What cost information presented by
4 National Milk for increasing the Class I
5 pricing do you take issue with?

6 A. I believe the record will bear out
7 that there is conflicting evidence between
8 National Milk's testimony and other testimony
9 as it relates to the cost of maintaining the
10 Grade A standard; also, the idea that the
11 Class II butterfat price can be increased so
12 significantly without implication in a product
13 that has a lot of substitutability. I don't
14 have numbers to present to either support or
15 deny National Milk's proposals to changing
16 costs of balancing, but to refer again to my
17 testimony it is not going to be equal or
18 equitable for handlers again contrasting
19 proprietary handlers of independent supply
20 versus proprietary handlers that are
21 cooperatively supplied.

22 I really can't recall the rest of
23 the points. That is as far as I'm thinking
24 through what they were saying and what our
25 position is.

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MR. TOSI: Nothing more.

Thank you.

JUDGE PALMER: Any other questions? We have already had a break. Do we have another witness?

MR. ROSENBAUM: We do.

JUDGE PALMER: Is he here?

MR. ROSENBAUM: Yes. I think Mr. Vetne wants to say something.

MR. VETNE: Your Honor, I have to leave tonight. There are a couple of things and this is a good time to do it if I might. Earlier in the hearing we had some observations about Howard McDowell's absence. At that time there was not yet apparent any need to question about what is in there. Now there is.

There are three things in particular. First of all, for myself and I believe for my clients we don't have any great criticism of the model. In fact, Dr. Gould testified that the model appeared to be reasonable and it does what econometric models do although they have some variability, but there are some things about the model that we

1
2 don't know, but more importantly there are some
3 things about the consumer or user of the model
4 that we don't know. The model is one that is
5 developed by the chief economist of the USDA.
6 The users of the model, in this case dairy
7 programs, we don't know what was input into the
8 model, so there are three questions, and maybe
9 somebody else has some other questions, but
10 there are three questions for which I would
11 like an answer and it would be satisfactory to
12 me to have the response posted on the Internet
13 fairly soon so we can incorporate it into the
14 briefings.

15 Number one is whether employment of
16 the model, the price increases for Class I and
17 Class II were limited to the production in
18 Federal Orders or whether they were also input
19 into other markets which either adopt or
20 respond to Federal Orders.

21 As far as I know that includes
22 virtually all the milk except possibly for,
23 well, Utah, Idaho, which is unregulated, but
24 they maybe do so competitively, but California
25 responds and all of the others that were

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mentioned actually incorporate the figures.

If that price increase wasn't attributed to a third of the Class I milk in the country there would be a different result, a supply response would be different and the Class III and Class IV prices would be lower. The model would work the same way but with numbers that more accurately reflect the response including the regulatory response of other agencies. That is number one.

Number two, Dr. Gould backed into some inference that he thought was fairly reasonable about what the supply elasticity used in the model was. It wasn't something that was transparent or taken on its face. The supply elasticity of cow numbers was, but not for milk per cow, and maybe he was right and maybe wasn't exactly right but if we could simply have a representation of what the total supply elasticity is or the combination cow number and yield elasticities are so we could work with those, that would be very helpful.

Under number three there was nothing there by which to make conclusions within

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confidence intervals and Dr. Gould testified that was pretty important. These estimates are not a pinpoint. What they usually give you is here is what we expect the future to look like within a 95 percent confidence or 90 percent confidence or 80 percent confidence. We don't have that information.

Those are the three things that are very important to my clients and I think important for this record to have in order to be able to make an intelligent brief on the probable outcomes of the proposal and the implications of those outcomes to federal dairy policy.

The difference in this hearing compared to the make allowance hearing and use of the model is that for that hearing we had a witness to talk about the model and the analysis and in this hearing the witness didn't come. We learned a lot about the model and its applications at the last hearing. A few additional questions occurred now and the answer to those three questions may help others have different questions.

1
2 To that extent those three answers
3 would be fine for me, but maybe USDA could post
4 after we go home from this hearing within five
5 days we will be receiving questions for either
6 the people who created the model or the person
7 who used the model and consider whether to give
8 answers and then post those answers at some
9 point before the briefing is due. That is my
10 request in lieu of adjourning and reopening the
11 hearing for that limited purpose I think it is
12 more efficient.

13 JUDGE PALMER: I have heard
14 your request and they have heard your request.

15 MR. STEVENS: Let me say for
16 the record, Your Honor, we have talked about
17 this and we are willing to take that request
18 back to the Department and review the request
19 and if answers are forthcoming they will be put
20 on the website and we will try to do that as
21 expeditiously as we can. That's what I can
22 offer.

23 JUDGE PALMER: I guess that's
24 where we will leave it. Thank you, sir.

25 MR. VETNE: I have a couple of

1
2 official notices from various government
3 sources. From NASS, the national Agricultural
4 Statistical Service, these are all
5 website-available documents on the NASS
6 website, a monthly document called Milk
7 Production, releases for February, at least the
8 ones released in February for 1998 through
9 2003; a document called Milk Production
10 Disposition and Income, which is an annual
11 summary published usually in April, sometimes
12 in May of each year for the prior year and
13 shows among other things total production as
14 well as the percent of production represented
15 by Grade B farms or nongrade A farms, and for
16 that annual publication I would like these,
17 these are all on the website, the April or May
18 release for 1979, 1989 and 1999 through 2006.

19 There is a related publication
20 called Milk Disposition and Income Final
21 Estimates, which is released annually during or
22 about May which makes adjustments and
23 corrections for prior publications, and I would
24 like those publications released during 1998
25 through 2006.

1
2 There is also a new publication,
3 fairly new, starting in February 2004 called
4 Licensed Dairy Herds and that has since been
5 published in 2005 and 2006. That is a separate
6 publication which contains information which
7 used to be contained as a special edition to
8 the February Milk Release, so those three years
9 for that publication, Licensed Dairy Herds, for
10 the NASS data.

11 For that subagency, for AMS Federal
12 Milk Order Market Statistics comes out annually
13 for 1998 through 2006. As it is currently
14 developed the information is put on the Web as
15 it accrues for the year and then becomes
16 annual. Dairy Market Statistics also comes
17 from dairy programs AMS which is a compilation
18 of information reported weekly in dairy market
19 and weekly dairy market publications, annual
20 dairy market statistics again for 1998 through
21 2006 as released.

22 On the dairy programs website there
23 also is a documentation published, not
24 predictably, not at any particular interval,
25 but occasionally there are two of three of them

1
2 in 1998 showing producer milk pooled by state
3 and county. Those publications for periods
4 from 1998 forward, and again all of these of
5 course relate to the period from the
6 recommended decision for Federal Order reform
7 to the current time.

8 Then California Department of Food
9 and Agriculture Statistical Data. It is all
10 published on the CDFA website. California
11 Dairy Statistics is an annual publication and
12 then California Dairy Information Bulletin is
13 published monthly.

14 Then under the California Dairy
15 website hearings, hearing matrix, there is a
16 notice of hearing and a decision for
17 May 6, 2005. The recommendation of the hearing
18 panel and the decision of the Secretary in that
19 case explains the California system and the
20 statutory requirements applicable to the
21 California system and again the notice of
22 hearing to extend the decision before briefing
23 for the December 5, 2006 hearing, to which I
24 think Kinser referred, and finally a
25 publication previously referenced I think by

1 M. Suever - Direct

2 Mr. Gallagher which was a report by the office
3 of the Secretary submitted to the United States
4 Congress and required by Congress and released
5 in July 2004 called Economic Effects on
6 U.S. Dairy Policy. That concludes my list of
7 requests.

8 JUDGE PALMER: Any objections?

9 Official notice will be taken.

10 MR. ROSENBAUM: We call

11 Mr. Mike Suever.

12 (Exhibit No. 41 was marked for
13 identification.)

14 -----

15 MICHAEL SUEVER

16 a witness herein, having been first duly sworn,
17 was examined and testified as follows:

18 DIRECT EXAMINATION

19 BY MR. ROSENBAUM:

20 Q. Mr. Suever, you have an exhibit we
21 have marked as Exhibit 41. Can you please read
22 that.

23 A. My name is Mike Suever. I am a
24 senior vice president for HP Hood LLC and am
25 responsible for milk procurement, research and

1 M. Suever - Direct

2 development and engineering.

3 Our company has substantial capital
4 invested in facilities that process and package
5 milk into Class I and Class II products. We
6 operate 14 Class I and Class II plants in
7 Federal Order One and six plants in the Upper
8 Midwest. As such, we are keenly interested in
9 the outcome of this proceeding.

10 I have testified at many federal and
11 state regulatory hearings over the last
12 25 years in the business. I must say that I
13 was surprised when the USDA announced that it
14 was willing to consider changes of this
15 magnitude on an emergency basis and affording a
16 very short time for the industry to prepare. I
17 am generally an advocate of a rapid process,
18 but the substance of this proceeding requires
19 more time for preparation.

20 Class I milk is the principle focus
21 of the Federal Order system, yet potentially
22 massive changes are being considered on less
23 than three months' notice. This includes not
24 only a change in the relationship of Classes I
25 and II from III and IV, thereby reversing

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2 decades of practices, as well as extremely
3 large increases in the Class I and Class II
4 prices.

5 HP Hood LLC is opposed to
6 Proposals 1 through 5 as published and
7 recommends that the Department deny the
8 requested changes. One of the overriding
9 arguments used by the proponents for requesting
10 this hearing at this time is the impending
11 impact to producers' income as a result of the
12 recommended changes to the Class III and Class
13 IV make allowance.

14 The proponents suggest that the
15 circular nature of the current Class III price
16 formulas make it difficult to seek recuperation
17 in those markets. Rather than deal with the
18 problem of circular pricing head-on the
19 proponents have sought out the Class I and
20 Class II markets for relief. The proponents
21 claim that there is a growing difficulty to
22 supply local and regional markets in the
23 Southeast and Northeast.

24 I am not intimately familiar on a
25 day-to-day basis with the Southeastern market

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2 but I would like to comment on the milk supply
3 market in the Northeast. As noted, HP Hood is
4 a very prominent player in that market. We are
5 not experiencing any difficulty in attracting
6 milk to our Class I and Class II plants in the
7 Northeast. In fact, just the opposite is true.
8 Some of the largest co-ops in the Northeast
9 have requested an even larger share of our
10 business in the last 60 days. It has been a
11 number of years since the local market
12 administrator felt it necessary to request a
13 call hearing within the Northeast. The fact
14 that such calls once occurred but do not now is
15 an indication of the adequacy of the supply.

16 If I am not mistaken, the Northeast
17 has the largest concentration of Class II
18 production in the Federal Order system and yet
19 an adequate supply of milk exists in the
20 market. Furthermore, at the very time that the
21 co-ops are indicating that milk is supposedly
22 unavailable for the Class I and Class II
23 markets they are collecting \$0.10/cwt for their
24 members so that dairy herds can be terminated.

25 I don't see how you can purposely

1 M. Suever - Direct

2 try to reduce the supply and then claim that
3 the supposed inadequacy of the supply requires
4 government intervention.

5 The next area of focus by the
6 proponents is the rising cost of transportation
7 to all markets. As they note, "transportation
8 costs affect all markets" yet they seek
9 compensation from only the Class I and
10 Class II markets. They note processors achieve
11 savings through the operation of larger plants
12 but claim that the higher hauling rates and
13 longer hauls that allow these plant savings are
14 imposed upon producers and their cooperatives.

15 Larger plants are not exclusive to
16 facilities that only make Class I and Class II
17 products. In fact, some of the largest dairy
18 plants built in recent times have been Class
19 III plants, which in many cases are at least
20 partly owned by cooperatives. There is no
21 basis to try to shift these transportation
22 costs to Class I and Class II markets.

23 The Federal Order has dealt with
24 transportation costs to serve markets in other
25 ways. For the proponents to ignore the myriad

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2 of details involved with transportation and
3 simply state that one change to the price mover
4 is the way to deal with things or will take
5 care of things is preposterous. The producers
6 have often looked to USDA for a quick fix.
7 Let's not make that same mistake again for
8 expediency.

9 The proponents also focus on the
10 existence of voluntarily negotiated and
11 increasing Class I premiums as the purported
12 rationale for proposed changes to the mover.
13 The following table depicts the average Class I
14 premium charged by CMPC members in the Federal
15 Order 30 Eastern/Chicago market followed by the
16 premiums charged in Federal Order 68 Upper
17 Midwest.

18 Unfortunately, the data that was
19 provided to me by the CMPC did not include a
20 full year for 1995, but I have noted that the
21 data and average here only is indicative of the
22 time period from August to December.

23 As you can see from the data, over
24 time the premiums move up and down. The
25 premiums for the two areas do not follow in

1 M. Suever - Direct

2 lock step with each other. In fact, the latest
3 data which includes 2006 shows that premiums
4 have been moving lower from a high in 2004.

5 I do not believe for one moment that
6 these premiums are an indication of the
7 inadequacy of the current minimum Class I
8 prices to draw milk to the pool to meet Class I
9 needs. The fluctuation of Class I premiums has
10 been influenced by any number of things within
11 the market or adjacent markets. Some of these
12 factors include the amount of Class I access
13 that various co-ops have at any given time and
14 the influx of very large farms just to the east
15 of the region. Even infighting amongst co-ops
16 has had a significant impact.

17 The assertion that changes in the
18 Class I premiums should be used to make an
19 adjustment to the mover is baseless. I have
20 asked our co-op suppliers what will happen to
21 our voluntary premium if a portion of the
22 current premium becomes institutionalized in
23 the Class I price. They have made it clear
24 that they cannot reduce our premium. They
25 claim that their producers have come to expect

1 M. Suever - Direct

2 the current level of premiums in their monthly
3 check.

4 Another major problem with the
5 proposal is its impact in the Upper Midwest
6 where HP Hood also has significant operations.
7 Based on my calculations, producers that supply
8 our milk plants in the Upper Midwest will
9 actually end up with less money at the end of
10 the month if this proposal is approved. When I
11 ran a set of numbers using the proposal in
12 conjunction with the expected MILC payments,
13 the producers that supply our Upper Midwest
14 plants would experience a lower total price for
15 their milk.

16 We are now dealing with Class II.
17 The proponents note that the spread between
18 Class II butterfat is 3.7 cents to 3.93 cents
19 higher than the butterfat formula for
20 California Class IVA while their proposal would
21 establish a spread of only 2.7 cents above the
22 Class IV butterfat formula in the Federal Order
23 areas. They then go on to assert that
24 substantial substitution of butter, butter oil
25 or anhydrous milkfat for cream has not occurred

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2 in California.

3 I did not hear any of the proponents
4 define the term substantial in this context. I
5 fail to understand how the market dynamics of
6 California which is a year-round exporter of
7 butterfat in many forms can be compared to the
8 Northeastern market that imports butterfat at
9 least nine months of the year.

10 The proponents also fail to note
11 that substitution of nonmilk fat sources can
12 and do occur already. A perfect example is a
13 product called Cream Cheez made with some
14 vegetable oil. This product does not meet the
15 standard of identity for cream cheese but is
16 gaining an ever growing share of the food
17 service historic cream cheese market.

18 In summary, the cooperatives are
19 looking for a quick fix to compensate the
20 producers for any impact due to a change in the
21 Class III and IV make allowances, but their
22 solution has little to do with this alleged
23 problem and would carry significant negative
24 consequences. Their proposal ignores the real
25 problem of a circular manufacturing price

1 M. Suever - Cross by Mr. Beshore
2 formula and location adjustments that should be
3 revisited. We should not change the movers
4 just to avoid the real issues concerning milk
5 price calculations.

6 Thank you for allowing me to testify
7 today.

8 MR. ROSENBAUM: I will move
9 Exhibit 41 into evidence.

10 JUDGE PALMER: Yes, we will
11 receive it. Any questions?

12 (Exhibit No. 41 was received
13 into evidence.)

14 -----

15 CROSS-EXAMINATION

16 BY MR. BESHORE:

17 Q. Good afternoon, Mike.

18 A. Good afternoon, sir.

19 Q. When you calculated the impact in
20 the Upper Midwest if I understand your
21 testimony correctly that was based on using the
22 MILC payments as presently in law?

23 A. Yes.

24 Q. Of course you know that that expires
25 very shortly, correct, that legislation?

1 M. Suever - Cross by Mr. Beshore

2 A. My assumption was that it would
3 continue as it currently exists.

4 Q. You stay the Northeastern market
5 imports butterfat nine months of the year. Can
6 you tell us anymore about that?

7 A. Based on my experience in that
8 market for the last 15 years we are a net
9 importer of milkfat into the Northeast market
10 at least nine months of the year. It varies,
11 sometimes a little bit more, sometimes a little
12 bit less, but on average my experience in the
13 Northeast for the last 15 years that has been
14 my experience.

15 MR. BESHORE: Thank you.

16 JUDGE PALMER: Any questions?
17 Thank you, sir.

18 MR. ROSENBAUM: Should we call
19 another witness? We call Mr. Barner.

20 (Exhibit No. 42 was marked for
21 identification.)

22 -----

23

24

25

1 B. Barner - Direct

2 -----

3 BEN BARNER

4 a witness herein, having been first duly sworn,
5 was examined and testified as follows:

6 DIRECT EXAMINATION

7 BY MR. ROSENBAUM:

8 Q. Mr. Barner, you have a prepared
9 statement. If you could read it for us please.

10 A. Smith Dairy is a privately owned
11 independent dairy with two production plants.
12 One is in Richmond, Indiana and the other is in
13 Orrville, Ohio. Both of these plants are in
14 the Federal Order 33 Mideast market.

15 The Ohio plant packages fluid milk
16 and manufactures ice cream, cottage cheese and
17 other cultured products. It is about 50 miles
18 south of Cleveland. We employ about
19 300 associates in Ohio. Our primary customers
20 are retail food stores, food service accounts
21 and warehouses, schools and other manufacturers
22 which need dairy products as ingredients. We
23 ship products mostly throughout the State of
24 Ohio.

25 Our Indiana plant packages both HTST

1 B. Barner - Direct

2 and UHT fluid products. About 100 associates
3 work here. Its customer base includes large
4 retail grocery chains, food service warehouses
5 and manufacturers needing dairy ingredients.
6 Products are primarily shipped throughout
7 Kentucky, Indiana and Ohio. An exception to
8 that is the UHT products. They are shipped to
9 a much wider area.

10 Our combined monthly milk value is
11 about 30 million pounds. Both plants have an
12 independent non-co-op milk supply produced by
13 approximately 250 farms located mostly within
14 50 miles of each facility. This is
15 supplemented by milk provided by the Dairy
16 Farmers of America.

17 I am Ben Barner, Smith Dairy's field
18 service representative for the Ohio plant. I
19 am responsible for working directly with the
20 producers shipping milk to our plant. I
21 monitor the procedures utilized to ensure that
22 a quality and safe supply of milk is shipped to
23 our plant. I sign up new producers when we
24 need more milk. I have been working in this
25 position for seven years.

1 B. Barner - Direct

2 As a dairy company receiving milk
3 from independent non-co-op member dairy
4 farmers, Smith Dairy is in an important
5 position from which to comment on the
6 procurement of Class I milk. My remarks focus
7 on two issues related to the proposals under
8 consideration in this hearing.

9 First, contrary to any implications
10 of the proponents that a greater Class I
11 differential is necessary to attract for
12 Class I use, Smith Dairy is not experiencing a
13 current problem in attracting enough milk for
14 Class I use for our plants. In fact, we
15 maintain a list of approximately 12 dairy farms
16 waiting to become regular shippers to Smith
17 Dairy should a current supply farm decide to
18 ship milk elsewhere.

19 Second, because we receive milk from
20 independent dairy producers we perform and
21 cover our own costs of balancing. Several
22 methods are utilized to balance our supply and
23 demand. They include: When feasible, we ship
24 milk between our two plants to balance the
25 supply and needs of each.

1 B. Barner - Direct

2 We have an arrangement with a cheese
3 plant whereby we ship them up to a maximum
4 number of loads per week to dispose of any
5 surplus we have. If we need extra they will
6 sell us a few loads.

7 If we have more surplus or needs
8 than the two options above can satisfy, the
9 Dairy Farmers of America will supply extra or
10 take some of our surplus.

11 Another option we have used to
12 dispose of a surplus is working with several
13 other cheese manufacturers. At the right price
14 they usually will buy milk from us.

15 For each of these there are costs
16 and premiums that we pay. When we need to buy
17 milk we already pay on top of the Class I
18 minimum and the over order premium an
19 additional premium to get the milk we need.

20 Conversely, when we have too much
21 milk we often receive less than class value,
22 sometimes significantly less, for the bulk milk
23 we sell. Both the higher price we pay when
24 milk is scarce and the lower price we pay when
25 milk is plentiful are among the balancing costs

1 B. Barner - Cross by Mr. Beshore
2 we bear in doing business in the dairy
3 industry.

4 It would be unfair to ask us to pay
5 a higher Class I price to pay someone else for
6 balancing when we in fact are performing and
7 paying for that ourselves.

8 MR. ROSENBAUM: I would ask
9 that Exhibit 42 be entered into evidence.

10 JUDGE PALMER: Very well. It
11 is received.

12 (Exhibit No. 42 was received
13 into evidence.)

14 MR. ROSENBAUM: The witness is
15 available for cross-examination.

16 JUDGE PALMER: Are there any
17 questions?

18 -----

19 CROSS-EXAMINATION

20 BY MR. BESHORE:

21 Q. Marvin Beshore. Mr. Barner, I
22 represent the Association of Dairy Cooperatives
23 in the Northeast and Dairy Farmers of America.
24 I know you have been here throughout the whole
25 hearing. Do I understand your supply

1 B. Barner - Cross by Mr. Beshore
2 arrangement correctly that basically when you
3 need another extra load of milk you acquire it
4 in terms of your relationship with the DFA?

5 A. That's correct.

6 Q. And when you have for one reason or
7 another perhaps some flush milk from your own
8 producers that you don't need and your other
9 customers don't want it, the DFA takes it?

10 A. Yes.

11 Q. The balance --

12 A. They said they would. I am not so
13 sure that we have worked with them before. We
14 work with the cheese plant. They may have.
15 I'm not aware of it.

16 Q. You don't handle that particular
17 part of the company's business?

18 A. No, I don't.

19 Q. You work with producers on a
20 day-to-day basis?

21 A. Yes.

22 Q. Certain producers have testified
23 from time to time at prior hearings and if I
24 recall their testimony correctly they regularly
25 receive premiums in excess of a dollar?

1 B. Barner - Cross by Mr. Vetne

2 A. Some of them can make more than a
3 dollar, that's correct.

4 Q. You heard some reports recently that
5 you have taken on a couple producers in recent
6 months; is that true?

7 A. Yes.

8 Q. In some cases they have been assured
9 premiums in the area of \$1.50?

10 A. That's correct, they could. Our
11 better bigger firearms can do that, yes.

12 Q. If you were offering minimum Federal
13 Order price do you think you would have supply
14 in your plant?

15 A. Probably not. I would say not.

16 MR. BESHORE: Thanks.

17 JUDGE PALMER: Mr. Vetne.

18 -----

19 CROSS-EXAMINATION

20 BY MR. VETNE:

21 Q. John Vetne, Mr. Barner. The word
22 "associates" here, is that synonymous with
23 total employees?

24 A. Yes, that's at the Ohio plant.

25 Q. At those two locations?

1 B. Barner - Cross by Mr. Vetne

2 A. Yes.

3 Q. Between the two locations you have a
4 total of 400 approximate employees?

5 A. Approximate, yes.

6 Q. All of your other locations and all
7 the business endeavors submitted have less than
8 500 employees?

9 A. Yes.

10 Q. That's one thing. The other
11 question is are you familiar with any of the
12 other plants in the Mideast region that
13 predominantly receive milk from independent
14 producers?

15 A. In our area?

16 Q. Yes.

17 A. I'm familiar with some, yes.

18 Q. Are those plants much like yours in
19 that they also have their own balancing costs?

20 A. Right.

21 Q. In that respect they are different
22 from some of the large, huge corporate plants
23 that get all their milk from co-ops and pay
24 co-ops for those balancing costs?

25 A. Yes.

1 B. Barner - Cross by Dr. Cryan

2 Q. As a small business in fact this
3 proposal would be different upon you than on
4 your competitors?

5 A. Yes.

6 JUDGE PALMER: Dr. Cryan.

7 DR. CRYAN: I have one
8 question.

9

10 CROSS-EXAMINATION

11 BY DR. CRYAN:

12 Q. The cheese plant that helps you
13 balance your supply, is that a pool plant? Can
14 you name the plant?

15 A. Middlefield Cheese.

16 DR. CRYAN: Thank you.

17 A. They are not the only one but they
18 are one of them. That is the one that we use
19 99 percent of the time.

20

21 CROSS-EXAMINATION

22 BY MR. YALE:

23 Q. Ben Yale for Select and others.
24 Mr. Beshore asked you a question about if you
25 didn't have an over order premium would you be

1 B. Barner - Cross by Mr. Yale

2 able to attract that milk.

3 A. Yes.

4 Q. If a substantial portion of your
5 dollars or more than you are paying in premiums
6 becomes part of the minimum price, would you
7 have to pay even more for your milk to continue
8 to have a dollar, a dollar and a half spread
9 over the minimum price?

10 A. If I understand your question I
11 would say yes.

12 Q. You would add the extra 75 cents or
13 whatever this would be plus that to attract the
14 milk?

15 A. I would say yes.

16 Q. The over order premium is attracting
17 the milk to your plant; is that what you are
18 saying?

19 A. Yeah. I'm not sure I understand the
20 question.

21 Q. You will still have the need for an
22 over order premium to attract milk to your
23 plant?

24 A. Yes.

25 JUDGE PALMER: Any other

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B. Barner - Cross by Mr. Yale
questions? Thank you very much, sir. We will
close down the hearing for tonight. We are
going off the record.

(Whereupon, the above-entitled
matter was concluded at 4:45 p.m. this date.)

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C E R T I F I C A T E

I hereby certify that the proceedings and evidence are contained fully and accurately in the stenographic notes taken by me on the hearing of the within cause and that this is a correct transcript of the same.

S/Vivian D. Macurak

Vivian D. Macurak